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BEFORE THE ARIZONA POWER PLANT

AND TRANSMISSION LINE SITING COMMITTEE

IN THE MATTER OF THE APPLICATION )	Docket No.
OF SALT RIVER PROJECT )	L-00000B-21-0393-00197
AGRICULTURAL IMPROVEMENT AND )	
POWER DISTRICT, IN CONFORMANCE )	LS CASE NO. 197
WITH THE REQUIREMENTS OF ARIZONA )	
REVISED STATUTES, SECTIONS )	
40-360, et seq., FOR A )	
CERTIFICATE OF ENVIRONMENTAL )	
COMPATIBILITY AUTHORIZING THE )	
EXPANSION OF THE COOLIDGE )	
GENERATING STATION, ALL WITHIN )	
THE CITY OF COOLIDGE, PINAL )	
COUNTY, ARIZONA. )	
_____ )	

At: Casa Grande, Arizona

Date: February 8, 2022

Filed: February 22, 2022

REPORTER'S TRANSCRIPT OF PROCEEDINGS

VOLUME II  
(Pages 205 through 445)

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1           BE IT REMEMBERED that the above-entitled and  
2 numbered matter came on regularly to be heard before the  
3 Arizona Power Plant and Transmission Line Siting  
4 Committee at Radisson Hotel Casa Grande, 777 North Pinal  
5 Avenue, Casa Grande, Arizona, commencing at 9:06 a.m. on  
6 the 8th day of February, 2022.

7

8 BEFORE: PAUL A. KATZ, Chairman

9           ZACHARY BRANUM, Arizona Corporation Commission  
          (via videoconference)  
10          LEONARD DRAGO, Department of Environmental Quality  
          JOHN RIGGINS, Arizona Department of Water Resources  
11          JAMES PALMER, Agriculture Interests  
          MARY HAMWAY, Incorporated Cities and Towns  
12          RICK GRINNELL, Counties  
          (via videoconference)  
13          KARL GENTLES, General Public  
          MARGARET "TOBY" LITTLE, PE, General Public  
14          (via videoconference)

15

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22          SALT RIVER PROJECT  
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1 CHMN. KATZ: I think we're ready to begin, and  
2 we can pick up where we left off. The three witnesses  
3 have all been affirmed, and I think we're ready to go.

4 MR. ACKEN: Thank you, Mr. Chairman.

5 We are going to pick up where we left off  
6 yesterday with Mr. McClellan's testimony regarding  
7 providing an overview of the expansion project that is  
8 before you. We've made some technical improvements.  
9 "We" doesn't include me, but the AV team has. So we're  
10 hopeful that it will be easier to follow for those  
11 online.

12

13 ANGIE BOND-SIMPSON, WILLIAM MCCLELLAN,  
14 AND GRANT SMEDLEY,  
15 called as witnesses as a panel on behalf of Applicant,  
16 having been previously affirmed by the Chairman to speak  
17 the truth and nothing but the truth, were examined and  
18 testified as follows:

19

20 DIRECT EXAMINATION (Cont.)

21 BY MR. ACKEN:

22 Q. So with that, Mr. McClellan, please just take  
23 another swing at describing the existing -- not the  
24 existing -- the Coolidge Expansion Project at a high  
25 level.

1           A.       (Mr. McClellan)   Sure.

2                   And I'll just start off by just going over the  
3 existing Coolidge Generating Station equipment just to  
4 kind of remind everybody what we talked about yesterday.

5                   The Coolidge -- existing Coolidge Generating  
6 Station is located on the northern part of the project  
7 site. It consists of 12 simple-cycle combustion  
8 turbines, and the location of those existing combustion  
9 turbines are kind of in the middle of that northern part  
10 of the site. That combustion turbine equipment connects  
11 to an existing 230kV switchyard that's known as the  
12 Randolph Switchyard, and then that ties into SRP-owned  
13 230kV transmission lines that are existing on the west  
14 side of the site.

15                  In addition to the generating and switchyard  
16 equipment, there's some existing evaporation ponds that  
17 are located in the northwest corner of the site as well.  
18 There's also some various administration warehouse  
19 buildings, as well as water treatment equipment. That  
20 water treatment equipment is located to the east of the  
21 existing generators.

22                  Now, pivoting to the proposed Coolidge Expansion  
23 Project equipment. On this slide on the right, that  
24 equipment is highlighted in yellow, and the bulk of that  
25 proposed equipment is on the 100-acre parcel that's to

1 the south of the existing generating station.

2 And the generating equipment, which is located  
3 in the southeast corner of that area, or of the project  
4 site, consists of 16 new simple-cycle combustion turbine  
5 generators, and those 16 new combustion turbine  
6 generators are about 820 megawatts of nameplate capacity.

7 I want to take just a minute to talk about how  
8 they're configured. They are configured into four blocks  
9 of four combustion turbines. You can see the line -- or  
10 those four blocks are located here in the southeast  
11 corner, and within each one of those blocks there are  
12 four combustion turbines. And they're in what's called a  
13 2-on-1 configuration, meaning that there are two  
14 combustion turbines that are connected into a single  
15 generator step-up transformer, and that step-up  
16 transformer is used to take the generation from those  
17 combustion turbines from 13.8 kilovolts and step that up  
18 to 500 kilovolts before it is transferred over to the  
19 switchyard.

20 As I mentioned, the 2-on-1 configuration goes  
21 into the single generator step-up transformer. And then  
22 for each block, there are two transformers that then  
23 connect, and then there are some transmission -- some  
24 transmission infrastructure that goes over to the new  
25 500kV switchyard which is located to the west of that new

1 generating equipment.

2 From the new -- the proposed 500kV switchyard,  
3 there is some additional transmission infrastructure that  
4 connects over to the SRP transmission line in the  
5 existing 500kV transmission line that runs along the west  
6 side of the site.

7 And pivoting back to the new combustion  
8 turbines, I just wanted to note that the plan is now to  
9 have eight of those combustion turbines come online in  
10 June of 2024, and the current plan is that would be these  
11 western combustion turbine blocks right here to the  
12 western side of the -- or west -- the eight west  
13 combustion turbines.

14 The second eight, which would be the eastern  
15 eight combustion turbines, would plan to come online in  
16 June of 2025.

17 In addition to the generating equipment and the  
18 switchyard, there's proposed two new evaporation ponds in  
19 the northeast corner of the site, as well as some  
20 upgrades to the water treatment equipment, some  
21 additional warehousing space, and then there's some  
22 additional auxiliary equipment associated with the  
23 generators as well.

24 MEMBER HAMWAY: Mr. Chairman.

25 CHMN. KATZ: Yes.

1           MEMBER HAMWAY: So the 12 existing turbines the  
2 gentleman yesterday spoke about -- Mr. Coggins spoke  
3 about converting these to hydrogen over time. So my  
4 questions is: Are the 12 existing turbines -- are they  
5 hydrogen -- are they able to be converted to hydrogen?

6           MR. MCCLELLAN: Yes, they are.

7           MEMBER HAMWAY: Would you talk a little bit  
8 about the new ones, and how that would happen.

9           MR. MCCLELLAN: Sure.

10           So the existing combustion turbines are very  
11 similar to the proposed new equipment, so they have a  
12 similar hydrogen capability. I believe in Mr. Coggins'  
13 testimony, he mentioned that about 35 percent -- they're  
14 able to run on 35 percent hydrogen blend today, and  
15 there's a lot of research by the manufacturer to be able  
16 to move to higher blends of hydrogen in the future.

17           And I think he also stated that one of the major  
18 upgrades that would have to be made -- not necessarily a  
19 major upgrade, but an upgrade to the combustors is what  
20 you would need to do to be able to increase those blends  
21 of hydrogen in the units.

22           Q. BY MR. ACKEN: Thank you. That's a good segue  
23 to describing the generation equipment in additional  
24 detail.

25           A. (Mr. McClellan) So the generation equipment is

1 the GE LM6000 combustion turbine. And as I mentioned,  
2 the proposed new equipment is very similar to what's at  
3 the existing site.

4 And these are simple-cycle gas turbines. And  
5 what I mean by "simple cycle" is they're a little bit  
6 different than some other some other generating equipment  
7 in that they don't have a steam-cycle associated with  
8 them like a combined-cycle. This allows them to ramp up  
9 faster, start more quickly, and it also uses a lot less  
10 water than the combined-cycle as well. These combustion  
11 turbines are a little smaller than some of the other  
12 types we have in our fleet. There were some others that  
13 are aeroderivative combustion turbine, which means it was  
14 derived from the aviation industry. So these turbine  
15 engines are very similar to what you might see on the  
16 wing of a large aircraft. Almost identical. They're  
17 just modified to be used in the power industry.

18 CHMN. KATZ: Well, let me ask: Is the picture  
19 that we're looking at examples of the new generators, or  
20 are they the existing ones on the site?

21 MR. MCCLELLAN: So the picture on the right-hand  
22 slide, those are pictures of what's at the existing site.  
23 Again, they'll be very similar to the proposed new  
24 equipment.

25 The difference -- or one of the differences

1 would be is that the new equipment is tying into the  
2 500kV system, so that generator step-up, the previous one  
3 is probably a little bit different. But this gives a  
4 good idea of what that configuration will look like.

5           Looking at the slide on the right and the  
6 picture in the top left, that shows two combustion  
7 turbine packages and then the exhaust duct associated  
8 with those as well. So this gray equipment is what we  
9 refer to as a combustion turbine package. And then the  
10 brown ductwork to the right is the exhaust duct, and then  
11 to the far right is the exhaust stack. And the existing  
12 stacks were about 85 feet tall. We would expect the new  
13 equipment to be about the same as well, about 85 feet  
14 tall.

15           This picture on the top left is a good example  
16 of that 2-on-1 configuration that I mentioned. So you  
17 can see towards the top of this picture in the top left  
18 is one of the combustion turbines, and then near the  
19 bottom is another one. Those two are connected by this  
20 cabling that's just to the left in the picture and then  
21 runs over to the left of the generator step-up  
22 transformer connecting those two combustion turbines to  
23 that transformer.

24           Looking down also on the slide to the right, in  
25 the picture on the bottom right, this is kind of a

1 close-up of one of those combustion turbine packages.  
2 Again, the gray equipment to the left is the combustion  
3 turbine package. On the right of this gray equipment is  
4 the location for the next little turbine engine. And  
5 then to the left in this picture would be where the  
6 actual generator is located, which actually converts the  
7 mechanical energy to the electrical energy. And then  
8 again to the left is where we go out to the step-up  
9 transformer.

10 Up above is --

11 MEMBER PALMER: Mr. Chairman.

12 CHMN. KATZ: Yes, Member Palmer.

13 MEMBER PALMER: Just to satisfy my own  
14 curiosity, since there's not a steam cycle in these, what  
15 role does the water play in the generation process?

16 MR. MCCLELLAN: Absolutely. So the water is  
17 really used for three purposes on these units. One is  
18 for control of nitrogen oxide emissions. There's water  
19 injection into the combustion process.

20 The second is a power augmentation process  
21 called -- it's a GE equipment called SPRINT that gives  
22 you a little bit more power from the combustion turbine.  
23 And then we also have equipment evaporative cooling, very  
24 similar to a swamp cooler that you might see on a home to  
25 cool your home. That actually allows us to regain some

1 efficiency in the summer when the temperatures are hot,  
2 and so that uses a little bit of water as well.

3           And then just to finish up on this slide, the  
4 picture on the bottom right, I mentioned the exhaust  
5 duct. It's on the right on this picture, the kind of a  
6 brown color. This is where the exhaust from the  
7 combustion process, it goes out, and this is also the  
8 location where the -- some of the emission control  
9 equipment is located. And then, of course, the exhaust  
10 stack on the right side of the combustion turbine  
11 package.

12           Q. BY MR. ACKEN: Why did SRP select this specific  
13 turbine technology?

14           A. (Mr. McClellan) So SRP selected the GE LM6000  
15 based on three main criteria: Flexibility, reliability,  
16 and operational experience.

17           So these combustion turbines are a highly  
18 flexible resource. They can start in less than ten  
19 minutes, and they're quick-ramping as well. So one of  
20 the things they can do is they can respond to system  
21 needs. So as an example, if there's load reduction from  
22 a variation of renewable resource, these units can come  
23 online and fill that need.

24           In addition, they're a smaller unit. They're  
25 only about 15 megawatts per unit, so that allows us to be

1 able operate them a little bit more efficiently. We can  
2 bring on the number of units that we need to meet the  
3 load that's required. In addition, just being a little  
4 bit smaller, they're a little bit easier to maintain and  
5 operate as well.

6 The picture on the right, this is actually some  
7 crews removing the turbine engine -- that's what I  
8 pointed to as being towards the right on that combustion  
9 turbine package -- for some maintenance. So it's a  
10 little bit easier, a little bit faster, to be able to do  
11 maintenance in the event that we need to do that.

12 In addition, they're a very reliable, proven  
13 technology as well. They've got over 40 million  
14 operating hours and above a 99 percent reliability  
15 rating.

16 And then operational experience is key. As we  
17 mentioned, they're very similar to what's at the existing  
18 Coolidge Generating Station. So our operators have  
19 familiarity with the units, so they can operate them more  
20 reliably and/or safely as well.

21 Another benefit of the experience is we're able  
22 to leverage consistent spare parts. So that helps  
23 minimize overall cost for SRP customers.

24 Q. During the public comment session last night,  
25 and also this was raised by some of the intervenors in

1 their opening statements, were concerns regarding air  
2 quality emissions.

3 What emission controls will the turbines have?

4 A. (Mr. McClellan) So the existing -- or excuse  
5 me -- the Coolidge Expansion Project will be outfitted  
6 with state-of-the-art emission controls. That'll  
7 include, as we mentioned earlier, water injection for  
8 reduction of nitrogen oxides. This is a combustion  
9 control that's actually part of the combustion process.

10 In addition to the water injection, also for  
11 nitrogen oxide controls, is selective catalytic  
12 reduction.

13 And if you look at this picture on the right, in  
14 the middle of the exhaust ductwork that's in the brown,  
15 this is the piping that's associated with the selective  
16 catalytic reduction, and that's actually a system that  
17 injects ammonia into that exhaust, and then a reaction  
18 occurs that reduces the nitrogen oxides that are actually  
19 emitted from the unit.

20 In addition, also fairly close in this exhaust  
21 ductwork to the SCR, there's oxidation catalysts as well.  
22 This is for reduction of carbon monoxide emissions during  
23 the generating process.

24 And then one other thing I'll mention, if you  
25 look on the picture on the right, there's a little

1 shelter that's on the left in the picture. This is our  
2 continuous emissions monitoring system. This is  
3 something that's required for us to utilize on our  
4 Coolidge generating facility so that we're monitoring the  
5 emissions that were emitted during operation. It  
6 actually pulls a sample out of the exhaust, checks for  
7 the amount of the emissions that are in that exhaust, and  
8 then records it. It's also part of some of the things  
9 that we're required to do for our air permit too.

10 Q. Does SRP have to obtain an air quality permit  
11 for this project?

12 A. Yes, SRP will be required to have an air permit,  
13 and that will be a revision of the permit for the  
14 existing Coolidge Generating Station. We did submit that  
15 air permit application in August of 2021, and that was  
16 submitted to the Pinal County Air Quality Control  
17 District as they're the permitting authority for the  
18 Coolidge Generating Station.

19 In that air permit, we expect there will be  
20 emission limitations in tons per year in what the  
21 facility will be able emit. There will also be  
22 provisions for monitoring and recordkeeping as well.

23 And the last thing I'd like to note on the air  
24 permit is that we do have the permit application as well  
25 as the air quality modeling that we conducted as part of

1 that application and have it posted on our project  
2 website, and we have for some time now.

3 Q. In addition to the air quality --

4 MR. ACKEN: Oh, is there a question?

5 MEMBER HAMWAY: Well I just wanted to know, can  
6 you move forward without this permit?

7 MR. MCCLELLAN: No, we cannot.

8 CHMN. KATZ: And that was Member Hamway.

9 MEMBER GENTLES: Mr. Chairman, I have a couple  
10 questions.

11 CHMN. KATZ: Yes.

12 MEMBER GENTLES: So going back to the public's  
13 comment last night and their health concerns, what in  
14 these emissions would cause their health concerns?

15 MR. MCCLELLAN: And so for the Coolidge  
16 Generating Station, we do have state-of-the-art controls,  
17 and the emissions will be low. The idea -- or the  
18 discussion around -- more detailed discussion around the  
19 air permit and those impacts will be covered in our next  
20 panel, Panel 3.

21 MEMBER GENTLES: So that means you'll answer the  
22 question then?

23 MR. MCCLELLAN: Yes.

24 CHMN. KATZ: Okay.

25 MEMBER GENTLES: Mr. Chairman.

1 CHMN. KATZ: Oh, I'm sorry.

2 MEMBER GENTLES: Yeah. And then one other  
3 question: So the plant has been in existence for how --  
4 since 2009, I guess?

5 MR. MCCLELLAN: I believe it went online in  
6 2011.

7 MEMBER GENTLES: 2011. Okay.

8 So have there been any air quality violations  
9 issued by ADEQ or anybody else in a government body  
10 during the lifetime of the project so far?

11 MR. MCCLELLAN: No, not to my knowledge.

12 MEMBER GENTLES: Okay.

13 MEMBER GRINNELL: Mr. Chairman.

14 CHMN. KATZ: Yes, Member Grinnell.

15 MEMBER GRINNELL: With respect to all of the  
16 different operational experiences that's going to occur  
17 throughout this whole process with the project, what kind  
18 of insurance or bonding is going to be in place to  
19 address potential air quality problems, leakage, all the  
20 other problems that may or could occur to protect the  
21 citizens of this area, as well as any other issues?

22 MR. MCCLELLAN: I'm not sure about the bonding.  
23 But what I can say is that we are governed by the air  
24 permit, and that's through the Pinal County Air Quality  
25 Control District. And we are required to report to them

1 on a fairly frequent basis what our emissions are and  
2 other various requirements in the air permit.

3 MEMBER GENTLES: Mr. Chairman.

4 CHMN. KATZ: Yes.

5 MEMBER GENTLES: Just a quick follow-up on my  
6 questions previously.

7 Have there been instances where the levels of  
8 emissions have been higher than the -- higher than the  
9 regulated amount?

10 MR. MCCLELLAN: No, not to my knowledge.

11 MEMBER RIGGINS: Mr. Chairman.

12 CHMN. KATZ: Yes.

13 MEMBER RIGGINS: Actually, I have a few  
14 questions.

15 So last night during the public comments, we  
16 heard from a representative of the American Lung  
17 Association who said that at one point Pinal County  
18 received a grade of F for air quality and then expressed  
19 concern about this expansion compounding that grade. Can  
20 you speak a little bit to what that grade may be as far  
21 as air quality?

22 MR. MCCLELLAN: I'm not familiar with the  
23 American Lung Association report. What I can say is that  
24 the emissions from the Coolidge Generating Station will  
25 be low, and we do have state-of-the-art controls. We've

1 also done air quality modeling to show potential impacts  
2 of the facility, and we'll talk about that a little bit  
3 more in the following panel as well.

4 MEMBER RIGGINS: Okay. And also, along with  
5 that, yesterday during public comment, there was a  
6 representative from -- one of the students, grad students  
7 from NAU, speaking about the IPCC, its assessment report,  
8 as it relates to the emissions. Will that -- is that  
9 something this panel will cover as far as the actual  
10 emissions amounts or is that the next panel?

11 MR. MCCLELLAN: If we're talking about CO2  
12 emissions, this panel will cover a portion of that in  
13 Mr. Smedley's testimony.

14 MEMBER RIGGINS: One more question as far as  
15 water. So what does the existing -- as far as water use  
16 goes, I know they're going to be receiving water from the  
17 Central Arizona Project exclusively?

18 MR. MCCLELLAN: Yes. We will be using long-term  
19 storage credits, which are Central Arizona Project  
20 surpluses.

21 MEMBER RIGGINS: Is the current plant using  
22 groundwater in its capacity, or is that also using  
23 Central Arizona Project water?

24 MR. MCCLELLAN: The existing facility is using  
25 groundwater. And after the expansion, we'll move over to

1 using the long-term storage credits.

2 MEMBER RIGGINS: So the entire plant exclusively  
3 will be all groundwater in the Central Arizona project?

4 MR. MCCLELLAN: Yes.

5 MEMBER HAMWAY: Mr. McClellan, how many -- how  
6 long will those credits last?

7 MR. MCCLELLAN: So we anticipate that the  
8 facility, after expansion, would use approximately  
9 450-acre-feet of water per year, and SRP has currently  
10 about 30,000-acre-feet of long-term storage credits in  
11 the Pinal Active Management Area. So whatever that math  
12 works out to, 50 or 60 years, a very long time. So we're  
13 confident in our ability to operate the plant with the  
14 long-term storage credits that we have.

15 MEMBER RIGGINS: Thank you.

16 Yeah, I have many more questions, but I think I  
17 will save that for later on in the panel.

18 CHMN. KATZ: And just for the record, we had  
19 John Riggins asking questions, followed by Mary Hamway.  
20 And Member Riggins made another comment.

21 Please proceed.

22 MR. ACKEN: Thank you, Mr. Chairman.

23 And just to make clear, we will have our third  
24 panel. Kristin Watt will address air quality in much  
25 greater detail and be able to answer the questions that

1 the Committee Members raised now.

2 Mr. McClellan has some additional testimony on  
3 water in his presentation, so I'm hopeful that we will  
4 cover that as we go through and address your questions.

5 Q. BY MR. ACKEN: Mr. McClellan, I'd like you to  
6 talk about other environmental regulatory permits that  
7 the project will require in addition to the air quality  
8 permit mentioned. And when you do so, I believe it was  
9 Mr. Grinnell asked about bonding. So I'd like you to  
10 speak to financial assurance as it relates to the Aquifer  
11 Protection Permit.

12 A. (Mr. McClellan) Sure.

13 So the other permit that we are required to get  
14 a revision for is our Aquifer Protection Permit.

15 And this is really associated with the proposed  
16 new evaporation ponds that I talked about earlier. And  
17 that Aquifer Protection Permit provides the design and  
18 operational requirements for those operation -- or for  
19 those evaporation ponds and really how we handle our  
20 plant wastewater and stormwater as well.

21 The evaporation ponds, the reason the Coolidge  
22 Station has those is to receive plant wastewater, and  
23 that's because Coolidge is a zero liquid discharge  
24 facility, meaning that none of our wastewater actually  
25 leaves the facility. It's all captured in those

1 evaporation ponds.

2           And the Aquifer Protection Permit spells out the  
3 provisions for those evaporation ponds. And that  
4 includes what we call best available demonstrated control  
5 technology or BADCT. And in the case of Coolidge, that  
6 is a double-lined -- or a system with a double liner and  
7 leak collection system as well.

8           And the way that works is -- you can see on the  
9 picture on the right, that's a picture of one of the  
10 existing Coolidge evaporation ponds. And in that  
11 picture, the white color is the -- what's called the  
12 primary liner. Underneath that is a geonet fabric, and  
13 then below that fabric is a secondary liner. And then  
14 that liner -- if there is a leak in that primary liner,  
15 it goes down to the secondary liner, flows into a leak  
16 collection system that then flows into a well that's  
17 adjacent to those evaporation ponds.

18           Plant operations monitors monitor those wells  
19 daily. And if they start to see water show up in those  
20 wells, we know have a leak. Then the Aquifer Protection  
21 Permit spells out the procedures and processes for us to  
22 then take those ponds out of service, fix that leak, and  
23 then return them into service as well.

24           Also, as part of the Aquifer Protection Permit,  
25 we're required to include proof in the permit application

1 that we have the funds available to close those ponds  
2 when the facility goes out of service as well. And I  
3 believe there's a closure plan included with that.

4 Q. And the funds you're referring to, is that the  
5 financial assurance mechanism?

6 A. (Mr. McClellan) Yes, that would be the financial  
7 assurance mechanism to actually close those facilities.

8 MEMBER GRINNELL: Mr. Chairman.

9 CHMN. KATZ: Yes, Mr. Grinnell.

10 MEMBER GRINNELL: To that end, how are the  
11 residents of that area protected under your -- and maybe  
12 counsel needs to answer this, but how is the residents  
13 protected by your assurance bonds? In other words, if  
14 they have to be displaced, if they have to be compensated  
15 somehow for their inconvenience due to a spill or  
16 whatever the case may be, how are the residents being  
17 protected under this?

18 MR. ACKEN: Yeah, I'll take a swing at that from  
19 the legal standpoint, Member Grinnell.

20 The APP will have a number of monitoring,  
21 recordkeeping, reporting requirements. Certainly, if  
22 there was a spill that went through both liners into the  
23 aquifer, ADEQ will find out about it and will investigate  
24 and determine the best course of action. And worst case,  
25 if that did cause some impacts to surrounding properties,

1 that would be addressed through the APP process through  
2 ADEQ as the permitting jurisdiction for the Aquifer  
3 Protection Permit.

4 Q. BY MR. ACKEN: Mr. McClellan, feel free to add  
5 on or elaborate from your expertise and knowledge as it  
6 relates the APP permit for this facility as well.

7 A. (Mr. McClellan) I have nothing further to add,  
8 Mr. Acken.

9 MEMBER GRINNELL: Well, we're being asked to do  
10 something on behalf of the SRP here, and I think it would  
11 be important for the residents to understand how they're  
12 going to be protected by this whole process. And I  
13 realize it's a separate jurisdiction and everything else.  
14 But I think for my sake, I think the overall picture  
15 would be appropriate to be presented to us and allow for  
16 us to make a totally holistic approach to dealing with  
17 this.

18 MR. ACKEN: Understood, Member Grinnell. Maybe  
19 on a break, we'll sharpen our pencils and see if we can  
20 provide some additional information that's responsive to  
21 your request.

22 MEMBER GRINNELL: Yeah, I think that's as  
23 important to the residents as it is to us, so -- and like  
24 I said, I think it's important that we understand all the  
25 mitigating circumstances and the situation as a whole

1 rather than piecemeal this from one agency to another,  
2 ACC or ADE or whomever. So appreciate that. Thank you.

3 MR. ACKEN: Thank you.

4 Q. BY MR. ACKEN: Next, Mr. McClellan, I want to  
5 ask you about federal permitting.

6 Is this project subject to NEPA?

7 A. (Mr. McClellan) So the Coolidge Expansion  
8 Project is -- does not trigger any NEPA requirements, and  
9 that's because there's no federal approval, no federal  
10 funding, and no federal lands involved, so there's no  
11 federal nexus that would trigger those NEPA requirements.

12 Looking over at this map on the right-hand  
13 slide, I'll first point out in the middle in this red  
14 box, that's the location of the existing Coolidge  
15 Generating Station. Just below that in the yellow  
16 outline is the parcel for the proposed Coolidge Expansion  
17 Project. And you can see that it is located in the city  
18 of Coolidge that's outlined by this green dotted line  
19 that runs on the west side of the Coolidge site. There's  
20 also shaded in blue some State lands to the south of the  
21 project, and then to the west is unincorporated Pinal  
22 County.

23 There is a very small sliver of federal land  
24 that's to the north and a little bit to the west of the  
25 project study area. I apologize, I forgot to mention

1 that this dotted black circle that surrounds the project,  
2 that is the project study area. So that's approximately  
3 a 2-mile radius around the project, and you can see this  
4 federal land is nearly 2 miles away from the project.

5 Q. Following up on the questions from the Committee  
6 regarding water use, how much water will this project  
7 use?

8 A. (Mr. McClellan) So the Coolidge Expansion  
9 Project and after expansion, the entire facility, we  
10 would expect to use approximately 450-acre-feet of water  
11 per year.

12 I mentioned that it is a simple-cycle  
13 technology, so that uses less water than other types of  
14 generation mainly because it doesn't have the steam  
15 cycle, so there's not a cooling tower associated with  
16 this technology.

17 And just to put that 450 acre feet into a little  
18 bit of a context, if you look at the slide on the right  
19 in this circle pie chart, that represents the amount of  
20 water use in the state of Arizona in 2017, and that's  
21 about 7 million acre-feet. And within that pie chart,  
22 the little yellow sliver, that's the amount of water that  
23 was used in the state for utilities. That's about  
24 .1 million acre-feet or 2.5 or 2.6 percent of that  
25 overall statewide use.

1           And to break that down a little bit further, if  
2 you look at the bar to the right and in the orange  
3 portion of that bar, that's the amount of water used by  
4 SRP for our utilities for our power generation use.  
5 That's about .05 million acre-feet or .71 percent of that  
6 little sliver from the larger pie chart.

7           So if you think about what Coolidge uses, that  
8 450-acre-feet per year, that's about 1 percent of this  
9 orange bar right here. So it's a very, very small amount  
10 when you put it in context with the statewide water use.

11           In addition to using a very small amount of  
12 water, after the expansion, the Coolidge Project will use  
13 only Central Arizona Project storage surface water. And  
14 as we mentioned, we've got about 30,000 acre-feet of  
15 that -- of those long-term storage credits stored in the  
16 Pinal Active Management Area, so that will last operation  
17 of Coolidge for many years.

18           MEMBER HAMWAY: 66.

19           MR. MCCLELLAN: 66 years. Thank you, Member  
20 Hamway.

21           And then I think I already mentioned this, but  
22 just to go over it again quickly, the two primary water  
23 uses are for water injection for emissions controls, the  
24 evaporative cooling system that helps improve the turbine  
25 performance mainly in those hot summer months, and then

1 the SPRINT system for power augmentation to get  
2 additional power out of those combustion turbines.

3 MR. ACKEN: There's a question?

4 MEMBER PALMER: Just another -- I think to put  
5 that in perspective. Since I am the ag representative on  
6 this Committee, this generation facility sits on  
7 approximately 100 acres, and that would be the equivalent  
8 of about -- farming about 75 acres in land, so that gives  
9 you another perspective.

10 CHMN. KATZ: Thank you, Mr. Palmer.

11 MR. ACKEN: Thank you.

12 Q. BY MR. ACKEN: Next we're going to shift gears  
13 and talk about the transmission infrastructure that's  
14 associated with this CEC application.

15 Mr. McClellan, describe that infrastructure.

16 A. (Mr. McClellan) So, first off, I'll start out  
17 by saying that all the proposed transmission  
18 infrastructure will be located on the project site, and  
19 it really consists of -- we've got it divided into two  
20 different components.

21 If you look at the slide on the right, the first  
22 component we've labeled here the eastern component, and  
23 this is really the connection of the generating equipment  
24 over to the proposed new 500kV switchyard.

25 As I mentioned, with the 2-on-1 configuration,

1 every two generator step-up transformers has a circuit  
2 that then connects to the proposed new switchyard.  
3 Highlighted in the yellow sort of in the center to the  
4 left of the generating equipment, that is the new  
5 proposed 500kV switchyard. And I'll go into a little bit  
6 more detail about the switchyard in some of the following  
7 testimony.

8           And then to the west of the switchyard, to  
9 connect that switchyard over to the SRP existing 500kV  
10 transmission lines that run along the left side of the  
11 site, that's highlighted in the green section. So that  
12 would be a couple of circuits just to make the connection  
13 into the 500kV transmission system.

14       Q.     Next describe the new switchyard.

15       A.     (Mr. McClellan) So the new 500kV switchyard is  
16 located to the west of the proposed new generating  
17 equipment. And I'll start kind of on the east side and  
18 work to the west talking about some of the equipment  
19 associated with the switchyard.

20           As I mentioned, with the configuration of the  
21 two transformers creating a circuit, that creates four  
22 circuits that tie into the eastern side of the  
23 switchyard. And you can see those coming in here on the  
24 right side of the slide on the right, and those would  
25 terminate in dead-end structures toward the east side of

1 the switchyard. And then around those terminations,  
2 there would be some breakers and some switching equipment  
3 as well.

4 Looking to the north of the switchyard, there is  
5 a proposed control building that's located just to the  
6 north of the switchyard and a little bit off center to  
7 the west. This building would contain various relay and  
8 communication equipment for the operation of the  
9 switchyard.

10 And then moving over to the west, I mentioned  
11 that there would be two circuits associated with tying  
12 the 500kV switchyard into the existing 500kV transmission  
13 line, and that's located here more on the western side of  
14 the switchyard. And you can see those two circuits tying  
15 into a couple of dead-end structures located right here.

16 One thing I did forget to mention is the  
17 proposed switchyard is four cross bays, and you can see  
18 one, two, three, four, and those cross bays tie the  
19 eastern bus to the western bus for the proposed new  
20 switchyard.

21 CHMN. KATZ: And the power is stepped up to  
22 500kV after it leaves the generators, and then stays at  
23 that kilovolt level for distribution?

24 MR. MCCLELLAN: Well, it would be for  
25 transportation --

1 CHMN. KATZ: Right.

2 MR. MCCLELLAN: -- 500kV, yeah. And then --  
3 yes.

4 In addition, I want to note that the proposed  
5 500kV switchyard is currently located more to the  
6 eastern -- well, it's more in the middle of the site, but  
7 it's located away from the property boundary. This is to  
8 allow for the potential to change the switchyard over to  
9 a substation in the future, which would be really  
10 connecting the existing 230kV Randolph Switchyard to the  
11 new 500 -- proposed 500kV switchyard. And that's --  
12 we've asked for that authority to be able to do that in  
13 the future as part of this CEC application.

14 Some of the kind of conceptual design equipment  
15 that would be required to do that is you would need some  
16 additional transformation that would be located to the  
17 west of the proposed new switchyard. That would be  
18 transformation to go from 500 down to 230kV, and then you  
19 would connect with some additional cross bays to the  
20 south of the existing Randolph 230kV switchyard to then  
21 connect the 500 into the existing Randolph Switchyard.

22 Q. BY MR. ACKEN: Let's talk a little more about  
23 the western component of the transmission infrastructure  
24 and, in particular, the interconnection to SRP's 500kV  
25 system.

1       A.       (Mr. McClellan) So on this one -- I don't have  
2 the pointer for the left slide, so I'll try to talk  
3 through this as best I can.

4               If you look at the left slide and really  
5 focusing on the portion west of the proposed new 500kV  
6 switchyard, this is an option for us to be able to tie  
7 that switchyard into the existing 500kV transmission line  
8 on the left side of the site.

9               This option shows using a single series of poles  
10 to make that connection. So if you look on the west side  
11 of the site, so kind of in this location, that would be  
12 the location of a new transmission structure that would  
13 be utilized to turn the existing 500kV circuits to the  
14 east and connect into the new 500kV switchyard.

15              The circuit from the existing Pinal Central  
16 Switchyard would come from the south. And then the  
17 circuit from the north would be from the existing  
18 Browning Switchyard, and they would turn to the east. We  
19 anticipate that there would need to be an intermediate  
20 structure located nearly midway between the switchyard  
21 and the existing transmission lines, and then also an  
22 additional structure that's closer to the existing -- or  
23 to the proposed 500kV switchyard that's known as a drop  
24 pole that would then turn those transmission lines down  
25 in to be terminated into the new 500kV switchyard.

1 MEMBER HAMWAY: Mr. Chairman.

2 How tall are those turning structures?

3 MR. MCCLELLAN: So we -- we're still working  
4 through the design on those structures. We do know that  
5 they won't be any taller than 199 feet. That would be  
6 the maximum height for the infrastructures.

7 MEMBER HAMWAY: So yesterday, we saw a simulated  
8 photo of the existing and proposed. So the structures  
9 that we saw in the background, are these those turning  
10 structures that you're mentioning now?

11 MR. MCCLELLAN: Yeah. It would be part of those  
12 structures as well as the equipment that's in the  
13 switchyard as well, the line dead-end structures and  
14 things like that.

15 And then moving to the slide on the right, this  
16 is the -- an additional option that we're looking at to  
17 connect the 500kV switchyard into the 500kV transmission  
18 system. And this option is really our preferred option  
19 at this point as we've continued to look at the design.  
20 And, really, the difference is this utilizes two sets of  
21 poles to make that connection. So you can see this pole  
22 on the far west side is an existing pole. We would  
23 propose to put a new pole just to the south and east of  
24 that existing pole. This would be a structure that turns  
25 that circuit that's coming from Pinal Central to the east

1 and then heads over to a new drop pole that would then  
2 turn the circuit in to be terminated in the 500kV  
3 switchyard.

4           Very similar situation to the north of that  
5 existing pole. There would be a new pole that's set to  
6 the north and to the east. This would also turn the  
7 circuit that's coming from the Browning Switchyard to the  
8 east, and then it would travel to the east to this new  
9 drop pole to the west of the proposed switchyard to then  
10 turn it into the switchyard to terminate at these line  
11 dead-end structures on the west side of the 500kV  
12 switchyard.

13           Q. BY MR. ACKEN: Spend a little more time and  
14 describe the potential tower structures that you will be  
15 using for this project.

16           A. (Mr. McClellan) Sure.

17           So these two slides show some examples of the  
18 potential structures that we would use. These two slides  
19 show tubular steel structures. And as we previously  
20 mentioned, they would be a maximum of 199 feet tall.

21           Looking on the left-hand slide and the structure  
22 on the right, that's a structure that would look a lot  
23 like the intermediate pole that I pointed out on the  
24 first option on the previous slide that was on the left.

25           And looking to the slide on the right, if you

1 look at the structure that's shown on the right of that  
2 slide, that's a similar structure that -- or that would  
3 be similar to a structure that would look like the  
4 turning structures that I mentioned in the Option 2 on  
5 the previous slide. So you can see a circuit would come  
6 in on this side and then turn the required amount and  
7 then head out to wherever it needs to go, over to the  
8 switchyard or to the north or south on the 500kV  
9 transmission line.

10 In addition to these structures, there are some  
11 additional examples of structures that could be used that  
12 are located in Exhibit G in our application.

13 Q. And, Mr. McClellan, just to clarify, is SRP  
14 requesting the transmission facilities to interconnect  
15 the project just on the project site and to the existing  
16 500kV transmission line in that location?

17 A. (Mr. McClellan) Yes.

18 Q. SRP is not requesting approval for another 230kV  
19 or 500kV transmission line offsite or further along this  
20 area.

21 A. (Mr. McClellan) That's correct. All of the  
22 transmission infrastructure would be located on the  
23 project site.

24 Q. And speaking of the project site, does SRP own  
25 the land on which the project will be built?

1           A.       (Mr. McClellan) Yes, SRP does own the land.  
2 Looking again, just to remind everybody, to the slide on  
3 the right, this is a map of the project study area. And  
4 this red box is where the existing Coolidge Generating  
5 Station is located. Just to the south of that in the  
6 yellow box is the approximately 100-acre parcel where the  
7 Coolidge Expansion -- the proposed Coolidge Expansion  
8 Project would be located. SRP does own that land, and  
9 that is land that came with the purchase of the existing  
10 Coolidge Generating Station in 2019.

11                   In addition, I'll also note that the proposed  
12 project is located in the city of Coolidge. Again,  
13 looking to the map on the right, the city of Coolidge is  
14 denoted by the green dotted line that runs on the west  
15 side of the proposed project site. And it's also located  
16 in an area that was previously zoned as industrial.

17                   MEMBER GENTLES: Mr. Chairman.

18                   CHMN. KATZ: Yes.

19                   MEMBER GENTLES: Just some clarification. Maybe  
20 I didn't hear you. The box -- I don't have a pointer,  
21 but the light blue box right there, what is that?

22                   MR. MCCLELLAN: That's State-owned land.

23                   MEMBER GENTLES: That's State-owned land, okay.

24                   So you're going to let me do this?

25                   CHMN. KATZ: Yeah, I guess.

1 MEMBER GENTLES: Great.

2 CHMN. KATZ: If you can figure it out.

3 MEMBER GENTLES: Okay. There we go.

4 Okay. So this is -- this is Kleck Road right  
5 here? Right here?

6 MR. MCCLELLAN: Yes.

7 MEMBER GENTLES: We had a couple of citizens  
8 last night that talked about their home being along Kleck  
9 Road.

10 Where -- where would you -- well, where are  
11 those homes located generally?

12 MR. MCCLELLAN: Approximately right there. And  
13 we'll have a little better view of that in the virtual  
14 tour later.

15 MEMBER GENTLES: Oh, okay. Okay, good.

16 MR. MCCLELLAN: But it's at approximately the  
17 intersection of East Kleck Road and that -- the railroad  
18 and transmission line corridor.

19 MEMBER GENTLES: Okay.

20 MR. MCCLELLAN: But on the left side.

21 MEMBER GENTLES: Okay. So you'll be able to  
22 show us where all of the housing --

23 MR. MCCLELLAN: Yeah, absolutely.

24 (Simultaneous speakers.)

25 MEMBER GENTLES: I'll reserve.

1 MEMBER HAMWAY: Mr. Chairman, I just have a  
2 quick question.

3 So has the zoning been industrial for how long?

4 MR. MCCLELLAN: I'm not sure if I can answer  
5 that. I believe Mr. Petry would be able to answer that  
6 in our next panel as to when it actually became zoned  
7 industrial.

8 MEMBER HAMWAY: Okay.

9 MR. ACKEN: Thank you.

10 Q. BY MR. ACKEN: Next describe the project's  
11 schedule and cost.

12 A. (Mr. McClellan) So the cost of the project is  
13 about \$830 million, and that would be the planned capital  
14 expenditures over the next four years of the project.

15 And to go over some of the high-level milestones  
16 for the schedule -- and I apologize -- it looks like my  
17 timeline is a little off here, but I can still walk  
18 through these milestones.

19 As we've talked a little bit about already, we  
20 did receive board approval in September of 2021. SRP  
21 currently estimates the construction start would be in  
22 the summer of this year. We show July of 2022 here.

23 And then, as I mentioned earlier, the current  
24 plan is to have the first eight units online in June of  
25 2024, and then the second eight units would come online

1 in June of 2025.

2 Q. And what is driving this construction schedule?

3 A. (Mr. McClellan) So, really, the major driver is  
4 that SRP has that significant near-term need that we have  
5 almost 700 megawatts by 2024 and additional 300, for a  
6 total of 1,000, by 2025. So SRP really needs to have the  
7 Coolidge Expansion Project online to be able to meet  
8 those near-term capacity needs in 2024 especially.

9 Q. Thank you.

10 MR. ACKEN: Next we're going to turn to the  
11 virtual tour that Mr. McClellan mentioned. So I'm not  
12 sure if we need a second or two to get the video loaded.

13 Q. BY MR. ACKEN: When that is ready,  
14 Mr. McClellan, please feel free to present the tour to  
15 the Committee. And if you have any initial context that  
16 you want to provide, please do so.

17 A. (Mr. McClellan) Okay. I've got it paused.

18 Yeah, so we -- before we get started, I'll  
19 mention that I'll point out some of the elements on the  
20 virtual tour as well as the surrounding structures and  
21 things that are around the site.

22 I just want to note that as we're looking at the  
23 project elements, these are, you know, elements that are  
24 modeled and they're conceptual at this point, so it's  
25 really just to give the Committee a good idea of what the

1 potential design, what the potential layout, for the site  
2 might look like.

3 So I'll go ahead and stay paused right here just  
4 to orient the Committee to what we're looking at.

5 I'll point out first, just to the south of the  
6 project site, this is East Kleck Road. And then over to  
7 the east is North Vail Road, and then this is Highway  
8 287. So this is west of the project site and then west  
9 of Stinger Bridge & Iron and the Randolph community as  
10 well. I did mention earlier, that the project was  
11 located near the intersection of East Randolph Road and  
12 Highway 287 or Arizona Boulevard, which is approximately  
13 in this location.

14 On this tour, the elements for the proposed  
15 Coolidge Expansion Project are highlighted in yellow, and  
16 then in this orange color is the existing Coolidge  
17 Generating Station elements. So this is the  
18 approximately 100-acre parcel to the north, which is the  
19 existing Coolidge Generating Station, and then to the  
20 south is the proposed Coolidge Expansion Project. And  
21 that's that approximately 100-acre parcel located there.

22 Q. And could you describe the other colors shown on  
23 this map and what they represent.

24 A. Uh-huh, sure. I'll go ahead and do that.

25 So looking to the north of the project site in

1 this purple color, that is Western Emulsions. That's  
2 basically a company that manufactures components for  
3 asphalt.

4 To the left in the red color is Stinger Bridge &  
5 Iron. That's a steel fabrication company.

6 South of that in the green outline is the  
7 Randolph community.

8 And then in this blue color that's southwest of  
9 the project is the Arizona Training Program, and that's a  
10 facility for disabled adults, a care facility for  
11 disabled adults.

12 I think also while I'm in this view, I'll also  
13 talk a little bit about the site tour that we have  
14 planned for tomorrow and just point out some of the stops  
15 for that tour.

16 So the plan would be to come in from the south  
17 on Arizona Boulevard. So we would drive past the Arizona  
18 Training Facility, turn east on East Kleck Road. The  
19 first stop would be approximately in this location, which  
20 would be kind of in the middle of the site, just to the  
21 south.

22 The tour would then continue on. We would head  
23 north on North Vail Road, continue up to East Randolph  
24 Road, and then head west over to the -- this is the  
25 access road for the Coolidge Generating Station. We

1 would then head south down that road, then west along the  
2 project, the existing Coolidge Generating Station  
3 perimeter, with the second stop located approximately in  
4 this area, which would be just to the north of the  
5 existing evaporation ponds.

6 MEMBER GENTLES: Mr. Chairman.

7 CHMN. KATZ: Yes.

8 MEMBER GENTLES: Mr. McClellan, could you tell  
9 me how many acres comprises the Randolph community?

10 MR. MCCLELLAN: I'm not sure of how many acres  
11 that is.

12 MEMBER GENTLES: Can you give me an estimate?

13 MR. MCCLELLAN: You know, just trying to compare  
14 the parcels of the project, I would say it's somewhere  
15 between 100 and 200 acres.

16 MEMBER GENTLES: And what's the acreage of the  
17 SRP facility?

18 MR. MCCLELLAN: The entire facility would be a  
19 little under 200 acres.

20 MEMBER GENTLES: Okay. Thanks.

21 MR. MCCLELLAN: So the second stop would be  
22 located here just north of the evaporation ponds. It  
23 would continue down to -- I also forgot to mention that  
24 in this blue color is the transmission lines. That's the  
25 transmission corridor that's to the west of the project

1 site.

2 And then you can kind of see in a purple color,  
3 and we'll be able to see that a little better when we get  
4 closer, the railroad corridor also runs there on the west  
5 side of the site.

6 So the tour would continue to the west side of  
7 the site, and we would travel along the west perimeter  
8 fence down to the south side of the existing Coolidge  
9 Generating Station.

10 Then we would head east, and we would have a  
11 stop, Stop No. 3, located just to the south of the  
12 existing generating station, where we would be able to  
13 view the existing Coolidge Generating Station and the  
14 location for the proposed expansion project.

15 We would then continue east back out to North  
16 Vail Road, have a stop at North Vail Road so we could  
17 view the existing project and the expansion from the  
18 east, and then head north again on North Vail Road. Then  
19 turning west on East Randolph Road all the way over to  
20 Arizona Boulevard, head south.

21 It's a little hard to see here, but the plan  
22 would be to head back to the east on Malcolm X Road at  
23 the intersection of Malcolm X and Kennedy and then have  
24 the final stop here in the Randolph community.

25 So now I'll go ahead and continue on with the

1 tour. So we'll zoom into the project, ultimately getting  
2 down to kind of a ground-level view, and then we'll kind  
3 of rotate and get some different angles, different views,  
4 of the project.

5 So, again, the existing generating station is  
6 highlighted in orange, and then the proposed Coolidge  
7 Expansion Project is just to the south in the yellow.  
8 Also elements that are in the existing Coolidge project  
9 area that are associated with the proposed expansion,  
10 those are outlined in the yellow color.

11 So now we're on the south side of the project  
12 looking north, and we'll rotate over to this side of the  
13 project.

14 So now we're moving over to the east side of the  
15 project looking to the west. Again, the blue color is  
16 the Arizona Training Program. Green is the community of  
17 Randolph, Stinger Bridge & Iron is red, and then Western  
18 Emulsions is in the purple color to the north.

19 Now rotating to the north side of the project.  
20 Again in the yellow is the proposed Coolidge Expansion --  
21 proposed Coolidge Expansion. These are the -- this is  
22 the location of the 16 new combustion turbine generators,  
23 and the proposed new 500kV switchyard is located here.

24 Now rotating to the west side of the project  
25 looking east, and then we'll rotate down to the southwest

1 corner and start to zoom in. And I'll stop along the way  
2 to point out a few different project elements as we work  
3 our way back around.

4 MR. ACKEN: So to Committee Member Gentles'  
5 question regarding houses along Kleck Road, can you point  
6 those out?

7 MR. MCCLELLAN: Yes. So right here in the  
8 foreground, this is Kleck Road running along right here.  
9 You can see these structures located in this area. Those  
10 are the homes that -- or the residences that were  
11 referred to that are located on Kleck Road.

12 The approximate distance from this residence  
13 over to the new generating equipment located here in the  
14 background is just under about 3,000 feet.

15 MEMBER GENTLES: Mr. Chairman.

16 This map isn't representative of all the homes  
17 in that community, correct? We have some structures  
18 there, but that's doesn't -- does that represent all the  
19 homes in that community, or those are just representative  
20 structures for illustration purposes?

21 MR. ACKEN: Mr. Chairman, Mr. Gentles, the  
22 answer is yes. Mr. McClellan didn't actually put  
23 together this for Mr. Petry on behalf of SWCA, develop  
24 the tour, but he's saying yes, that this does reflect all  
25 of the homes in the Randolph community.

1           You'll note that -- and Mr. Petry will be on the  
2 next panel and can describe this on the record and under  
3 oath, but the homes along Kleck Road I believe are larger  
4 parcels. I think you heard one of the public commenters  
5 mention he had a 2-acre parcel. So that's why you see  
6 fewer homes along Kleck Road. More of the houses and  
7 density is further to the north.

8           MEMBER GENTLES: And just -- what's that --  
9 what's the road to the -- the west there?

10          MR. MCCLELLAN: This one?

11          MEMBER GENTLES: I'm sorry, to the east.

12          MR. MCCLELLAN: This is the transmission line  
13 and railroad corridor.

14          MEMBER GENTLES: Oh, it's the railroad. Okay.  
15 Thank you. Great.

16          MR. MCCLELLAN: So this is zooming in. Now  
17 we're looking pretty much kind of to the northeast. I  
18 did want to point out that this is the location where the  
19 proposed tie into the 500kV transmission system would be,  
20 this is the existing pole that would remain in place, and  
21 then these poles would be the proposed two new poles that  
22 would be the turning structures to turn the 500kV lines  
23 over to the east to go into the proposed new 500kV  
24 switchyard.

25           You can kind of see these -- these are the drop

1 poles that I mentioned. These would be new poles that  
2 would then actually turn those two circuits down into the  
3 500kV switchyard to be terminated.

4 Now we're on the west side of the site looking  
5 to the east. You can see the background, this would be  
6 the proposed new 500kV switchyard. You can see the  
7 proposed new 16 combustion turbine generators in the  
8 background.

9 I'll pause here for a moment just to point out  
10 this is the existing 230kV Randolph Switchyard that's  
11 located on the left side of the site just south of the  
12 existing evaporation ponds that you can see over to the  
13 left.

14 This pole, I'll just note that this is where the  
15 existing 230kV switchyard is tied into the 230kV  
16 transmission line. It's a little bit shorter because the  
17 230kV system is on the west side. The 500kV system is on  
18 the east side. So this design actually runs those 230kV  
19 lines underneath the 500kV tie into the Randolph  
20 Switchyard.

21 MEMBER LITTLE: Mr. Chairman, I have a question.

22 CHMN. KATZ: Yes, Member Little.

23 MEMBER LITTLE: Oh, the picture went away.

24 In this view looking towards the project, the  
25 empty space that is shown there, if you put in the

1 substation that would be 230 to 500, you would have more  
2 poles and more structures than would be visible on that  
3 last view we were looking at, right?

4 MR. MCCLELLAN: Yes, that's correct.

5 And I'll kind of highlight that area. So this  
6 would be --

7 MEMBER LITTLE: Yeah, right in there.

8 MR. MCCLELLAN: -- the location for the  
9 additional transformation, and then you would have some  
10 additional bays expand to the south of the existing  
11 Randolph Switchyard to make that connection.

12 MEMBER LITTLE: Okay. Thank you.

13 MR. MCCLELLAN: So, again, on the west side  
14 looking to the east, this is the northwest corner in the  
15 location of the existing evaporation ponds. And then  
16 we'll, here in a moment, rotate to be on the north side  
17 of the project looking to the south.

18 Here in the foreground, you can see this kind of  
19 purple highlighted area. That is the railroad corridor  
20 just to the west side of the existing transmission  
21 corridor.

22 MEMBER GENTLES: Is that SRP land that we're  
23 looking at, looking over, right now?

24 MR. MCCLELLAN: This area is not SRP land. The  
25 property boundary is here on the north side of the

1 east --

2 MEMBER GENTLES: Who owns that land?

3 MR. MCCLELLAN: I'm not sure who owns that land.  
4 Mr. Petry I believe can answer that question in the next  
5 panel.

6 MR. ACKEN: And, for the record, as you go  
7 through this, Mr. McClellan, please orient the direction  
8 that we're looking in the foreground.

9 I know the question was the land -- who owns the  
10 land immediately north of the existing facility, and so  
11 that's the question, and we will get that answer.

12 MEMBER GENTLES: Thank you.

13 MR. MCCLELLAN: So as we continue, we're on the  
14 north side of the existing generating station looking to  
15 the south. I'll pause here just to point out some of  
16 that existing generating equipment.

17 So here, kind of in the middle of the screen,  
18 this would be on the north parcel of the land -- or  
19 the -- yeah, north 100 acres kind of in the middle,  
20 that's the location of those existing 12 combustion  
21 turbine generators. To the north of those generators is  
22 some admin building and warehousing.

23 In addition, to the right -- now, this would be  
24 just to the east of the existing evaporation ponds --  
25 this equipment located in that area is the fuel gas

1 receiving yards where we have connections to two  
2 different natural gas suppliers, TransWestern and  
3 El Paso.

4 To the east of the existing combustion turbine  
5 equipment is the water treatment area, so there's some  
6 different tanks associated with that area as well as a  
7 water treatment building as well. And we'll be able to  
8 see that a little bit better when we rotate to the east  
9 side and from the south as well.

10 As we continue to move to the east, we'll be  
11 rotating back to the east side of the project and then  
12 looking to the west. You can see here in the northeast  
13 corner of the project site, this is the proposed location  
14 for the two new evaporation ponds.

15 Also to the east of the site, this is Vail Road.

16 So then rotating to the east side of the  
17 Coolidge site and looking to the west -- I'll pause here  
18 for just a moment -- looking to the east of those  
19 existing combustion turbine generators, this is the water  
20 treatment area. So you can get a little better view of  
21 the tanks associated with that as well as the water  
22 treatment building. It's located, again, to the east of  
23 those combustion turbine generators.

24 The view is now moving to the south of the  
25 project. We would be on the east side looking to the

1 west with North Vail Road in the foreground that runs  
2 along the east side of the project site.

3 I'll pause here for a moment just to point out  
4 the 16 new combustion turbine generators. You'll notice  
5 these are oriented a little bit differently than the  
6 existing combustion turbines. The exhaust stacks are  
7 actually oriented to the middle of the four blocks;  
8 whereas, in the existing, they're actually rotated, so  
9 the exhaust stacks are on the outside.

10 You can see the 2-on-1 configuration here  
11 connecting to the generator step-up transformers that  
12 then connect into these structures that run along the  
13 south and the north side of the generation area, and then  
14 those would run over to the west to the proposed new  
15 500kV switchyard.

16 Again, moving to the south, and then we'll  
17 rotate again to the south side of the project and be  
18 looking to the north.

19 And I will pause just a moment here to point out  
20 there's also a residence located here to the southeast of  
21 the project along North Vail Road. The distance from  
22 this residence over to the generating equipment is  
23 roughly 1,000 feet.

24 Q. BY MR. ACKEN: And can you put that in context  
25 with respect to other facilities?

1 A. (Mr. McClellan) Sure.

2 So to put it in a little bit of context, our  
3 Santan Generating Station that's located in Gilbert,  
4 Arizona, the nearest residence to generating equipment at  
5 that facility is about 500 feet.

6 MEMBER HAMWAY: Mr. Chairman.

7 There was a gentleman last night that said he  
8 was 400 feet, so was he just probably talking about the  
9 property boundary?

10 MR. MCCLELLAN: That's the potential from the  
11 location in Randolph to the property boundary. It's  
12 about 400 feet.

13 Now the view is scanning to the west. I'll stop  
14 here just a moment and again point out the -- this is the  
15 location here on the east side of the site or the  
16 southeast portion of the site, the location for the 16  
17 new combustion turbine generators. I'll also note that  
18 to the west side of those generators is some additional  
19 auxiliary equipment associated with the combustion  
20 turbine equipment.

21 MEMBER GENTLES: Mr. McClellan, just going back  
22 to that housing that we were just looking at that's 1,000  
23 feet from -- that's a private residence?

24 MR. MCCLELLAN: Yes.

25 MEMBER GENTLES: Okay.

1           And, Mr. Chairman, do we know if we've heard  
2 from that individual owner?

3           CHMN. KATZ: I don't recall.

4           MR. ACKEN: Chairman Katz, Member Gentles, I  
5 believe Mr. McClellan can speak to the ownership of that  
6 parcel. And my understanding based on the ownership is  
7 no, you have not. But Mr. McClellan can provide  
8 testimony of that.

9           MR. MCCLELLAN: Yeah, the ownership of that  
10 parcel is Pinal Land Holdings, and there is a home that's  
11 located on that parcel. And I do agree with Mr. Acken  
12 that I don't believe we've heard from that individual.

13           So, again, moving to the west in the viewing  
14 angle, I'll just pause here for a moment to point out  
15 some elements in the proposed new 500kV switchyard.

16           In previous testimony, I've mentioned that  
17 the -- there's four circuits that will be connecting the  
18 generation equipment to the new 500 -- to the proposed  
19 new 500kV switchyard.

20           And you can see those structures are located  
21 here on the south side of the generating equipment and to  
22 the north side, and then they run over on structures to  
23 the west and then ultimately terminate at these --  
24 they're a little hard to see, but there's some line  
25 dead-end structures here where those circuits terminate.

1           And then also to the west, you could kind of see  
2 that on an earlier angle. But the circuits that come  
3 from the existing 500kV transmission line terminate at  
4 line dead-end structures on the west side of the  
5 switchyard.

6           In addition, you can see the control house to  
7 the north of the proposed 500kV switchyard, and then  
8 there's additionally some breakers and switching  
9 equipment located in that switchyard as well.

10           So now we're again on the south side of the  
11 project looking to the north, and we'll zoom back out.  
12 And from this view, I'll also note that this is --  
13 located right here is Fifth Avenue, which is kind of the  
14 eastern road in the Randolph community. If you look at  
15 the distance from Fifth Avenue over to the existing  
16 combustion turbine equipment, that's roughly 2,000 feet.  
17 And then from that same road in Randolph over to the new  
18 generating equipment, that's roughly 2,800 feet or so.

19           Again, you can see a little better in this view.  
20 This is the -- those are residences that are along Kleck  
21 Road. And, again, you can see the distance from that  
22 residence over to the proposed new generation equipment  
23 over here in the southeast corner of the proposed  
24 Coolidge Expansion Project site.

25           Q. BY MR. ACKEN: And your testimony was that was

1 approximately 3,000 feet?

2 A. (Mr. McClellan) That's correct.

3 And then again, just to orient quickly, as we  
4 zoom out, East Kleck Road is here to the south of the  
5 project. Vail Road on the east. The transmission and  
6 railroad corridor is along the west side of the site --  
7 sorry about that -- with East Randolph Road to the north  
8 of the site, and then Arizona Boulevard along the west  
9 side.

10 Again, Stinger Bridge & Iron is highlighted in  
11 the red color, Randolph community is in green to the left  
12 side of the site, and then Western Emulsions is purple.

13 And then with that, that concludes the virtual  
14 tour.

15 Q. Thank you, Mr. McClellan.

16 MR. ACKEN: This may be a good time to take a  
17 break if the court reporter wants or the Committee has  
18 further questions about the tour because we're going to  
19 shift to a new phase of testimony after this.

20 CHMN. KATZ: I'll just ask if any of the  
21 Committee Members have questions about anything we've  
22 seen so far during Mr. McClellan's testimony. If not,  
23 we can take our morning recess for about 15 minutes right  
24 now and then go for another about 90 minutes or so after  
25 that.

1           Hearing silence, let me just see what time it  
2 is. I'm showing 10:21. About 10:35, plan on picking  
3 things back up. Okay?

4           (A recess was taken from 10:21 a.m. to  
5 10:39 a.m.)

6           CHMN. KATZ: We can go back on the record right  
7 now. There are one or two Members that aren't quite with  
8 us yet. I think we're just missing one, but we still  
9 have a quorum to move forward. So we'll go back on the  
10 record.

11          MR. ACKEN: Thank you, Mr. Chairman.

12          Before we switch to the next topic for this  
13 Panel, which is the need for this project, that  
14 Mr. Smedley will kick off, I wanted to see if we could  
15 take another swing at the questions that Member Grinnell  
16 had regarding the APP permit, and he had some questions  
17 about financial assurance and other concerns.

18          And so I thought it would be helpful to start,  
19 if Member Grinnell agrees, to have Mr. McClellan provide  
20 just a little more background about what the APP permit  
21 is and what the evaporation ponds do.

22          MR. MCCLELLAN: Sure.

23          So the evaporation ponds, as I mentioned,  
24 were -- are there to collect the plant wastewater, and  
25 that water that goes into those ponds is mostly water

1 that's from the water treatment process. So there are  
2 really no chemicals or anything that's added to that  
3 water during the process that we use it for at the  
4 facility.

5 The constituents that are in there are really  
6 the same constituents that are there when it comes to the  
7 plant. They're just concentrated up from that water  
8 treatment process. We do use some anticorrosion/  
9 antiscalant additives during that process, but those are  
10 really nontoxic. That double liner that leads into the  
11 collection system is really the process that the APP  
12 permit uses to protect the public. It's highly unlikely  
13 that you would ever get a breach through both liners, and  
14 that leak protection system allows us to repair the liner  
15 in case there is a breach of that primary liner.

16 Just to address the potential for any spills,  
17 those evaporation ponds by the APP permit are required to  
18 have 2 feet of freeboard. And when I say "freeboard,"  
19 that really just refers to the distance from the water  
20 level to the top of that evaporation pond. So if there's  
21 high winds or anything like that, that would prevent any  
22 water from being able to get out past that liner on the  
23 pond.

24 In addition, these evaporation ponds are  
25 actually incised into the ground, so there isn't a dam or

1 a dike that can fail causing a large spill into the plant  
2 site or into the nearby communities.

3 MEMBER PALMER: Mr. Chairman.

4 CHMN. KATZ: Yes, Mr. Palmer.

5 MEMBER PALMER: Is it because of that  
6 concentration that happens during the process that the  
7 water can't be reused?

8 MR. MCCLELLAN: That's correct.

9 So during that water treatment process, which  
10 uses reverse osmosis -- we call it RO reject water -- it  
11 typically has a pretty high level of total dissolved  
12 solids, so that really prevents us from being able to  
13 reuse that water to do anything else with it, unless you  
14 were able to treat it again, which is not really  
15 economically feasible.

16 MEMBER PALMER: Thank you.

17 MR. ACKEN: Okay. Thank you.

18 Q. BY MR. ACKEN: So next, we are going to turn to  
19 the needs and benefits portion of our testimony, and  
20 Mr. Smedley will kick us off.

21 Please provide an overview of the needs and  
22 benefits associated with this project, starting with the  
23 needs.

24 A. (Mr. Smedley) Sure.

25 So the overarching driver for the Coolidge

1 Expansion Project, I can sum it up in one word:  
2 Reliability. The CEP is really critical for our ability  
3 to maintain reliable electric service to our customers  
4 beginning in 2024.

5 I can't overstate the importance of reliability  
6 to SRP and our customers. It's really one of the most  
7 important components of our mission, and it's also going  
8 to be one of our greatest challenges here in the years to  
9 come. There's really two main reasons for that, and  
10 those are the reasons that are really driving the need  
11 for this project.

12 The first is that we are experiencing  
13 significant and unprecedented growth in our service  
14 territory, and that growth is translating to a near-term  
15 need for additional power generation capacity, especially  
16 in the year 2024 and 2025, and I'll talk some more about  
17 that in my testimony today.

18 But this project will provide a reliable,  
19 dependable source of capacity that we can build in the  
20 time frame needed to meet that near-term need.

21 The second factor that's really going to  
22 challenge reliability in the coming years is SRP's  
23 efforts to integrate more renewable energy into our  
24 portfolio. We've made a lot of progress on that front,  
25 and I'll highlight some of that in my comments today.

1 And those resources are really important to our portfolio  
2 because they're going to help us transition to a lower  
3 carbon future, but they are variable in nature and  
4 limited in duration, and they do create reliability  
5 challenges for us because of that. And I'll explain that  
6 in more detail in my comments today.

7 The Coolidge Project will provide a firm and  
8 flexible source of generation that will help us to back  
9 up those renewable sources and to help us maintain the  
10 reliability of our power system as we transition to a  
11 lower carbon future.

12 Q. Thank you.

13 Next, I'd like you to highlight the additional  
14 benefits associated with this project.

15 A. (Mr. Smedley) Sure.

16 So we see three significant benefits associated  
17 with this project:

18 The first is that it will complement the battery  
19 storage that SRP is adding into its portfolio. And what  
20 it will -- the way it will do that is it will provide us  
21 with a source of reliable capacity to meet that near-term  
22 need. And that will alleviate our need to rely on  
23 battery storage as significantly as we otherwise would,  
24 and it will give us time to adopt battery storage at a  
25 more measured pace and give us the time to get operating

1 experience with that technology before making a  
2 significantly larger investment.

3 The second benefit that we see is that it  
4 supports our transmission system. Today, most of the  
5 generation in our portfolio is on the west side of our  
6 service territory, and this would locate additional  
7 generation on the east side. Mr. McClellan will go  
8 through that part and explain some of the benefits that  
9 that provides from a transmission perspective.

10 And then the third benefit that we see is it  
11 leverages the existing infrastructure at the site. The  
12 site has existing land available, it has existing water  
13 supply from storage surface water, it has a natural gas  
14 supply from two different pipelines from two different  
15 natural gas basins, and it has access to existing  
16 transmission at two different voltages. So it's a very  
17 unique site, and that will allow us to really leverage  
18 that infrastructure to accomplish this project.

19 MEMBER HAMWAY: Mr. Chairman, I have a quick  
20 question.

21 CHMN. KATZ: Yes.

22 MEMBER HAMWAY: So when did this project, the  
23 CEP project, first get identified in your biennial  
24 transmission report? I'm probably having that name  
25 wrong, but where utilities file for future projects and

1 what they plan to do. Has this project been a part of  
2 that report?

3 MR. SMEDLEY: I believe it was in the latest  
4 one, Member Hamway, but I don't -- and, Mr. McClellan, do  
5 you know if it was in the prior ones?

6 MR. MCCLELLAN: I don't believe it was in the  
7 prior reports. It was in this latest one.

8 MEMBER HAMWAY: And when was the latest one?

9 MR. MCCLELLAN: I believe we actually did an  
10 amendment to our latest one. That was earlier in 2021.

11 MEMBER HAMWAY: And the amendment included this  
12 project?

13 MR. MCCLELLAN: It did identify this project.

14 MEMBER HAMWAY: So that kind of supports this  
15 notion that this was being kind of fast-tracked; would  
16 you say that?

17 MR. ACKEN: Member Hamway, if I could clarify.  
18 Generation projects, you don't submit a ten-year plan.  
19 If that's what you're referring to, the biennial  
20 transmission report. You file a 90-day plan for the  
21 generation resource, and so you only file it 90 days  
22 before the expected filing of the application. And so --  
23 and that was done, and that's a prerequisite to filing  
24 the application. So generation projects have a different  
25 timeline with respect to when you have to file and what

1 you file for transmission lines.

2 MEMBER HAMWAY: Thank you for that  
3 clarification.

4 Q. BY MR. ACKEN: Mr. Smedley, let's start off with  
5 the first need you had identified on that slide, the  
6 capacity needs, and describe the road to SRP service  
7 territory. The Committee saw these two slides in my  
8 opening. I'd like you to walk through them for the  
9 Committee and explain that capacity need.

10 A. (Mr. Smedley) Certainly.

11 So we are experiencing really significant and  
12 unprecedented growth right now in our service territory,  
13 and the slide on the left has some statistics. It'll  
14 kind of underscore it and explain the growth that we're  
15 seeing, so I'll just walk through each of those.

16 Maricopa County is the fastest growing county  
17 right now in the United States. The Phoenix area in  
18 particular is experiencing population growth at three  
19 times the national average. Phoenix is also one of only  
20 three major cities to have recovered 100 percent of the  
21 jobs lost during the pandemic, so the recovery has been  
22 really, really strong here in Phoenix.

23 In terms of our different customer segments, one  
24 of the things that makes this growth particularly unique  
25 is that it's happening across all of our customer

1 segments; whereas, in our last growth cycle in the early  
2 2000s, it was primarily residential growth that was  
3 driving everything. And the industrial customer growth  
4 is really a big part of that.

5           So we talked yesterday about Intel's  
6 announcement of their Chandler facility, but that's not  
7 the only one. There's other high-tech companies  
8 interested in expanding existing operations and also  
9 moving into the Valley. It's really becoming kind of a  
10 manufacturing hub for the Southwest, and so we're seeing  
11 datacenters, high-tech manufacturing semiconductor  
12 industry, electric vehicles. Lots of different types of  
13 industries looking to locate here. And those companies  
14 moving here also create -- alters indirect growth drivers  
15 as well in terms of other jobs that are created when  
16 people that move here or that work here go to restaurants  
17 and use other services in those area. So lots of  
18 industrial customer growth is occurring.

19           And then on the residential side, we're seeing  
20 the housing permits reaching the highest levels that they  
21 have since the mid-2000s, and so that's really when we  
22 had the last housing boom here.

23           So bottom line is we're seeing significant  
24 growth really across all of our different customer  
25 segments.

1 Q. And how is that growth impacting demand for  
2 electricity?

3 A. (Mr. Smedley) And so that growth is creating a  
4 really significant increase in demand for electricity,  
5 and that's illustrated on the slide on the right. And  
6 what you can see in that slide is the demand for  
7 electricity at our summer peak, so that's the highest  
8 demand that we see generally throughout the year.

9 And just as context, that's usually on a hot  
10 summer afternoon, generally, when people are coming home  
11 from work, turning up their air conditioning, cooking  
12 dinner. That's usually about the time it occurs.

13 And just to put some numbers -- and put those  
14 numbers in context on those lines in the slide, that  
15 represents the latest forecast. The red line there  
16 represents about a 30 percent increase in peak demand in  
17 electricity over the next decade or so. It's about 3 to  
18 4 percent growth per year in that earlier part of the  
19 decade. And, again, that's about -- compared to about 1  
20 to 1 1/2 percent that we've seen over the last ten years,  
21 so it's significantly higher. It's about 3- to 400  
22 megawatts per year of growth. And today, our peak demand  
23 is about 7,500 megawatts. So just to put those numbers a  
24 little bit more in context.

25 And then we're also seeing, as you can see from

1 comparing the blue and the red line, that growth  
2 accelerating, and we've been actually updating our load  
3 forecast now on a quarterly basis just in recognition of  
4 the pace of growth that's going on.

5 Q. How did the pandemic affect your load forecast?  
6 And compare it to load forecasts that you had at the  
7 start of the pandemic.

8 A. (Mr. Smedley) So when the pandemic began in  
9 March of 2020, we were getting a lot of different  
10 perspectives from economists and forecasters on what the  
11 future might look like. And, you know, some economists  
12 were projecting a deep, kind of long recession just like  
13 we had in 2009. Others were projecting a quicker  
14 recovery. But the bottom line is there was really a lot  
15 of uncertainty over what the future might look like.

16 And so what we decided to do is to take a  
17 conservative approach and plan for a flatter -- kind of a  
18 flatter forecast at that time. And then we also put a  
19 pause on the work to kind of develop and acquire new  
20 power generation in light of that more conservative  
21 approach. And again, the idea being, from a customer  
22 perspective, we thought it was more prudent to pause  
23 development of those type of activities and not spend  
24 money on developing generation when there was so much  
25 uncertainty around what the future might look like.

1           As the year progressed, and particularly coming  
2 out of the summer of 2020, when we saw not only the  
3 significant need for electricity but also the growth that  
4 seemed to be taking place, we revised our load forecast  
5 to the one that you see in the blue there and resumed all  
6 of our activities on new generation development.

7           Q.       So you mentioned residential growth, significant  
8 industrial growth. How is SRP preparing for that growth  
9 in your latest forecast?

10          A.       (Mr. Smedley) So the way that we're preparing  
11 for this is we are implementing what we're calling the  
12 "and" strategy, and we touched on that yesterday in  
13 testimony. But what we are doing with that strategy, as  
14 the name implies, is we are looking at all different  
15 types of generation and really having as much as we can  
16 of everything, recognizing the balance of reliability,  
17 affordability, and sustainability that we have to strike.

18                 And so in terms of what we're adding -- and this  
19 is over just the next three years -- 2,025 megawatts of  
20 solar by 2025.

21                 We currently have about 400 megawatts of  
22 utility-scale solar in our system. We're adding 450  
23 megawatts of battery storage by the summer of 2023, and  
24 we currently have about 50 megawatts today.

25                 We're adding some flexible natural gas units at

1 two of our sites, Desert Basin and Agua Fria.

2 We've acquired an additional share of the Palo  
3 Verde Nuclear Generating Station.

4 We're maximizing customer programs, so we're --  
5 we've essentially doubled our demand response program  
6 over the last two years, and we expect that to provide  
7 150 megawatts of potential peak load reduction this  
8 coming summer.

9 We've recently announced a new wind project in  
10 Northern Arizona. It will be 160 megawatts to add to  
11 what we have today, which is about 127 megawatts.

12 And then we're looking at all of our different  
13 natural gas facilities to identify opportunities to  
14 implement projects to increase efficiency and recover the  
15 output that we typically lose in the summertime due to  
16 higher ambient temperatures.

17 So those are all of the different resource  
18 activities that we have to try to meet this near-term  
19 need in the coming few years. And, again, just to sort  
20 of add it all up and put it in perspective, that's about  
21 3,000 megawatts of nameplate capacity additions that  
22 we'll be making to an 8,000-megawatt portfolio. So it's  
23 really transformational change.

24 Q. In your role as director of resource planning,  
25 what guides SRP in evaluating and making the resource

1 choices?

2 A. (Mr. Smedley) So the guiding principles that  
3 really define those choices are in our Integrated  
4 Resource Plan, and we develop an IRP every several years.  
5 The last one was approved by our board in early 2018, and  
6 it contains the overall strategic direction that you see  
7 on the slide on the right. And so those are the guiding  
8 principles by which we add resources.

9 And I won't read each of those individually, but  
10 you can see from looking at them that all of the  
11 resources we're adding as part of the "and" strategy are  
12 really consistent with those strategic directions.

13 We're also engaged in the number of activities  
14 on market -- regional markets, which is shown there, and,  
15 of course, research and development for new technology  
16 options, which I'll touch on a little bit later in my  
17 testimony.

18 MEMBER HAMWAY: Just a point of clarification.

19 Are the regional transmission markets -- is that  
20 what you're talking about, the EIM and the balance?

21 MR. SMEDLEY: Yes. Yes, that's correct.

22 Q. BY MR. ACKEN: Will the additions that are shown  
23 on Slide 51 on the left-hand screen provide the power  
24 that SRP needs to meet the significantly increasing  
25 demand that you're seeing?

1           A.       (Mr. Smedley) No. So even with all of those  
2 additions, we will still have a need for over 700  
3 megawatts in 2024, an additional 300 megawatts, for a  
4 total of 1,000 in 2025.

5                   And I wanted to just explain that a little bit  
6 further using the slide on the left. So if you look at  
7 the -- starting on the right, the purple bar represents  
8 the additional generation capacity that we need at our  
9 summer peak beyond what we have today on our system.

10                   And there's three components to that: There's  
11 the additional load that we're going to have to serve  
12 from increased demand, there's a reserved margin that we  
13 have to carry, and then there's the contracts that are  
14 expiring over that period of time. So that represents  
15 our total need.

16                   The blue bars, if you go over to the left, show  
17 the contribution that the additions that I showed as part  
18 of the "and" strategy make to that -- to that near -- to  
19 our peak demand, essentially, to our -- to that peak  
20 demand need.

21                   And what you can see is they do make significant  
22 progress towards it, but we still have that remaining  
23 need shown in the green of 700 megawatts in 2024 and the  
24 additional 300 for a total of 1,000 in 2025.

25           Q.       So where does this project fit in? How does it

1 help SRP meet the need?

2 A. So the Coolidge Expansion Project will provide a  
3 reliable source of capacity to help to fill that need.

4 So as Mr. McClellan described, the Coolidge  
5 Expansion Project would consist of eight additional  
6 aeroderivative turbines in 2024 and eight in 2025 for a  
7 total of 820 megawatts of nameplate capacity, and that  
8 will contribute about 670 megawatts at summer peak. So  
9 that's going to get us a long ways towards meeting that  
10 near-term gap.

11 You'll recognize that that doesn't get us all  
12 the way there, so we are actually out in the market right  
13 now with what we call an all-source request for  
14 proposals, all-source RFP, to identify an additional 400  
15 megawatts that we would need for 2024 to be able to  
16 completely fill that near-term capacity need.

17 Q. Why is SRP recommending locating the natural  
18 gas turbines at the Coolidge site instead of a different  
19 location?

20 A. (Mr. Smedley) Yeah. So the Coolidge site is  
21 really unique. It has access to sufficient land for the  
22 expansion. We have a source of water supply that is  
23 storage surface water so the plant wouldn't need to  
24 depend on groundwater. We have a natural gas supply  
25 that's sufficient for the plant coming from two

1 independent pipelines from two suppliers that come from  
2 two different basins, and then we also have access to  
3 existing transmission at the two different voltages that  
4 Mr. McClellan described.

5 So the site really represents a unique  
6 opportunity to accommodate this kind of an expansion  
7 because we wouldn't have to build any new infrastructure  
8 to be able to accommodate this project.

9 And Mr. Petry and Ms. Pollio will testify in a  
10 little more detail on -- we, of course, have performed an  
11 environmental compatibility assessment of that site, and  
12 they will describe that in the next panel.

13 Q. Are there any other ways that SRP can meet this  
14 critical near-term capacity need, such as obtaining power  
15 through the market?

16 A. (Mr. Smedley) No. So it would not be prudent  
17 for us to obtain the amount of additional capacity and --  
18 that we need from -- from the market. And I'll just  
19 explain a little bit more in detail how SRP engages in  
20 the market to purchase power.

21 There's really two ways we do that:

22 One way to do it is to enter into contracts with  
23 existing generators that are out there that aren't fully  
24 contractually subscribed. We call those forward-market  
25 purchases. And at the moment, we're not aware of any

1 generators that are out there that have the capacity and  
2 the flexibility and the long duration that we're looking  
3 for for this particular project.

4           The other way that we can rely on the market is  
5 the short-term or day-ahead market. So we do go out and  
6 make purchases on a day-ahead basis. Purchases of the  
7 magnitude that we're talking about for this project would  
8 be a really significant risk for our customers. Those  
9 markets are more volatile in terms of both whether the  
10 power is there as well as the cost than they really ever  
11 have been in the past.

12           So it would -- bottom line is it would not be  
13 prudent for us to rely on the market for this -- this  
14 kind of additional need for this, and that's why we're  
15 proposing this project.

16       Q.     Thank you.

17           Let's turn to the second need you identified,  
18 integrated renewable energy. And you heard a lot of  
19 public comment yesterday regarding desire for more  
20 renewable energy. Several of the intervenors sitting to  
21 my left are advocating for more renewable energy.

22           Let's start off by describing how and why SRP is  
23 increasing the amount of renewable generation in its  
24 resource portfolio today.

25       A.     (Mr. Smedley) Sure.

1           So SRP has established a series of  
2 sustainability goals, and one of those goals is our  
3 board-approved carbon reduction goals. And those goals  
4 are to reduce the carbon intensity of our portfolio, and  
5 we have a goal to reduce that intensity by 65 percent by  
6 2035 and by 90 percent by 2050 from 2005 levels.

7           Those are very ambitious goals, and they're  
8 going to require two very, very significant changes to  
9 our power generation portfolio. One of those is the  
10 retirement of our coal generation, and we've made a lot  
11 of progress on that front. We've retired 1,300 megawatts  
12 of coal so far between Navajo and Mohave Generating  
13 Station, and we've committed to retiring another 1,300  
14 megawatts by 2032. So lots of progress on that front.

15           The other major change that this is going to  
16 require is the addition of renewable energy into our  
17 portfolio, and we're very excited about that. And the  
18 slide on the right shows all of the different renewable  
19 and energy storage projects that we'll be bringing online  
20 in just the next three years. So this shows between 2020  
21 and 2025.

22           And I won't read each of these off to you, but I  
23 just wanted to kind of highlight. If you'll look at  
24 between today and the summer of 2024 when we -- when  
25 we're proposing to bring the first eight units of

1 Coolidge online, we'll be bringing online nine individual  
2 renewable energy projects at about 1,700 megawatts of  
3 nameplate capacity. So SRP is significantly invested and  
4 committed into deploying additional renewable energy.

5 Q. Do you have any concerns with respect to  
6 reliability bringing on that amount of renewables in this  
7 time frame?

8 A. (Mr. Smedley) We do, and I wanted to speak a  
9 little bit about those reliability challenges. And I'll  
10 also explain how the Coolidge Expansion Project will help  
11 us to address those challenges, and I wanted to do that  
12 using solar primarily as the example because that's the  
13 bulk of the additions that we'll be making here in the  
14 coming years.

15 And so if you look at the slide on the left,  
16 that's just an illustrative example. And what it shows  
17 is some of the points in time during a given day where  
18 solar would need support from other types of generation  
19 and what -- I'll just kind of walk through each of these  
20 labels and talk about some of those -- those points.

21 And this is a representative day in the spring  
22 on our system, and what it shows is customer demand  
23 throughout that day. And if I start with that first  
24 label, you can imagine on a spring day, if you have high  
25 cloud cover, scattered clouds kind of moving around,

1 those are shading different solar panels at different  
2 times. That can result in that type of variability that  
3 you see in that first label. And so that requires a  
4 really quick-start generating resource to be able to turn  
5 on and to be able to provide backup for those renewable  
6 resources on a day like that.

7 We also have everyday what we call ramping  
8 needs, and so those happen at sunrise and sunset. So  
9 when the sun comes up, what we need to do is to basically  
10 decrease all other generation that we have online to  
11 accommodate the solar that's coming online at that time.  
12 And then in the evening, kind of the opposite happens.  
13 And that ramp can be much steeper, particularly as you  
14 get into the summer months. And so what we need to be  
15 able to do that is generation that can really change load  
16 very quickly, fast-ramping kind of resources, like these  
17 units proposed for Coolidge that are derived from kind of  
18 the aircraft engine technology and they're designed to  
19 really run that way.

20 The third label shows the peak demand. And on a  
21 spring day, we typically don't get much contribution from  
22 solar to our peak. In the summertime it gets a little  
23 bit more, but we still need a lot of support from other  
24 resources to be able to meet peak demand, especially in  
25 the summertime when it's as high as it is, and so that's

1 another piece that we need to think about as we integrate  
2 more solar.

3           And then the last part is we call the  
4 "what-ifs." So that could be an unexpected outage that  
5 comes up on our system if a generator trips offline or we  
6 have a storm and there's a transmission line somewhere in  
7 our system that fails. If that happens and it happens to  
8 extend into the evening hours or the nighttime, we need  
9 another resource to be able to come online and be able to  
10 provide power to be able to support the system and the  
11 reliability.

12           So those are really the examples of some of the  
13 challenges that we can have and the need for flexible  
14 generation to be able to support those challenges.

15       Q.       So that addresses the challenges and the need.  
16               How does this project address that need?

17       A.       (Mr. Smedley) Sure.

18           And I touched on that a little bit as I went  
19 through that slide, but these units that we're proposing  
20 for Coolidge use aeroderivative turbines. They have a  
21 number of characteristics that can help us with those  
22 challenges.

23           One is that they are firm and dispatchable. So  
24 what I mean by that is they're available 24/7, when we  
25 need them, in any and all of the situations that we just

1 highlighted on that other slide.

2 The other is that they can start quickly, so  
3 they can get online within ten minutes to full load and  
4 be able to address variability use that we might have on  
5 the system.

6 And then the last part is the flexibility and  
7 the fast-ramping, and I mentioned that. That's going to  
8 become increasingly important as we add more and more  
9 solar to our system.

10 Q. Next I'd like you to share some specific  
11 examples for the Committee of how the CEP units will  
12 operate to support renewable resources.

13 A. (Mr. Smedley) Sure.

14 So I thought what we would do is show a few days  
15 that actually occurred on our system and illustrate on  
16 those days how the existing units at Coolidge operated,  
17 because I think it's very representative of how the  
18 proposed units that we're proposing as part of this  
19 project will operate.

20 So the first example I have is a summer day in  
21 August of last year. And just to orient you to the  
22 chart, the blue line is all of the combined output of all  
23 the solar facilities, the utility-scale solar facilities  
24 on our system, and the black line is the Coolidge --  
25 existing units at Coolidge.

1           And what you can see in that chart is that in  
2 the late afternoon, the Coolidge units ramped up to help  
3 to meet that peak demand as the solar came offline. And  
4 then you can also see that the Coolidge units continued  
5 to run well into the late evening hours. And, you know,  
6 for everybody that lives here, you know that in August,  
7 it's pretty hot late into the night, and so that kind of  
8 generation being able to run beyond -- well beyond our  
9 peak into the night is very important. So that's a  
10 summer day example.

11           A winter day example, we actually have a dual  
12 peak on these types of days. And so on this day, we have  
13 a peak in the morning because that's around the time the  
14 sun comes is when people are up and getting ready. And  
15 you can see the Coolidge units came online in the morning  
16 there. And then we also have kind of an evening peak.  
17 And, again, the Coolidge units ramped up as the sun was  
18 coming down there to help to meet that need into the  
19 evening hours.

20           And then my last example is one that shows  
21 variability and intermittency. And so this is a day that  
22 was actually in June where -- and for this chart, we've  
23 broken up the solar into the individual facilities so you  
24 can just see the variability that each one had. And the  
25 Coolidge is shown in the green. And so you can see that

1 in the middle part of the day where there was a lot of  
2 cloud cover and there was variability in the solar  
3 facilities, the Coolidge units came online to help to  
4 support that.

5           The other thing I wanted to just highlight on  
6 this chart is these are each 100-megawatt solar  
7 facilities, and you can see that the depth of the  
8 variability really took their output from full to about  
9 half in just a matter of minutes. And so, again, when  
10 you think about that and you scale that up to when we're  
11 going to have 2,000 megawatts of solar and even more on  
12 our system in the future, we absolutely need flexible  
13 resources to help to really integrate more renewables and  
14 maintain the reliability of our system.

15       Q.     So you've described in these past slides how you  
16 intend to operate the project to integrate more renewable  
17 resources, but why is this necessary to integrate  
18 renewables?

19       A.     (Mr. Smedley) Yeah. So to help me explain that  
20 a little bit further, I thought I would use a slide that  
21 we presented to -- a stakeholder series that we did this  
22 past summer where we convened customers and other folks  
23 in the community to talk about these near-term power  
24 generation needs that we have.

25           And so we used the slide on the left here to

1 kind of explain this, and what we explained to the group  
2 is that we're going to be adding two different types of  
3 generation on our system here in the coming years. We're  
4 going to be adding firm generation units like these  
5 Coolidge Expansion Project units, and then we're going to  
6 be adding intermittent and limited-duration resources  
7 like solar batteries and wind, and they each are going to  
8 play an important role. And it's a matter of -- you  
9 know, kind of like the analogy of using the right tool  
10 for the job.

11 So the firm resources are going to help us by  
12 providing what we call the reliability backbone. So  
13 these are resources we're going to implement. They're  
14 going to provide reliable capacity when we need it, but  
15 we're not going to run them very much. We're going to  
16 run them when we need to to maintain reliability.

17 The intermittent and limited-duration resources  
18 are the carbon workhorses, I'll call them. These are the  
19 units that are going to deliver most of the energy that  
20 we're going to provide to customers during the day, and  
21 they're going to be the ones that are going to help us to  
22 meet our carbon goals.

23 But we really need both of these types of  
24 resources to be able to transition to that lower carbon  
25 future while still maintaining the reliability of our

1 system.

2 Q. Next I'd like you to put this project in the  
3 context of the transformative change that Mr. Coggins  
4 identified. From your resource planning perspective, how  
5 is SRP evolving its planning to prepare for the future?

6 A. (Mr. Smedley) You know, it really is  
7 transformative change. And, you know, when you think  
8 about the coming years, retiring a lot of our traditional  
9 firm resources, bringing on these new variable,  
10 intermittent renewables, it's going to really require us  
11 to fundamentally change the way we plan and operate the  
12 system.

13 And from a planning perspective, you're probably  
14 familiar with some of the terminology you can see there  
15 on the right on the left-hand side. Baseload,  
16 intermediate, peaking, those are terms that we typically  
17 use when we thought about new generation additions to add  
18 to our system. The new framework is really -- classifies  
19 these into different categories between firm,  
20 intermittent, and limited-duration resources. These are  
21 the kinds we're going to be adding to our system going  
22 forward.

23 And the reason that that's important is because  
24 from a planning perspective, we now need to think about  
25 not just planning for the peak. We need to think about

1 all of the hours of the year when we do our resource  
2 plan, and that's the direction that resource planning is  
3 headed. And it's still -- the peak may still be driving  
4 new capacity additions, but we have to be able to provide  
5 enough resources to provide reliability across every hour  
6 of the year.

7 MEMBER GRINNELL: Mr. Chairman.

8 CHMN. KATZ: Yes, Mr. Grinnell, go ahead.

9 MEMBER GRINNELL: Mr. Smedley, what is the life  
10 expectancy of a solar panel? And also, what kind of  
11 issues are related to the inverters' intermittent  
12 problems?

13 MR. SMEDLEY: Sure. So great question.

14 The life expectancy I would say for solar, most  
15 of the power purchase agreements we're signing today are  
16 about 20 years. So we expect that the panels will be  
17 able to last that duration.

18 With respect to the inverters -- and I'll talk  
19 about this a little bit more later in our testimony --  
20 but the inverters are -- and Mr. Coggins said it well  
21 yesterday. They're basically a computer. They're  
22 microelectronics, and they have a lot of capability.  
23 They can provide grid support functions.

24 And, again, just to back up a step further, the  
25 solar and those type of resources generate power in the

1 form of direct current, and the inverter is the device  
2 that converts that direct current into the alternating  
3 current that's used in the grid. And so that inverter,  
4 again, has some capabilities that we really see as very  
5 promising. But we don't have a lot of experience using  
6 those capabilities, and that's one of the things that  
7 we're going to be trying to learn as we implement more of  
8 these types of projects and to make sure that they can  
9 respond when we need them to.

10           So I'll just highlight one challenge that we see  
11 with them, and that's communication and controls. In  
12 order to make sure that we're able to call on this  
13 generation, we have to be able to communicate with it.  
14 And each of these systems has their own sort of  
15 proprietary communication approaches. And so when we're  
16 integrating all of these new resources into our power  
17 system, we have to make sure that there's  
18 interoperability with all these control systems and that  
19 they can respond quickly enough to be able to serve our  
20 reliability needs.

21           So that's one of the challenges.

22           CHMN. KATZ: Let me just ask: With respect to  
23 solar panels, I personally, not on behalf of the  
24 Committee, am a strong advocate of eventually becoming  
25 carbon-free. But where are most of the solar panels

1 currently manufactured, if you know?

2 MR. SMEDLEY: I actually don't, but I can follow  
3 up and find out.

4 CHMN. KATZ: Okay. Because I'm just wondering  
5 if they're being made in China. They're primarily using  
6 coal to manufacture -- to get the electricity they need  
7 to manufacture. So I'm just not sure ultimately what  
8 we're going to do to address that issue.

9 MR. SMEDLEY: Yeah, that's a great point.  
10 I do know many of them are made in China, but I  
11 could provide a little more on that.

12 CHMN. KATZ: I'd appreciate if you could. Thank  
13 you.

14 MEMBER GRINNELL: Mr. Smedley, to the  
15 communication discussion, and maybe I'm previewing a  
16 future discussion, but isn't part of that controlled by  
17 the internet, that communication and WiFi and area  
18 networking?

19 MR. SMEDLEY: Yes, absolutely.

20 So that's -- you know, that's a lot of what our  
21 operation center would depend on. And we, you know, of  
22 course, have backup systems and things in place there.  
23 But you're right, that is a part of it.

24 MEMBER HAMWAY: Real quick, Mr. Chairman.

25 What is the life expectancy of the CEP for -- I

1 mean, you know, for determining how much, you know, to  
2 put in the rate base and all of that?

3 MR. SMEDLEY: Yeah. Our default depreciation  
4 schedule is 30 years. Ms. Bond-Simpson will provide a  
5 little bit more information on when we see kind of the  
6 value that we would get back from that project compared  
7 to alternatives, so that will provide a little more  
8 information, I think, in response to your question.

9 MEMBER GENTLES: May I ask a question to that  
10 point?

11 CHMN. KATZ: Please.

12 MEMBER GENTLES: So what happens in 30 years to  
13 this plant?

14 MR. SMEDLEY: Well, so that's really for  
15 depreciation purposes, but we do see, you know, as was  
16 explained earlier, that the opportunity to convert these  
17 units to hydrogen really gives us a chance to potentially  
18 use them for that purpose as that technology becomes  
19 available.

20 But I think in direct response to your question,  
21 since they're -- and as Ms. Bond-Simpson will explain in  
22 her testimony, since they would break even against  
23 alternatives in the 2030s, as long as we can run them  
24 past that point, we believe they provide good value to  
25 our customers and that it's the best economic decision

1 for our customers.

2 Is that helpful?

3 MEMBER GENTLES: For now.

4 MR. SMEDLEY: Okay.

5 MEMBER BRANUM: Mr. Chairman.

6 CHMN. KATZ: Yes, please.

7 MEMBER BRANUM: So yesterday during public  
8 comment, we heard from a board member with SRP who had  
9 talked about the -- that the increases -- increase on the  
10 baseload customers, that this doesn't -- that the need  
11 for a limited duration or peaking plan or expansion  
12 doesn't necessarily address that. And then I don't know  
13 if it was from that comment or another comment about  
14 there's nothing that precludes this expansion from being  
15 something that is not just peak or limited duration but  
16 firm use all the time, running 24 hours a day.

17 Is there -- is that something that this isn't  
18 capable of doing, like the machinery and the hardware?  
19 Would it not be able to be turned into something that  
20 would be every-day-all-day use power plants or  
21 expansions?

22 MR. SMEDLEY: So a couple of points there. One,  
23 it's not designed to run that way, so that wouldn't be  
24 optimal.

25 I did want to go back to the original point. We

1 do have headroom in our existing power generation  
2 portfolio over the course of the off-peak hours to  
3 accommodate some of that growth that we're seeing.

4 So in Director Miller's comments, he's right  
5 that we are seeing load added that's 24/7, but we have  
6 headroom to be able to accommodate that and still use  
7 these kind of resources to serve the peak and to serve  
8 these other times to back up renewable energy and other  
9 types of generation on our system.

10 And then the only other point I would add is  
11 that the air permit will not allow us to run these units  
12 for 24/7 kind of operation. There would be limits that  
13 would preclude us from running at those kind of levels.

14 MEMBER RIGGINS: So there are -- there are  
15 limitations within the air quality permit?

16 MR. SMEDLEY: Yes.

17 MEMBER BRANUM: Thank you.

18 MR. ACKEN: Thank you.

19 Q. BY MR. ACKEN: This is a perfect segue for -- to  
20 discuss these power reduction goals and how this project  
21 affects them.

22 A. (Mr. Smedley) Right.

23 So because this project will only run a few  
24 hundred hours per year in the operating modes that I  
25 mentioned earlier, most of the energy that we're going to

1 be delivering in the coming years is going to be coming  
2 from carbon-free resources as we progress into the  
3 future. And I wanted to prepare and show these pie  
4 charts on the left to kind of illustrate that point.

5 So what this shows is the total annual energy  
6 delivered by SRP to our customers and the percentage that  
7 comes from each different type of resource that we have.  
8 And so you can see on the left today and then you see on  
9 the right what we expect that will look like in 2025 with  
10 the Coolidge Expansion Project included.

11 And so there's two points I want to make on  
12 this -- on these charts:

13 The first is that the percentage of energy that  
14 you'll see there from carbon-free resources, which is  
15 outlined in the black dotted line, is going to increase  
16 from about 30 percent today to about 45 percent. Nearly  
17 half of the energy that we'll delivery in 2025 will come  
18 from carbon-free resources.

19 The other point I want to make is the natural  
20 gas component is going down. So in between today at  
21 about 45 percent, it will go down to about 33 percent in  
22 2025, and that's with the Coolidge Expansion Project  
23 included. And the Coolidge Project accounts for probably  
24 1 to 2 percent of that pie.

25 So the bottom line here is Coolidge is not going

1 to impede our ability to meet these carbon goals. It's  
2 going to actually enable us to do that by providing a  
3 reliability backbone for our system as we transition to  
4 more carbon-free resources.

5 Q. And how will the project affect CO2 emissions  
6 from SRP's power system overall?

7 A. Yeah. So we put the chart on the right together  
8 to put the CO2 emission from the expansion project in  
9 context to gain some of the other reductions that we've  
10 achieved or will be achieving in the coming years. And  
11 so to walk through that -- and, again, just to put this  
12 in context, the retirement of the Navajo Generating  
13 Station, the addition of the -- the additional share of  
14 the Palo Verde Nuclear Generating Station, and the  
15 addition of 2,025 megawatts of solar are going to reduce  
16 the O2 emissions by about 6.5 million metric tons per  
17 year. The Coolidge Expansion Project would result -- we  
18 project would emit about .5 million metric tons per year,  
19 so -- and I think even more importantly, that .5 million  
20 metric tons per year is going to be more than offset by  
21 future renewable energy additions that we're going to  
22 make in our system because those will displace higher  
23 carbon resources as we continue to add more renewables  
24 into the future.

25 So Coolidge, again, isn't going to impede our

1 ability to meet these carbon reduction goals. It's  
2 really going to enable it by giving us that reliability  
3 backbone as we transition to a lower carbon future.

4 MEMBER DRAGO: Mr. Chairman.

5 CHMN. KATZ: Please.

6 MEMBER DRAGO: Mr. Smedley, I was wondering if  
7 you could explain what it would take to transition from  
8 that 20 percent coal down to, you know, renewable or  
9 natural gas.

10 MR. SMEDLEY: Sure.

11 So we are looking at retiring -- most of that  
12 20 percent we've committed to retire by 2032. So we're  
13 going to be retiring another 1,300 megawatts of our coal  
14 between today and 2032, and that will leave just 400  
15 megawatts remaining in our portfolio.

16 And, again, those are going to be challenges for  
17 us. We're going to have to replace that coal with other  
18 types of resources, which, today, the choices are really  
19 things like solar, battery storage. And if we -- and so  
20 those are -- those are the kinds of decisions that we're  
21 going to have to make in the coming years to be able to  
22 get to that higher level of carbon reduction.

23 And, again, we will get there because our 2035  
24 goal is to reduce carbon intensity by 65 percent, and  
25 that's going to require us to retire most of that coal.

1 MEMBER DRAGO: So just to follow up, to go to  
2 the natural gas, is it because it's not available at  
3 those plants?

4 MR. SMEDLEY: Oh, to convert them to natural  
5 gas?

6 MEMBER DRAGO: And then to renewables.

7 MR. SMEDLEY: Right. So that's correct. We  
8 actually don't have a natural gas supply at our coal  
9 plants that are still operating.

10 MEMBER DRAGO: Thank you.

11 MEMBER GENTLES: Your long-term goals for  
12 becoming carbon-free, can you restate that again for me?

13 MR. SMEDLEY: Sure.

14 So we have carbon intensity goals to reduce the  
15 intensity by 65 percent by 2035 and then by 90 percent by  
16 2050.

17 MEMBER GENTLES: Okay. So in those two years,  
18 2035 and 2050, what percentage of that will be driven by  
19 this plant? Will that be in the 10 percent that's not  
20 carbon-free in 20- -- in the out year?

21 MR. SMEDLEY: Yeah. If it's still running in  
22 2050, then it would be buried in that 10 percent.

23 But, again, it's not going to be a large  
24 contribution because if you look at that pie chart on the  
25 right, in 2025, Coolidge only accounts for maybe 1 to

1 2 percent of our total energy that we deliver. So the  
2 associated carbon emissions would be relatively small.

3 Q. BY MR. ACKEN: Okay. Thank you.

4 Next we're going to turn to --

5 MEMBER BRANUM: Mr. Chairman.

6 CHMN. KATZ: Yes.

7 MEMBER BRANUM: I have a quick question.

8 Well, actually, this might be going down the  
9 rabbit hole a bit, but I was wondering if we could go  
10 back to Slide 62. And I think I know the answer, but I  
11 think it would be helpful to walk through it in a little  
12 bit more detail.

13 So if we can get back to Slide 62, I'll start  
14 with a couple of my questions.

15 CHMN. KATZ: And this is Member Branum.

16 So go ahead.

17 MEMBER BRANUM: Okay. There we go. Thank you  
18 very much.

19 So listening to the testimony here today and  
20 yesterday but also skipping ahead a few slides myself on  
21 my end, I want to make sure my understanding is correct  
22 that Coolidge essentially is going to, among other  
23 things, but solve a unique dispatch problem. And the way  
24 I understand it is when we have this solar dropoff at  
25 hour 15, 16, 17, 18, this creates the ramp that I think

1 you had mentioned you might be getting to, Mr. Smedley,  
2 but this utility ramp I think, when you address it by  
3 implementing the natural gas, which is quick- and  
4 fast-responding, what it also allows you to do, and you  
5 said this, but I don't know if it's been as directly  
6 stated, that solar curve at the top between 8 and 15 --  
7 hours 8 and 15, you can actually make that quite larger.

8           And I think that's what you're saying when you  
9 mean accommodate more renewables, integrate more  
10 renewables. Because, as I understand your curve here,  
11 your demand curves, the output from the units, the higher  
12 that solar curve is in the middle of the day, the bigger  
13 the ramp is going to be for SRP when the solar drops off.  
14 So having 720 megawatts in effect will allow you to  
15 increase the solar curve before the ramp and then also  
16 quickly respond to the large ramp requirement within an  
17 hour or two-hour period; is that correct?

18           MR. SMEDLEY: Yes, Member Branum. You said it  
19 very well, much better than I did. That's exactly  
20 correct.

21           MEMBER BRANUM: Thank you very much.

22           And I think you may be getting to this point as  
23 well, and I'm sorry if we're talking about it a little  
24 earlier than you had planned, but listening to comments  
25 made by the intervenors and your own expert witnesses,

1 something that I was hoping could be fleshed out or  
2 discussed quite clearly is that solving that ramp problem  
3 when you're having the dropoff in the renewable  
4 production by a 1-to-1 replacement with capacity of a gas  
5 plant or battery, it becomes quite complicated from the  
6 economic standpoint.

7           So I think when you get into our alternative  
8 discussion, you might be touching on this. But my  
9 understanding of reading your testimony is that batteries  
10 are kind of out of the money in this couple-hour period  
11 because it would require so much additional battery  
12 storage capacity that's at much greater cost than the  
13 natural gas itself; is that correct?

14           MR. SMEDLEY: That's correct. It would  
15 require -- and Ms. Bond-Simpson will talk about this in  
16 more detail and explain her knowledge of this, but we  
17 would -- when we look at all the hours of the year and we  
18 modeled from a planning perspective further out in time,  
19 we found that it would require three to four times the  
20 amount of battery storage to achieve a similar  
21 reliability as Coolidge.

22           And there's a number of factors that are  
23 involved in that finding, and you correctly identified  
24 one of them, but there is -- there are some others that  
25 Ms. Bond-Simpson will touch on.

1 MEMBER BRANUM: Okay. Thank you very much.

2 And just, if you could, as we move through  
3 that -- and I was trying to anticipate when this is  
4 coming up in the slide deck, but when you feel it's most  
5 appropriate, I think it would be very helpful to kind of  
6 flesh out that challenge in that couple-hour period and  
7 how that weighed with the evaluation or assessment of the  
8 alternatives.

9 Thank you.

10 MR. SMEDLEY: Certainly.

11 MR. ACKEN: Thank you.

12 And that is another excellent segue to the next  
13 discussion, which is the alternatives analysis. And for  
14 this, Ms. Bond-Simpson will be providing testimony.

15 I want to set the stage by again explaining  
16 SRP's perspective that an alternatives analysis is not  
17 part of the Committee's purview under A.R.S. 40-360.06.  
18 With that said, SRP certainly understands and recognizes  
19 the public interest, the Committee's interest, and the  
20 Commission's interest in understanding SRP's thought  
21 process. And taking comfort that SRP did consider this,  
22 fairly evaluated it --

23 MR. RICH: Mr. Chairman.

24 CHMN. KATZ: Yes.

25 MR. RICH: I've got to object. We've got an

1 attorney that's giving a speech here and offering  
2 evidence. I mean, he can get this in through his witness  
3 if he wants to make these points.

4 MR. ACKEN: I'm not providing evidence. I'm  
5 providing our perspective on why we're providing  
6 testimonies. It's legal argument, I mean, if you want to  
7 object on the grounds that it's legal argument. But I  
8 think it's providing context as to why we are presenting  
9 this testimony at all.

10 CHMN. KATZ: Well, what I'd like to do is maybe  
11 have you get into the testimony and reserve your argument  
12 for closing.

13 MR. ACKEN: Okay. Thank you.

14 Q. BY MR. ACKEN: Ms. Bond-Simpson, let's talk  
15 about resource alternatives that SRP considered to meet  
16 the needs that Mr. Smedley identified.

17 What options did SRP consider?

18 A. (Ms. Bond-Simpson) I believe our slide deck is  
19 now out of sync. I've got Slide 71 and Slide 68 on the  
20 right.

21 Is this something that we can correct, or I can  
22 continue on?

23 MR. ACKEN: Yeah. Hang tight until we can get  
24 the technology squared away.

25 MS. BOND-SIMPSON: I'd be looking for slide on

1 the right side, 69 and 70.

2 Can we do 69 on the left side, please?

3 Thank you.

4 MR. ACKEN: All right. Are we set now,  
5 Ms. Bond-Simpson?

6 MS. BOND-SIMPSON: I think so.

7 Q. BY MR. ACKEN: All right. Let me ask the  
8 question again.

9 Discuss the resource alternatives that SRP  
10 considered to meet the needs Mr. Smedley identified.

11 A. (Ms. Bond-Simpson) Yeah. So on Slide 70, you  
12 can see the diversity of the efforts that SRP was  
13 undertaking to meet customer need. So all of those  
14 efforts included need for sustainability and  
15 affordability.

16 So when we talk about the reliability need, what  
17 we have to consider is meeting firm generation. So  
18 generation that can be dispatched on demand and sustain  
19 output. Flexible generation to integrate renewables.  
20 And it needed to be in service in the time needed to  
21 serve that load.

22 And, really, there was only one proven option  
23 that could meet all of those conditions that would be  
24 consistent with our IRP and our 2035 goals, and that was  
25 flexible natural gas. The other options didn't meet that

1 criteria. But what we did do is identify batteries  
2 paired with solar to be able to configure that in a way  
3 to try to identify alternatives.

4 Solar, by itself, and wind, while very good  
5 tools for decarbonization, don't provide a lot of  
6 capacity or reliability value when we need it. Demand  
7 response and energy efficiency, very valuable customer  
8 programs to SRP customers. And also utilize to -- and  
9 recognize that SRP has industry leadership in these  
10 cases, we're able to accelerate some of this to meet  
11 early demand, but they're not practically scalable to the  
12 magnitude that we needed by 2024 and 2025.

13 Geothermal, biomass, and pump storage are future  
14 technologies that we might consider, but they're not  
15 actionable under the time frames that we're considering.

16 So we did focus our full alternatives analysis,  
17 again, on four-hour battery storage with different  
18 configurations of solar.

19 Q. Describe how you evaluated battery as a  
20 potential alternative.

21 A. (Ms. Bond-Simpson) So we use batteries today,  
22 and, as Mr. Smedley testified, we see these as valuable  
23 tools for the future. How we use these today is a little  
24 bit differently.

25 And so for this exercise, we led an alternatives

1 analysis that started in early 2021 and took six months  
2 to complete. And, really, our main objective was to  
3 identify to what extent can we count on a variable  
4 technology like solar and a limited-duration resource  
5 like four-hour lithium-ion battery to ensure grid  
6 reliability.

7 And while I'll boil down that activity in four  
8 bullet points, again, this was a very thoughtful  
9 exercise.

10 We took a holistic approach, and it began with  
11 an established resource plan that was consistent with our  
12 Integrated Resource Plan. And what we did was we then  
13 pulled the Coolidge Expansion Project out of that plan  
14 and then developed a reliably equivalent portfolio by  
15 accelerating solar and storage to replace the CEP.

16 By doing that portfolio approach, we can  
17 consider holistic system costs, and we can compare those  
18 portfolios in terms of risks/benefits. And because we  
19 don't predict the future, we have to understand how they  
20 perform in uncertainties. So we also included  
21 sensitivity analysis within this alternatives analysis to  
22 explore what would happen if the future changed.

23 MEMBER HAMWAY: Just a real quick point of  
24 clarification.

25 So when you said you took the CEP out of your

1 analysis and then built, you know, your solar  
2 alternative, was the whole CEP taken out or just the new  
3 part?

4 MS. BOND-SIMPSON: Just the Coolidge Expansion  
5 Project, so only the new part.

6 MEMBER HAMWAY: Okay.

7 MR. ACKEN: And we should be clear for the  
8 record. When you hear us refer to CEP, that's the  
9 Coolidge Expansion Project.

10 MEMBER HAMWAY: Okay.

11 Q. BY MR. ACKEN: So discuss why you look at  
12 portfolios instead of just comparing projects to  
13 projects.

14 A. (Ms. Bond-Simpson) So this is a really  
15 important part of integrated resource planning and making  
16 sure that we have the full system view.

17 So for SRP, when we're serving our customer  
18 demand, it isn't our entire portfolio that has to meet  
19 that demand, and that means that that dispatch -- that  
20 portfolio dispatches when customer demand changes.

21 And so because we are entering two different  
22 types of tools, two different types of generators with  
23 different characteristics but we need them to serve  
24 reliability, the only way to compare them apples to  
25 apples is to do a portfolio comparison. When you

1 introduce generators with different characteristics, the  
2 entire portfolio will respond differently.

3 And in this holistic approach, you can identify  
4 fuel, O&M, and capital costs from a system perspective.

5 Q. What are the characteristics that you're looking  
6 at when you're comparing resources?

7 A. (Ms. Bond-Simpson) Yeah. So I'll bring your  
8 eyes to Slide 73 first, and this is a little bit more  
9 specific from what Mr. Smedley's testimony was talking  
10 to.

11 Primarily, these tools have different -- these  
12 are two different tools for a different job, and we're  
13 looking at the need for reliability in this case. And so  
14 we have a proven use case of aeroderivative technologies  
15 like the Coolidge Expansion Project. And, again, we know  
16 this because these have been operating in our portfolio  
17 for over a decade. We have the performance data to know  
18 that this dispatch is on demand for reliability. When  
19 it's not on, it sits in near constant contingency  
20 reserve. And that in emergencies, it can sustain output  
21 for hours to days. So the reliability use case for this  
22 is mature.

23 As Mr. Smedley testified, the battery storage  
24 paired with solar today is a great tool for us to  
25 decarbonize, and the way that we do this is by maximizing

1 the daily production. So when the solar -- when the sun  
2 is up, we want all of those hours of carbon-free  
3 generation so we can offset other carbon-emitting  
4 resources. And then if we pair this with storage, we're  
5 actually able to take some overgeneration from the solar  
6 and shift it to hours when the sun has set.

7 Now, the key difference here in reliability is  
8 that these two types of technologies are limited.  
9 Variable generation is limited by the weather. So when  
10 the sun sets, the solar output goes to zero.

11 Storage is limited in its duration. Currently,  
12 we have four hours to play with. But once that state of  
13 charge is depleted, it has to be charged again. And so  
14 it inherently has some limitations on when it's available  
15 for reliability event.

16 Now, we understand that it is technically  
17 feasible to build multiple projects with solar and  
18 storage in order to meet the full spectrum of needs. And  
19 so we would say this was technically feasible and this is  
20 what wanted to explore: Are we ready for this type of  
21 technology to carry the lion's share of our reliability  
22 needs for our customers.

23 Because today, as was mentioned, we integrate  
24 those two tools together. It's just like having a  
25 toolbox full of many different types of tools. You can

1 meet a wide array and variety of needs if you have  
2 different resources.

3           So the example that I would like to point out  
4 for all of the context I laid in the first slide, 73, is  
5 shown in Slide 74, and I'll walk you through that here in  
6 a bit.

7           So this is an example of a week in December, and  
8 this is output from two different types of projects.  
9 These are the existing Coolidge units shown in blue.

10           And so the first thing that I would like to  
11 point out is you see these dispatch for a short period of  
12 time in the morning when it's cold and after the sun has  
13 set in the evening. And this pattern was repeated on  
14 Monday and Tuesday of this week. On Wednesday, there was  
15 only a little bit of production in the evening from this  
16 Coolidge facility. And then Thursday, Friday, and  
17 Saturday, they didn't dispatch, but they were sitting in  
18 reserve should an emergency have occurred. And then  
19 Sunday, you see they dispatch again in the evening.

20           I've got to get used to this mouse. I'm sorry.

21           Now, on the other hand, I want to point your eye  
22 to the solar and storage hybrid facility we have, and the  
23 first thing that I'll point out is -- it's a little bit  
24 harder to see, but this is the facility we have online  
25 today. It's a pilot project. 20 megawatts of solar that

1 you can see here in the black line. And what you see is  
2 when the sun is -- when the sun comes up, you see a nice  
3 plateau shape. And, again, we want all of that solar.  
4 That is how we can decarbonize.

5 Now, you see Monday, Tuesday, Wednesday, and  
6 Thursday, we had a fairly nice plateau shape. But on  
7 Friday, it looks like we had a little bit of variability.  
8 And then on Saturday, the same as well.

9 And this matters because when we look at how the  
10 battery performed -- this is shown in green, and, again,  
11 this is a 10-megawatt battery -- anything below the zero  
12 line is when the battery is charging, and you can see the  
13 battery is charged from the solar. And then, again, we  
14 have four hours to use that storage for customer demand.

15 And on Monday, we have early morning before the  
16 sun rises and in the evening when the sun sets, and that  
17 pattern, again, is repeated. I'll point out on Friday,  
18 there was enough charge for the evening. But on  
19 Saturday, you did not have a discharge because that  
20 battery was not able to fully charge.

21 Again, the same thing repeated on Saturday. And  
22 then on Sunday, I would assume that that battery would be  
23 available for the next morning.

24 But, again, this demonstrates we have two  
25 different use cases. One, dispatch is on demand when

1 it's needed, and the other is to maximize the daily  
2 production.

3 And so, again, what we're looking for is  
4 understanding, can we take the data that we have from  
5 this pilot project and other pilots and identify the  
6 resource adequacy contributions of that type of resource.

7 Q. What do you mean by the phrase "resource  
8 adequacy"?

9 A. (Ms. Bond-Simpson) So resource adequacy is  
10 really the heart of planning for future reliability. And  
11 in its most basic sense, it means that you have ample and  
12 adequate supply to meet your customer demand. And so  
13 here we have to think, again, the grid is governed by  
14 physics, and so you need that supply to match  
15 instantaneously at all times of the year.

16 And so in planning for resource adequacy, we  
17 have to consider for a future we can't predict. We have  
18 to consider for planned maintenance; unplanned events,  
19 things like transmission lines going out of service  
20 because of wildfires, generator trips, low solar  
21 production days; and then the extremes.

22 A good example of that is a Westernwide heatwave  
23 that occurred in August of 2020 where the entire West  
24 experienced high demand and low supply. And so we look  
25 at this, we look at resource adequacy in terms of the

1 power system transforming. We have these conventional  
2 technologies that are retiring and then in its place a  
3 lot of technology that's being built in solar and battery  
4 and variable generation like wind.

5 And so we need new tools and methodologies. And  
6 we're seeing this out of reports from our reliability  
7 organizations. I have two listed here: The North  
8 American Electric Reliability Corporation, what I'll  
9 refer to as NERC; and the Western Electricity  
10 Coordinating Council that I'll refer to as WECC.

11 So SRP participates in both of those forums,  
12 reads those reports, and has understanding that they are  
13 recommending some of the solutions that we -- and  
14 methodologies that we employ, such as probabilistic loss  
15 of load modeling, and this occurs over all 8,760 hours of  
16 the year, not just planning for peak.

17 We also participate in industry working groups,  
18 reserve sharing groups, to really try to understand some  
19 of the problems and the challenges that we're facing  
20 today with resource adequacy calculations, and what we  
21 see is the need for firm resources with sustained output  
22 because they have the highest reliability value.

23 And we're seeing this in the future with the  
24 evolution of hydrogen. We're seeing this with  
25 neighboring utilities. APS brought forth the Ocotillo

1 project, TEP brought forth the Sundt project. And these  
2 are really those firm, flexible generators. We are also  
3 seeing California emergency orders where they are adding  
4 new natural gas generation for this very purpose.

5 And this is important because timing matters.  
6 When we're talking about resource adequacy, it's  
7 incredibly important to make sure that the output of a  
8 project, of a generator, is matched with when demand  
9 occurs.

10 And I'll give you an example of this on  
11 Slide 76. So this is an example of a project on our peak  
12 day, and what this is indicating is that nameplate value  
13 can be very different than what the capacity value is.  
14 And the reason being is because of this timing portion.

15 So when we're looking at nameplate of a unit  
16 that's like an aeroderivative or a firm resource, this  
17 can be very close -- the capacity value can be very close  
18 to nameplate.

19 Quick drink here.

20 When we have capacity value contributions for a  
21 conventional technology, what we find is that they are  
22 rated to their ambient conditions, so humidity and  
23 temperature. And then we use historical data to look at  
24 things like forced outage rates. And so this capacity  
25 value, again, can be very close to nameplate.

1           For resources that are variable, like solar, the  
2 timing is important. So here we have two 100-megawatt  
3 nameplate projects and have their performance on their  
4 peak day on June 18, 2021. And one of the first things  
5 that you can see is these are both the exact same  
6 nameplate, two projects, but they don't overlap. And so  
7 there's some variation from project to project.

8           The second thing I'd like to point out is that  
9 these projects only reached their output when the sun was  
10 high in the sky around 10 a.m. They didn't stay there  
11 long. So at this point in time at 10 a.m., this project  
12 had a 100-megawatt nameplate and a 100-megawatt capacity  
13 value. But there was some variability over the day. And  
14 if we look at when peak occurred on our system, so this  
15 is when customer demand was at its highest for that year,  
16 we see 7,571 megawatts of peak demand occurring in hour  
17 ending 18 or 6:00. And the output from those projects is  
18 actually at 60 megawatts or 49 megawatts, about half  
19 their capacity value.

20           And you could say, well, that's a great  
21 equation. This is how historical planning reserve  
22 margins have been calculated for those reliability  
23 coordinators. But what we're seeing is the shift to  
24 other periods of stress. How do we calculate this not  
25 just at peak demand but at times when our system needs

1 more capacity.

2           An example I'll give you is on the same day. So  
3 same day, one hour later, we have 7,300 megawatts of  
4 demand at 7:00, and those facilities are actually only  
5 producing about 10 percent of their nameplate or a 10  
6 percent capacity value at this point in time. And only  
7 30 minutes later, they're producing zero. And as we  
8 know, the hot Phoenix summers are still pretty hot at  
9 night, we're still running our air conditioners, and so  
10 we need that output from some type of plant.

11           And so this gives you an example of how dynamic  
12 and challenging it can be to try to match resource  
13 adequacy and variable technology and that the timing  
14 matters. But it's even more complex for something like a  
15 limited duration battery that is both a load and must  
16 charge and a resource that can only discharge for a fixed  
17 amount of time.

18       Q.     You mentioned batteries and some of the  
19 challenges, but isn't the industry relying heavily on  
20 batteries for resource adequacy today?

21       A.     Yes. So batteries have tremendous potential,  
22 and Mr. Smedley is going to testify on some of SRP's  
23 industry-leading efforts. They can do a lot of things,  
24 and there's a lot of technical feasibility.

25           But the reality is we're in a very tricky window

1 with battery adoption . And if you look at Slide 80, you  
2 can see this. So Slide 80 represents the capacity  
3 additions of battery storage nationally, and the green  
4 bars are indicative of the capacity additions per year.

5 But what I'd like to draw your eye to is the  
6 blue lines are cumulative capacity additions. And so by  
7 2021, nationally, there were 3,200 megawatts of batteries  
8 installed, and those were installed mostly within the  
9 last year. And before that, those were installed mostly  
10 within the year before. 3,200 megawatts represents less  
11 than a half percent of installed capacity nationally.

12 This is a very scant dataset for us to inform  
13 probabilistic modeling for future forecasting.  
14 Performance data is so incredibly important to the  
15 utility for planning because this helps us understand  
16 reliability, helps us understand how these resources  
17 degrade over time, what kind of situational awareness our  
18 operators need to deploy these tools.

19 And so this causes us pause to understand how to  
20 put these modeling inputs in. And because we don't know  
21 the answer to some of these questions, we have to assume  
22 the risk away to model. And that's what we do here. We  
23 assume perfect -- in our modeling and in our alternatives  
24 analysis, perfect performance from our batteries . And  
25 we know with a project -- the pilots we have online, that

1 those projects don't perform perfectly. And so we have a  
2 little bit of a gap already in our question of are we  
3 able to rely on these for the lion's share of resource  
4 adequacy.

5 MR. ACKEN: Thank you.

6 Mr. Chairman, we're going to continue into a  
7 long discussion of battery technologies and some of the  
8 challenges and lessons learned. I'm wondering if this is  
9 a good time to take the lunch break before we dive into  
10 that.

11 CHMN. KATZ: We could do that, or we could go we  
12 go probably -- it's now almost noon. We didn't start  
13 until about 20 minutes to 11:00. We could go another 10  
14 or 15 minutes, or we could break now if it's a logical  
15 place for you to break in this section.

16 And, Carolyn, what would you prefer?

17 I think we could go another 10 or 15 minutes.  
18 Then we would want to break by 12:10 or 12:15.

19 MR. ACKEN: Okay. Thank you.

20 Q. BY MR. ACKEN: So next describe the operational  
21 performance experience SRP is developing with batteries  
22 to date.

23 A. (Ms. Bond-Simpson) So SRP has been a part of  
24 those earlier green bars.

25 So in 2018 we installed a pilot project, and we

1 followed up with a 2019 pilot project as well. And so  
2 those are invaluable to us in terms of collecting data.  
3 And by and large, we've been fairly happy with their  
4 performance year-round.

5 But we have two areas that have caused us a  
6 little pause. One is that one of those projects in the  
7 three years of their operation has operated at a reduced  
8 capacity over two of the summers. In 2019, that project  
9 was taken offline the entirety of the summer. In 2021,  
10 the project had two weeks of reduced capacity in June,  
11 which I'll point out was when our peak occurred that  
12 year, and then it did not regain its full capacity until  
13 after summer.

14 The other pilot project has had several days  
15 where the battery was unable to discharge over peak  
16 during the summer. And while we're investigating that,  
17 they happened to -- it appears that it coincides with  
18 days when the mornings have heavy cloud cover.

19 And so, again, this is two fundamental areas  
20 where we want to research more. But I'll point out that  
21 the summer is our critical need, right? At 10 megawatts,  
22 a pilot project not producing or producing at half output  
23 isn't a critical issue. But when you have thousands of  
24 megawatts on our system, that's 500 megawatts we wouldn't  
25 be able to count on in summer.

1           And so, again, this performance data helps us  
2 identify the questions and challenges we need to answer  
3 in order to provide resource adequacy with these  
4 technologies.

5       Q.     Walk the Committee through the questions that  
6 you mentioned as it relates to batteries for resource  
7 adequacy.

8       A.     (Ms. Bond-Simpson) Yeah. So I'm going to walk  
9 through a couple of examples of actual days.

10           So on Slide 82, what I want to demonstrate here  
11 is actually something that -- I don't have the name, but  
12 it was brought up by a Committee Member before on what  
13 happens if you have multiple reliability needs in the  
14 same day. So you have a limited duration battery,  
15 limited discharge. And our question was: If we have  
16 ramping needs and more than a four-hour peak in the same  
17 day, how to we deploy the battery for the best need?

18           So we can point to graph 82 as showcasing July  
19 in 2020 when we had ramping needs and a five-hour peak on  
20 that day. So the question is: What four hours did we  
21 use the battery?

22           And you can see this in the blue line here is  
23 where we actually dispatched the battery. This makes a  
24 lot of sense. We're taking that solar energy and we're  
25 transferring it to a time when the sun isn't up, and it's

1 a part of our peak. So we didn't use it for the ramping  
2 support. And it was okay during this time.

3 So in 2020, we had about 200 megawatts of solar  
4 on our system. But in the next three years, we're going  
5 to have 2,500 megawatts on our system. So this ramp is  
6 going to go very steep. The one-hour ramping needs are  
7 going to quadruple, and the three-hour ramping needs are  
8 going to triple. So that means the slope is now going to  
9 look like this, and there's going to be multiple  
10 reliability and points of stress during that time.

11 So not only is our customer demand increasing  
12 during that time, but the supply that we have with solar  
13 is decreasing. So we need to have resources to be able  
14 to serve that ramp, and we need resources in reserve  
15 should something happen during that ramp. And our  
16 concern with batteries at this point and that we need a  
17 methodology to understand is if we dispatch the battery  
18 during the ramp, is it still going to be able to serve  
19 peak. And if so, how many hours of that peak and how do  
20 we time that to where we're keeping reliability top of  
21 mind.

22 The next example I'll give is will the battery  
23 be charged. Now, this is a slide that I showed in the  
24 Summer Stakeholder series, and what I'm showing here is a  
25 week in October of 2018. And this is indicative of the

1 solar output during that month.

2 Now, we live in the Valley of the Sun here in  
3 Phoenix, and there are times of cloud cover. This occurs  
4 a lot in the winter and shoulder months. And so October,  
5 while we might have lower demand, is a critical time that  
6 we're taking plants down to perform preventive  
7 maintenance. So they've been running at full tilt all  
8 summer, and now they need to be doing routine maintenance  
9 on them so they're available and reliable for coldsnaps  
10 in the winter and for the next summer. So this is a  
11 critical time when we need to make sure that we have  
12 resources available to serve our needs.

13 And so the question here is if we have days --  
14 multiple days in a row where solar output is low, will  
15 the battery be charged and will we even be able to use  
16 that resource. And should this have occurred for longer  
17 stretches, how long will that battery be out.

18 So these are, again, some of the questions that  
19 we're looking for methodologies to help us have a  
20 capacity value calculation that captures some of these  
21 dynamic changes and questions.

22 MEMBER HAMWAY: I just have a quick question.

23 So if the sun isn't shining in Arizona to charge  
24 those batteries, how about the EIM, where you buy --  
25 California has created so much that they're giving it

1 away for free. So how often are we charging the  
2 batteries from the EIM?

3 MS. BOND-SIMPSON: Good question.

4 So there's a little bit more complexity to that  
5 question. When batteries are paired together in a hybrid  
6 system, they count as -- with the solar facility, those  
7 are counted as renewable. When batteries are charged  
8 from the grid, that is a mix of energy that is not  
9 renewable. So there's some coal in there, there's some  
10 gas in there, and that's actually calculated at an e-grid  
11 rate.

12 So our preference for sustainability is to use  
13 those batteries to charge solar. While they can be  
14 charged with EIM, we don't get both sustainability  
15 benefits. And EIM is not a firm resource, so we can't  
16 always count on it.

17 Q. BY MR. ACKEN: How do you determine how much  
18 capacity resources like solar and batteries can  
19 contribute to reliability?

20 A. (Ms. Bond-Simpson) So we use a methodology that  
21 goes back to our fundamental question: To what extent  
22 can we count on limited duration resources to ensure  
23 reliability.

24 And the methodology that we employ is called  
25 effective load carrying capability. And what this

1 methodology really tries to draw on is how likely is a  
2 generator useful to prevent a grid shortage. And so we  
3 have to think of reliability here. And what we do is we  
4 add the load to our system, and then we add a resource to  
5 cover. So the reliability of the system hasn't changed.

6 And this effective load carrying capability  
7 calculation is dependent upon two factors. So when a  
8 resource generates electricity, and what else is on your  
9 system when shortages are most likely to occur. So this  
10 includes what else is in your power portfolio and when  
11 customer demand is likely to change.

12 And so by taking these key considerations and  
13 varying a number of variabilities that you see on  
14 Slide 86, we can do calculations of a limited duration or  
15 variable resource's effective load carrying capability.

16 Q. And how do you calculate a given resource's  
17 ELCC?

18 A. (Ms. Bond-Simpson) So the way we do this is  
19 through thousands of statistical simulations. And so  
20 this is a very sophisticated and complex methodology.  
21 We've been employing this since around 2019 and looking  
22 at different consultants, different utilities, different  
23 industry groups to help us evolve and continuously  
24 improve this process.

25 But it showcases on Slide 86 the number of

1 variables that we toggle around to try to indicate  
2 reliability. So, again, recall that we have to plan for  
3 the unplanned. We don't know when outages are going to  
4 occur. We don't always know when a transmission line  
5 will go down because of a wildfire or when a generator  
6 trips. And so we have to plan again for the unplanned.

7 And so we take these statistical simulations,  
8 and then we put them into a loss-of-load probability  
9 model in order to develop their effective load carrying  
10 capability.

11 Q. If it's possible to simplify it, what does ELCC  
12 represent to the layperson?

13 A. (Ms. Bond-Simpson) So the way that I think of  
14 this is like a balance sheet. On one side of the balance  
15 sheet, you have your customer demand. And then we need  
16 to understand the other resources that we have to serve  
17 that customer demand.

18 And so we can put our existing resources into  
19 that balance sheet, but we want to understand how much  
20 nameplate would we have to add to make our system  
21 reliable with variable or limited duration resources.  
22 And this is what ELCC provides, that level of nameplate  
23 of variable and limited-duration resources to reliably  
24 meet customer demand.

25 Q. So how did you use ELCC to inform your

1 alternatives analysis?

2 A. (Ms. Bond-Simpson) So I'm going to walk  
3 through a couple of examples here on the loss-of-load  
4 probability modeling to give you a picture of a very  
5 complicated graph I'm going to show here in a bit.

6 So on Slide 88, what we're trying to do is  
7 identify the "what-ifs." What are those unplanned  
8 conditions that we might have to mitigate risk to our  
9 customers and how do we make sure we're maintaining our  
10 reliability standards for our customers.

11 So one of these thousands of simulations is  
12 shown as an illustration on Slide 88, and what we can  
13 see -- this is a reliability simulation for summer of  
14 2024. We have the available capacity on our system and  
15 the system requirements to meet the -- the system  
16 requirements to meet for that day.

17 And in this simulation, the generator has  
18 tripped offline and is unavailable for about a nine-hour  
19 outage. And what we see here is the shaded red area is  
20 the unmet need. So our customer demand was much higher  
21 than the supply resources we had. And to be very clear,  
22 this means rotating outages. This means blackouts. This  
23 means customers not being served with energy and  
24 electricity when they need it the most.

25 And so what we do as planners is identify

1 options for how we can fulfill that need. And so this  
2 loss-of-load probability modeling, an EL -- ultimately  
3 ELCC, gives us an indication of how well a resource  
4 performs to meet that condition.

5           So in this example, the green shape is a  
6 four-hour 800-megawatt battery. And we can see while  
7 this battery dispatches to meet a little bit of that  
8 outage, almost half, there's still four, four and a half  
9 hours of unmet need. And even that exceeds our  
10 reliability standards. So this tells us we would have to  
11 add more batteries or more limited duration to cover this  
12 need.

13           And we've calculated all of those conditions for  
14 solar, four-hour battery, and for solar paired with  
15 battery that's shown on Slide 92.

16       Q.     So I'd like you to take a moment and walk the  
17 Committee through what they see on Slide 92. What do the  
18 various lines represent? And, again, maybe simplify it  
19 for us as to what it means when you're looking at  
20 reliability, contributions, and capacity values.

21       A.     (Ms. Bond-Simpson) Sure.

22           So on Slide 92, I'll point out that there are  
23 three different curves.

24           The curve in yellow is a standalone solar  
25 project. The curve in blue is four-hour battery. And

1 the curve in orange is a solar and storage hybrid  
2 configuration at a 1-to-1 ratio. So example, 100  
3 megawatts of solar, 100 megawatts of storage. On the X  
4 axis is the cumulative capacity installed on the system,  
5 and on the Y axis is marginal ELCC or the capacity value.

6 So the first thing that I'm going to point  
7 out -- and I'll walk through these curves in a little bit  
8 more detail. The first thing that I'll point out is that  
9 all of these curves are declining. And this is very  
10 important because it means you can't just add one  
11 project. That in order to meet your need, you have to  
12 add much more variable and limited-duration technology to  
13 meet the same reliability need. And that the more you  
14 have on your system, the less the next project will  
15 provide reliability.

16 So let me walk through this a little bit more.  
17 The first thing that I'll point out is that your first  
18 deployments of these technologies will have the highest  
19 capacity value. And this is very important. This means  
20 that you can get a lot of bang for your buck in terms of  
21 reliability in those first deployments. And, in fact,  
22 for the solar and battery in the first deployments of  
23 battery, you see 100 percent capacity value.

24 Now, what I'll point out here is just what I  
25 mentioned before, that we don't have performance data to

1 validate, and so we are actually being a little bit  
2 biased toward these projects by assuming 100 percent  
3 capacity value.

4 Now, over time, as you add more of these  
5 projects to the system, you need more and more capacity  
6 to serve a reliability need.

7 So let me walk you through this example. Let's  
8 say you have 500 megawatts of four-hour battery on your  
9 system today. And we see this with SRP's plans for  
10 battery storage by 2024 -- or 2023, I'm sorry. So at 500  
11 megawatts, we go up to the blue line, and we'll assume  
12 that the need is 100 megawatts of reliable capacity to  
13 serve customer demand. And this curve is no longer at  
14 100 percent, it's about 75 percent.

15 So in order for four-hour battery to serve that  
16 100 megawatts of reliable customer demand, we need 125  
17 megawatts of storage. And even more on the system -- so  
18 you have 2,000 megawatts of storage, and you have that  
19 same 100-megawatt need for customer demand. You actually  
20 have to add 333 megawatts of battery storage to reliably  
21 meet 100 megawatts.

22 And this is really important, again, because  
23 we're trying to do apples to apples by removing a project  
24 like Coolidge Expansion from a portfolio and trying to  
25 replace it with equivalent reliability.

1           And so what happens in those early projects, if  
2 you think of our customer demand, we have a very peaky  
3 customer demand. So those early projects are actually  
4 able to help mitigate and shave the peak. But over time,  
5 the more those projects add, the more that peak is taken  
6 care of and your overall reliability need then becomes  
7 the full hours of the day. And so that is much harder to  
8 predict when you need that reliability. Right? That is  
9 when you need something dispatchable to help cover all of  
10 those hours, not just those that are limited in duration  
11 like the peak.

12           CHMN. KATZ: Counsel, I don't know -- it's about  
13 12:15 -- if this is a good time. Unless you have one or  
14 two more questions, we can break.

15           MR. ACKEN: Thank you, Mr. Chairman. I may have  
16 one or two more questions, but the answers may take a  
17 little more time. So let's -- this is a perfect time.

18           CHMN. KATZ: It's about 12:15. We'll resume  
19 about 1:15. I'll ask everybody to try to be back on time  
20 so we get started promptly and not end up having to go  
21 into a third week, which we don't have available.

22           We do stand in recess, and I thank everybody for  
23 your cooperation.

24           (A recess was taken from 12:15 p.m. to  
25 1:16 p.m.)

1 CHMN. KATZ: I think the rest of the Committee  
2 is here and ready to go, and we can continue with the  
3 current testimony if you're ready.

4 MR. ACKEN: Thank you, Mr. Chairman.

5 We're going to get the slides advanced to where  
6 we left off. I believe that was Slides 95 and 96 of  
7 Exhibit SRP-2.

8 MS. BOND-SIMPSON: Am I doing that or is ...

9 MR. ACKEN: Okay. Thank you. Ready to proceed?

10 CHMN. KATZ: Yes, any time, if you guys are  
11 ready.

12 Q. BY MR. ACKEN: Ms. Bond-Simpson, when we left  
13 off before the lunch break, you were discussing the  
14 graphic on Slide 96. Before I move forward -- anything  
15 else to say on that one before I move into the next  
16 question?

17 A. (Ms. Bond-Simpson) Yeah. I do want to make  
18 clear that we use this information to help us construct  
19 the alternative portfolio to identify the levels of  
20 reliability needed to replace the Coolidge Expansion  
21 Project. And so this foundation is important to go  
22 through the effort and the thought that we put through,  
23 making sure that we were maintaining reliability while  
24 accelerating limited duration and variable energy  
25 projects.

1 Q. So this morning you described the analysis, the  
2 thought process that went into it, all the considerations  
3 and questions that you wanted to address.

4 Bottom line for us, in your analysis, what was  
5 the effect of not constructing this project?

6 A. (Ms. Bond-Simpson) So not constructing the  
7 Coolidge Expansion Project accelerated 3 to 4 times the  
8 amount of capacity needed to provide similar reliability.  
9 And I say "similar." Again, we -- just as a reminder, we  
10 don't have the performance data that validates some of  
11 the assumptions that we made on the battery side. And  
12 what happened is the entire portfolio shifted around.

13 And I'm going to explain this in Slide No. 98.  
14 On the orange side of the slide are the things that were  
15 removed from the portfolio. Now, the CEP, or the  
16 Coolidge Expansion Project, as I said before, came out of  
17 the portfolio, but we also saw solar coming out of the  
18 portfolio. And this is because we needed capacity  
19 resources.

20 And so, as said before, solar doesn't provide a  
21 lot of capacity value by itself, so pairing it with  
22 storage is important for capacity value. And so what we  
23 saw was a 1-to-1 substitution. So instead of standalone  
24 solar, we have the solar plus battery replacing it. And  
25 that was important because that's how we make sure we're

1 maintaining our trajectory for sustainability.

2 But that wasn't enough. We also needed to add  
3 1,900 megawatts of standalone battery storage. And,  
4 again, this is to help shave the peak, and this is to  
5 help provide reliability during those peak times.

6 But it wasn't enough. And then we even had to  
7 accelerate a CT, or a combustion turbine. And this is  
8 really just to get at that reliability when our  
9 reliability needs are throughout all of the hours of the  
10 day and through the year.

11 And what we assumed in our original portfolio  
12 was a renewably fueled combustion turbine would be  
13 available by 2035. As previous testimony talked about,  
14 hydrogen technology in a commercially viable fuel supply  
15 is about a decade out. And what we saw when we took  
16 Coolidge out of the portfolio is a technology like that  
17 was still needed. And so what we ended up doing was  
18 accelerating that to 2033, which gave us a little bit of  
19 discomfort, seeing we believe that it's technically  
20 viable years later.

21 And so what we saw during this is there's  
22 inherently more risk in a portfolio without Coolidge --  
23 without the Coolidge Expansion Project. Excuse me. And  
24 that the earlier timing of needing battery resource  
25 coincides with risk. And, again, this is operational

1 risk and not having pure data or performance data in  
2 order to provide that operational viability.

3 The earlier batteries also come at a cost risk.  
4 So costs are projected to decline. But when we're  
5 installing batteries earlier, we're doing it, we're  
6 adding cost. And we expect every year that we delay,  
7 that that cost will go down.

8 And so, again, while this might be a technically  
9 feasible portfolio, we didn't identify it as a prudent  
10 portfolio to plan for our customers.

11 MEMBER HAMWAY: Mr. Chairman, I have a quick  
12 question.

13 CHMN. KATZ: Go ahead.

14 MEMBER HAMWAY: So when you're looking at data,  
15 the battery storage data that you were saying you didn't  
16 have enough to do proper analysis, is that data kind of  
17 like an open source out on the market for other people  
18 who are doing this, or is this exclusively SRP data?

19 MS. BOND-SIMPSON: So we would be interested in  
20 both pure utility data and the data that's on our own  
21 system. And so, again, as a reminder, only 3,200  
22 megawatts are installed as of the end of last year. And  
23 many of this isn't uniform. Not all batteries are  
24 created equal. Some of them are one-hour duration, some  
25 of them are seconds. And so the data that's collected is

1 not always readily available for us to use. We would  
2 look for industry partnerships. But even if we  
3 aggregated the entire U.S. dataset, it's still not a lot  
4 of long-term performance data, particularly as it  
5 concerns us for the Desert Southwest and performance year  
6 over year. That helps us identify how long they last in  
7 the Desert Southwest extreme heat conditions.

8 MEMBER HAMWAY: One other quick question. In a  
9 previous testimony in a previous case -- I have no idea  
10 when it was -- but they were talking about the battery  
11 that it could go for eight hours at a lower capacity but  
12 could go two hours at a higher capacity. But you've done  
13 everything for four hours at X capacity. So do you ever  
14 vary that, and does your battery support that kind of  
15 use?

16 MS. BOND-SIMPSON: So today, when we contract  
17 for batteries -- and Mr. Smedley might want to jump in  
18 here a little bit too. But when we look for batteries,  
19 we look at them for power purchase agreements. And these  
20 usually have a fixed charge and discharging schedule.  
21 Having that ability to operate a little more flexibly and  
22 be able to have different durations and different states  
23 of charge, that would be something that we would be  
24 looking for for a battery that we owned and operated  
25 ourselves. We have one of those projects. It's about 25

1 megawatts. And we're, again, looking forward to all the  
2 information it can provide. But today, what we know and  
3 what we would assume is a fixed PPA at the four-hour  
4 duration.

5 MEMBER HAMWAY: One other quick question. You  
6 said there were 3,000 megawatts of battery storage?  
7 Something around that?

8 MS. BOND-SIMPSON: Yeah, 3,200.

9 MEMBER HAMWAY: Okay. So how much of that is in  
10 Arizona? Do you know? From my perspective, sitting  
11 through these things, I see Arizona as a leader in  
12 battery storage. So I was just curious, of that 3,200,  
13 how much is in Arizona?

14 MS. BOND-SIMPSON: I don't know that figure off  
15 the top of my head, and that has changed over the last  
16 year. I'll ask Mr. Smedley.

17 Are you aware of how much?

18 MR. SMEDLEY: I don't know the number either.  
19 Sorry.

20 MS. BOND-SIMPSON: That's something we can look  
21 up.

22 MEMBER HAMWAY: I'm curious about that. And I'd  
23 like to know what other states have it. California,  
24 probably? I don't know.

25 MS. BOND-SIMPSON: Correct. California does

1 have a lot of the battery.

2 MEMBER HAMWAY: Okay.

3 MR. SMEDLEY: I think most of what's online  
4 today is smaller pilot projects like our 50 megawatts of  
5 total projects. So I suspect most of that is in  
6 California.

7 Q. BY MR. ACKEN: Next I want to ask you about an  
8 economic comparison. You looked at this alternative  
9 portfolio shown on the screen on Slide 98. Did you also  
10 look at economics, the difference in cost associated with  
11 the two different portfolios?

12 A. (Ms. Bond-Simpson) Yes. So going forward with  
13 the recommendation to the Coolidge Expansion Project, we  
14 wanted to make sure that we had an economic comparison as  
15 well. And so we did compare both portfolios in terms of  
16 an hourly production cost model simulation, and we ran  
17 that for 30 years.

18 And that helps us determine not only the  
19 up-front capital cost but how those resources perform and  
20 are dispatched economically in the portfolio. And so we  
21 did do that analysis. And I can show that on the next  
22 slide.

23 Q. So what was the conclusion of the analysis?

24 A. (Ms. Bond-Simpson) So using inputs that were  
25 derived from subject matter experts both internal to SRP

1 and those that operate the plant and third-party  
2 information for things like forward fundamental forecasts  
3 for things like fuel, we saw that -- using the best  
4 available information that the Coolidge portfolio, the  
5 Coolidge Expansion Project portfolio, was also the  
6 economic portfolio when compared to the alternative  
7 portfolio. And that was to the tune of \$637 million on  
8 an NPV basis.

9 Q. Did you consider what happens if natural gas  
10 prices are different than what you assumed in your  
11 analysis?

12 A. (Ms. Bond-Simpson) Yes. We did look at  
13 natural gas prices in terms of volatility, and we looked  
14 at both a low forecast and a high forecast. And we saw  
15 that the low natural gas prices increased the value of  
16 Coolidge relative to the alternative portfolio by about  
17 \$250 million. And the high gas prices reduced the  
18 portfolio with Coolidge in it, but it was still positive  
19 by \$407 million compared to the alternative portfolio.

20 Q. And did your analysis assume that battery costs  
21 would decline over time?

22 A. (Ms. Bond-Simpson) Yeah. So this is one of the  
23 variables that we wanted to understand better. We do  
24 recognize that batteries will come down in price. When  
25 we looked at the battery cost assumptions, we gathered

1 input from a third-party vendor. And this, again, was a  
2 way to identify a fundamental forecast that included  
3 things like supply, demand, regulations, maturity. What  
4 they did not provide was a sensitivity to declining  
5 prices.

6 So what we really wanted to do was stress test.  
7 And so we took the fundamental forecast that created a  
8 floor, a bottom forecast over 30 years, and we got to  
9 that same level in six years. So, again, we really tried  
10 to push the limits on how much -- how quickly those costs  
11 could come down. And even in that scenario, we saw an  
12 NPV positive benefit by \$342 million of the Coolidge  
13 Expansion portfolio over the alternative.

14 Q. And just to clarify -- I don't think my question  
15 was particularly clear. Your portfolio analysis assumed  
16 battery prices would decline? Your base case assumes  
17 battery prices will decline, correct?

18 A. (Ms. Bond-Simpson) That is correct.

19 Q. And then this low battery cost is what you're  
20 referring to at accelerated battery cost reduction?

21 A. (Ms. Bond-Simpson) That is correct.

22 Q. Did you look at the possibility of leaving SRP  
23 customers with stranded cost s? There's been questions  
24 about the life of this asset, for example.

25 A. (Ms. Bond-Simpson) Yes. And we saw that the

1 risk of a stranded asset for the Coolidge Expansion  
2 Project is very low.

3 And we can look at this in two different ways :

4 First is a quantitative lens, and this is a  
5 direct output of the NPV analysis. What we look for is  
6 the time that the value of the Coolidge Expansion Project  
7 pays for the up-front capital cost. And at this point in  
8 time, the NPV is zero. We call that the break-even year.  
9 Everything before that, the Coolidge Expansion Project  
10 would still have a cost. And everything after that, it  
11 would gain in value. And we saw this break-even year, in  
12 all scenarios, to occur in the mid 2030s. And this would  
13 tell us that this asset would pay for itself in about  
14 half of its useful life.

15 The other way that we look at this is in terms  
16 of versatility and the types of value that the Coolidge  
17 Expansion Project provides. And we see this as a very  
18 versatile resource. For one, it can meet peak needs. It  
19 can sustain output in emergencies. It can provide  
20 ramping. And it can also provide reserves. And it  
21 creates a special kind of reserve -- not creates. It  
22 qualifies as a special kind of reserve called contingency  
23 nonspend. And this type of reserve, because of it's  
24 quick-start capability and in this manner, it's not  
25 burning fuel while it's providing reserve. And so we see

1 it being a very, again, versatile resource for long-term  
2 customer value for decades to come.

3 And if, in the event hydrogen fuel became  
4 commercially viable, that we could convert the units to  
5 hydrogen to keep that extended life with the plant. So  
6 in terms of the right tool for the job, we see Coolidge  
7 as a Swiss Army knife. It's very versatile, and it's a  
8 very low risk of being a stranded asset because of its  
9 versatility.

10 Q. In addition to the sensitivity analyses shown on  
11 Slide 104, did you seek third-party perspectives  
12 regarding, for example, greater capacity value for  
13 renewables and storage that might affect the analysis?

14 A. (Ms. Bond-Simpson) We did. As I mentioned  
15 before, SRP has been doing effective load carrying  
16 capability methodologies and analyses since 2019, though  
17 we are following industry trends and we welcome input  
18 into different types of that methodology.

19 So we've had three different consultants that  
20 we've partnered with over the last several years for  
21 that. The latest was a technology firm called E3. In  
22 late 2020, we were undergoing an analysis of their tool  
23 called RESOLVE. And we had asked them to model the ELCC  
24 of our system using a methodology that had some diversity  
25 benefits in it.

1           At the time when we were starting to put the  
2 alternatives analysis together, we had asked them to do  
3 an addendum to that work that delivered an independently  
4 derived alternative portfolio for the Coolidge Expansion  
5 Project using their model, and they delivered that in  
6 May. And we modeled that through SRP's economic  
7 analysis. And we saw that that portfolio also was NPV  
8 positive by \$305 million.

9           And so with this information, we had a full body  
10 of work that indicated that not only was the Coolidge  
11 Expansion Portfolio the reliable portfolio for SRP  
12 customers, but it was also the most economic portfolio as  
13 well.

14       Q.       So we discussed -- go ahead.

15           MEMBER GENTLES: Is this NPV value, is this  
16 comparing to the projected cost of the facility?

17           MS. BOND-SIMPSON: So what the NPV does is we  
18 take both portfolios and do that production cost  
19 simulation. We aggregate all of the system costs, O&M,  
20 fuel, capital, for the entire portfolio. And then we  
21 take those against each other, and then we look at the  
22 30-year horizon net present value. So it's an all-in  
23 system cost.

24           MEMBER GENTLES: Thank you. I was missing the  
25 30 years. Thank you.

1 Q. BY MR. ACKEN: So you've discussed reliability,  
2 affordability, and now let's look at the alternative  
3 analysis in terms of sustainability.

4 What were the impacts of this project versus an  
5 alternative, such as batteries and solar, on SRP's  
6 sustainability goals?

7 A. (Ms. Bond-Simpson) There was no impact on SRP's  
8 ability to meet our sustainability goals. And these  
9 goals were board established, and they were  
10 collaboratively developed with stakeholders. So the 2030  
11 carbon target, not only did both portfolios have the  
12 ability to meet that, they had the ability to exceed  
13 that, even with Coolidge Expansion in the portfolio.

14 A more aggressive target would be to look in  
15 terms of total mass emissions on the system as well. And  
16 so not only were we able to meet our established 2035  
17 goals, we were also able to meet mass carbon reductions  
18 or a more aggressive standard.

19 And that's what I'm showing on Slide 110. The  
20 gray bar is our 2021 system carbon emissions. And in  
21 2035, you can see the Coolidge Expansion Portfolio in  
22 blue and the portfolio removing the Coolidge Expansion in  
23 yellow. And the same for 2050.

24 And what we really see is because Coolidge is a  
25 balancing resource, because it is there for reliability,

1 it does not operate a lot. It does not emit a lot of  
2 emissions. And so we really see the ability for this,  
3 again, not only to meet our sustainability goals but to  
4 help us transform our system reliably.

5 Q. So I'd like you to -- at this point you  
6 discussed the analysis and all of the factors that went  
7 into it. Please summarize your reasons for recommending  
8 the flexible natural gas project, this project, instead  
9 of adding battery storage.

10 A. (Ms. Bond-Simpson) So at this point in time, up  
11 until this point, we've been talking about an "or." So  
12 the Coolidge Expansion Project or batteries and solar.  
13 And we'd really like to shift that perspective to say  
14 "and." It's a matter of timing. If we can do the  
15 Coolidge Expansion Project first, then we're able,  
16 through that tool, to meet our reliability needs while  
17 we're also integrating batteries and integrating solar.  
18 And that's serving those carbon emission reduction needs.  
19 And we're pairing those or integrating those two tools  
20 together to have the overarching value in terms of  
21 affordability, reliability, and sustainability for SRP  
22 customers.

23 And not only are we able to do that, but we're  
24 able to collect the data from those early projects, 500  
25 megawatts by 2023, and help understand how that -- we can

1 apply that data to when we are ready for batteries and  
2 solar to have the lion's share of resource adequacy for  
3 our future system. So it allows us to meet a number of  
4 goals, and we believe it is the best and most prudent  
5 path forward. That is why we recommended it to our  
6 board; and, ultimately, that is why our board passed that  
7 recommendation.

8 Q. Has the increasing demand for electricity that  
9 Mr. Smedley discussed today affected your conclusions in  
10 any way?

11 A. (Ms. Bond-Simpson) They have not. Two major  
12 changes occurred between the finalization of the analysis  
13 and today. And, really, one of those was the load  
14 forecast increased. And the other was it became clearer  
15 that we were not able to rely on the market, that  
16 entities in the West were depending too much on surplus  
17 to meet their resource adequacy needs.

18 And so we were able to accelerate the project  
19 from this analysis. So from this analysis, we had  
20 Coolidge units built out in 2025 and 2026. And with  
21 those two changes, we recommended with urgency that we  
22 were able to accelerate the project. But it does not  
23 change the outcome or conclusions of the analysis, just  
24 increased the urgency.

25 Q. Thank you, Ms. Bond-Simpson.

1           Mr. Smedley, let's come back to you to wrap up  
2 this section addressing the need for the project.

3           Summarize the needs provided by the Coolidge  
4 Expansion Project.

5           A.       (Mr. Smedley) Certainly.

6           So the Coolidge Expansion Project is really  
7 critical to our ability to reliably serve the near-term  
8 needs that we discussed today. It's also very important,  
9 as we integrate more renewable energy into our portfolio,  
10 to be able to maintain a reliable electric system as we  
11 transition into a lower-carbon future. And it's also the  
12 most affordable option, as Ms. Bond-Simpson explained,  
13 that really provides the greatest value to our customers.

14          Q.       In your testimony, you addressed the importance  
15 of reliability and the role that natural gas plays as --  
16 I think the term was the reliability backbone in SRP's  
17 system.

18                 What do independent reliability organizations  
19 say about the reliability of natural gas?

20          A.       (Mr. Smedley) So each year the North American  
21 Electric Reliability Corporation releases a long-term  
22 reliability assessment, and it's a ten-year look at the  
23 electric system and what they call the bulk electric  
24 system nationwide and some of the reliability challenges  
25 that are facing that system.

1           And I wanted to just read an excerpt from  
2 that -- this year's report, which was published in  
3 December of 2021, because I think it really exemplifies  
4 the importance of natural gas in transitioning to this  
5 cleaner energy future.

6           And so it says: Until storage technology is  
7 fully developed and deployed at scale, which cannot be  
8 presumed to occur within the time horizon of the LTRA --  
9 and that's ten years -- natural gas-fired generation  
10 will remain a necessary balancing resource to provide  
11 increasing flexibility needs, and resource planning and  
12 policy decisions must ensure that sufficient balancing  
13 resources are both developed and maintained for  
14 reliability.

15           That's exactly what we're trying to accomplish  
16 with this project, to really add that reliability  
17 backbone that can help us to transition to a cleaner  
18 energy future while maintaining the reliability of our  
19 system.

20       Q.     So here's the big question: If the Commission  
21 and this Committee do not approve this project, how will  
22 SRP meet the needs you have identified?

23       A.     (Mr. Smedley) This is a really important  
24 question, and we wanted to address that directly with the  
25 Committee today. We have taken a serious look at

1 alternatives, and our conclusion is that there are no  
2 other viable options to meet this significant near-term  
3 need that we have that would not introduce significantly  
4 higher reliability risk for our customers.

5           And to elaborate on that a little bit more,  
6 because of our concerns about obtaining as much battery  
7 storage as would be needed to achieve similar reliability  
8 to the Coolidge Expansion Project, if this project is not  
9 approved, we would have to basically go out to the market  
10 to try to seek that additional capacity.

11           And I spoke about that earlier. We strongly  
12 believe that it would not be prudent for our customers to  
13 be able to rely on the market for that much capacity and  
14 flexibility that they need in the coming years. So  
15 that's why we're here before this Committee proposing  
16 this project.

17       Q.     And do you anticipate any challenges in  
18 acquiring resources from the market in the coming years?

19       A.     (Mr. Smedley) Oh, absolutely. I think by all  
20 accounts, we see the market really tightening in terms of  
21 available capacity because of some of the factors that we  
22 discussed between retirements of coal resources, natural  
23 gas resources, and then also just changes in general in  
24 how people use energy.

25           So another one is in the Pacific Northwest, they

1 used to be a system that peaked in the wintertime. But  
2 now they're transitioning to being a system that peaks  
3 summertime. So where we previously had some ability to  
4 rely on the Pacific Northwest to support power, I think  
5 that's going to be diminished over the coming years.

6 Q. Thank you.

7 We're now going to shift gears from the two  
8 needs discussed by this panel regarding near-term  
9 capacity and integrating renewables as well as SRP's  
10 analysis of resource alternatives and turn to the  
11 benefits provided by this project. And you see the three  
12 benefits highlighted on the screen, Slide 114.

13 Mr. Smedley, let's start with complementing  
14 battery storage. You've testified that SRP is adding  
15 significant battery storage to its resource portfolio.  
16 How much battery storage is SRP adding?

17 A. (Mr. Smedley) So we're really proud of our  
18 commitment to battery storage. We're going to be adding  
19 450 megawatts for a total of -- so we'll have 500  
20 megawatts total online by next summer, summer of 2023.

21 And I just wanted to show the Committee the  
22 slide on the left, which is a map that shows the location  
23 of those different projects that we'll have online by  
24 that date, and there's a couple different things I'll  
25 point out on this map.

1           First is we've designed these deployments to be  
2 different in terms of configuration, in terms of size and  
3 capacity, so that we can really maximize our learning  
4 from them. So the one at the top, this Bolster  
5 project -- the one at the north, Bolster, is actually  
6 owned by SRP. All the other projects are owned by  
7 power -- through power purchase agreements with  
8 developers.

9           But that Bolster project will give us an  
10 opportunity to really test batteries out in different  
11 operating modes because we wouldn't have any contractual  
12 restrictions through a PPA. So we already have a plan  
13 for testing that battery system out and some of the  
14 capabilities that could be delivered through the grid in  
15 the coming year. So we're putting that plan together  
16 right now.

17           The Dorman project in the center of the map is a  
18 grid charge storage project. And Bolster is as well. So  
19 it's not connected to a solar system. It's actually  
20 charged directly from the grid, and then it discharges  
21 back to the grid when we need the power.

22           The ones on the bottom, the other four, are all  
23 connected to solar systems. So the solar charges the  
24 battery, and then we use the battery to be able to  
25 support the grid when we need the power, typically to

1 serve the peak.

2 So those are some of the different things that  
3 we're hoping to learn. And, again, very excited to have  
4 these projects online as soon as the summer of 2023 to  
5 start getting some operating experience from them.

6 MEMBER GRINNELL: Mr. Chairman.

7 CHMN. KATZ: Yes, Mr. Grinnell, go ahead.

8 MEMBER GRINNELL: Just a point of education here  
9 for me. The battery storage, I believe somebody said  
10 they could last up to five hours; is that correct?

11 MR. SMEDLEY: The current most economic storage  
12 sort of interval is four hours, actually. Most of the  
13 batteries you can purchase now are four hours, and that's  
14 the most economic option right now.

15 MEMBER GRINNELL: So is that an indefinite  
16 storage until you draw down on that power, or does that  
17 have to be continuously recharged every four hours or so?

18 MR. SMEDLEY: It depends on how you operate it.  
19 And that's one of the challenges, is how you manage that  
20 four hours. Right now, what we would typically do is we  
21 would charge it using solar, because we would  
22 typically -- in some points of the year, we have excess  
23 solar to be able to charge the battery. And then we  
24 would discharge the battery in the afternoon to help us  
25 serve the peak.

1           And so that's generally how we would operate  
2 them. We may operate them differently in the future  
3 depending on what our system needs are.

4           MEMBER GRINNELL: So that battery storage, how  
5 long can a battery store power? Is it an indefinite  
6 amount of time, or is it a cyclical process, storage,  
7 utilization, storage, utilization?

8           MR. SMEDLEY: Right. So I think, in theory, you  
9 could store it for a long time. In practice, we  
10 typically would do it once a day. And it's governed by  
11 whatever the contractual arrangement is that we have  
12 with the counterparty or the developer. They usually  
13 have set schedules for when the battery would charge and  
14 discharge based on the economics of the contracts that we  
15 have set up.

16           I don't know if you could just hold the energy  
17 indefinitely. I'm not sure about the answer to that part  
18 the question. But, generally, we wouldn't want to use  
19 the battery that way. We would want to use it more  
20 actively to support our needs. Does that help?

21           MEMBER GRINNELL: Thank you.

22           Q. BY MR. ACKEN: Mr. Smedley, you and  
23 Ms. Bond-Simpson both talked about the need to gain  
24 additional operating experience. What is SRP doing to  
25 get ready for more battery storage?

1           A.       (Mr. Smedley) So we have a number of different  
2 initiatives going on within SRP right now to be ready to  
3 operate a system with higher levels of both battery  
4 storage and solar. And I wanted to just touch on a  
5 couple of those just to explain them a little bit to the  
6 Committee.

7                   The first one is the Operational -- we call it  
8 the Operational Readiness Initiative. And it involves  
9 more than 20 different departments across SRP,  
10 operations, planning, other departments, as well as some  
11 of the partners that you see on the right side of that  
12 slide. And I'll just talk about a couple of different  
13 areas that we're focusing on as part of that.

14                   One of them is advanced forecasting tools. So  
15 you can imagine, in the future when we have a lot more of  
16 these systems online, particularly solar, as it's spread  
17 thought our service area and throughout the state, the  
18 importance of being able to forecast things like solar  
19 radiance, cloud cover becomes much, much more important  
20 in terms of how we operate the systems.

21                   And there are some advanced tools out there  
22 available to be able to do that, so we're piloting some  
23 of those tools, and we're looking into incorporating them  
24 into our operations.

25                   We talked about inverters earlier. I won't

1 belabor that point, but we still have a lot to learn, I  
2 think, about what inverters can do and what their  
3 capabilities are and really demonstrating those.

4           And then the third one I'll touch on are  
5 reserves. So we have to carry a certain amount of  
6 reserves, as required by NERC, to prepare for unexpected  
7 events on our system. And as you can imagine, with more  
8 and more variable resources and limited-duration  
9 resources, we need to determine, what are the reserve  
10 needs that we would have, depending on those kind of  
11 resources, in the future. So that's another area that  
12 we're looking to investigate as part of this Operational  
13 Readiness Initiative. So that's just an example. I  
14 wanted to give you a feel for what we're exploring as  
15 part of that.

16           MEMBER GENTLES: Mr. Chair.

17           CHMN. KATZ: Yes.

18           MEMBER GENTLES: So going back to the battery  
19 storage and the amount that you would need to add in to  
20 potentially replace the need for Coolidge, how long would  
21 that take to ramp up and develop?

22           MR. SMEDLEY: So we estimate that we would get  
23 to that three to four times over a period of -- and Ms.  
24 Bond-Simpson can help me answer the exact question on the  
25 years, but over the course of the 30-year resource

1 planning horizon that we looked at, we would need to get  
2 to that three to four times by I think the 2030s before  
3 we would -- in order to get the same reliability as the  
4 Coolidge portfolio.

5 MEMBER GENTLES: And even if you were to add in  
6 additional battery storage and connect into effectively  
7 this network we see up here on page 115, you're saying  
8 that you still need the Coolidge plant even if you were  
9 to add in the additional battery storage?

10 MR. SMEDLEY: So what we're saying is the  
11 Coolidge Expansion Project would reduce our need to  
12 depend on battery storage as soon as we would otherwise  
13 need to to meet our near-term needs. So in order to  
14 really meet our goals for reliability in the coming  
15 years, we would, again, have to install a lot of more  
16 battery storage than we would if we had the Coolidge  
17 Expansion Project in place.

18 CHMN. KATZ: One question that I had. We had  
19 discussion about how the cost of batteries over time  
20 might very well go down. But we're now using almost  
21 exclusively lithium-ion batteries; is that not correct?

22 MR. SMEDLEY: Yes, that's correct.

23 CHMN. KATZ: And there is a worldwide difficulty  
24 in mining the lithium that's needed now and might be  
25 needed in the future. And those mining activities might

1 involve the use of diesel- or gasoline-powered equipment  
2 or electrical-powered equipment that is dependent upon  
3 electricity generated from carbon-emitting sources.

4 Has that gone into any calculation in terms of  
5 the future availability of this technology?

6 MR. SMEDLEY: No. It's a great point, Chairman  
7 Katz. We have not explicitly factored in the electricity  
8 use from the upstream production of the lithium that is  
9 used in the battery storage. But you're correct, that  
10 would be something that would be a consequence of more  
11 lithium development.

12 CHMN. KATZ: And have you been in touch with any  
13 of the folks that are working on battery technology to  
14 determine whether they are exploring other types of  
15 batteries for the use in solar or other storage?

16 MR. SMEDLEY: So as part of the other set of  
17 initiatives I was going to mention, the R&D initiatives,  
18 we are looking at all different types of storage  
19 technology. So beyond lithium-ion batteries, there's  
20 technology called flow batteries. And then there's other  
21 kinds of long-duration storage involving compressed air,  
22 thermal storage.

23 There's lots of opportunity, and I think that's  
24 a really important point because, again, by allowing some  
25 time for that to develop, we'll reduce our dependence on

1 one type of storage technology and be able to provide  
2 opportunities for those other ones to develop to be able  
3 to have a more diverse portfolio.

4 CHMN. KATZ: Thank you.

5 Q. BY MR. ACKEN: Okay. Thank you.

6 And if you would, let's continue with the  
7 discussion on Slide 116 and describe those R&D efforts  
8 that you're pursuing.

9 A. (Mr. Smedley) Sure. So I mentioned the  
10 different types of technologies that we're looking at and  
11 participating in, mostly through the Electric Power  
12 Research Institute and observing other utilities that are  
13 doing demonstration projects using these technologies,  
14 smaller-scale projects. So very interested in seeing how  
15 that's going to pan out.

16 We're also working on a few other areas. We  
17 touched on communications and control quite a bit  
18 earlier. I won't belabor that, just to say that we do  
19 need to make sure that the speed of communications and  
20 the interoperability of the systems is adequate for our  
21 needs.

22 We're also working a lot on safety. So there's  
23 been safety incidents with these systems, and we are  
24 collaborating with the National Fire Protection  
25 Association on the development of codes and standards to

1 make sure that we're employing the best safety practices  
2 with the deployment of these systems.

3 And then the last thing I'll mention is the  
4 environmental life cycle. So, Chairman Katz, you asked  
5 about the upfront. We are also thinking about how are we  
6 going to dispose of these lithiums safely in order to  
7 ensure that we meet environmental requirements.

8 So, again, just a few examples of some of the  
9 efforts that we're doing on the R&D front. And the point  
10 of this was really just to emphasize that SRP is really  
11 committed to the deployment of battery storage and energy  
12 storage as a really important resource for us in the  
13 future.

14 Q. So given the efforts you are engaged in to  
15 acquire battery resources and understand them, how will  
16 this project complement your battery storage portfolio?

17 A. (Mr. Smedley) Yeah. So the Coolidge Expansion  
18 Project would give us a source of reliable and dependable  
19 capacity in the time frame we need it. And what that  
20 would do is alleviate our need to depend on battery  
21 storage as soon as we would otherwise need to, and it  
22 would give us time to adopt battery storage at a more  
23 measured pace, which gives us a chance to get some of the  
24 operational experience that we feel we need. And that it  
25 also gives us a time for costs to come down over time for

1 that technology before we make a significant investment.

2 Q. Thank you, Mr. Smedley.

3 MR. ACKEN: Next we're going to turn to another  
4 benefit Mr. Smedley identified regarding the project,  
5 transmission support. And for that, we're going to go  
6 back to Mr. McClellan.

7 Q. BY MR. ACKEN: Let's start off, Mr. McClellan,  
8 where are most generation resources located in the  
9 region?

10 A. (Mr. McClellan) So a large portion of the  
11 generating resources in the Valley area are located in  
12 the West Valley. And just to give you an idea and  
13 illustrate where those resources are distributed across  
14 the Valley, if we take a look at the slide on the right,  
15 there's the three circles which really highlight the  
16 different regions.

17 And I'll start in the West Valley with the  
18 circle labeled the PV Hub. And in that circle which is  
19 kind of a yellow or an orange color, on the West Valley,  
20 there's around 12,300 megawatts located in that area.

21 If you look more to the middle of the slide, and  
22 we've got that labeled the Phoenix area. And that's in a  
23 light blue oval. In this region, there's about 4,800  
24 megawatts of nameplate generation located in that region.

25 And looking to the right on that slide in the

1 red circle, this is the region that we're calling the  
2 Southeast Valley, the location of the proposed Coolidge  
3 Expansion Project. There's about 2,100 megawatts of  
4 nameplate generation in that region.

5 And just to illustrate a little bit further, if  
6 you look to the side on the left to that bar chart, this  
7 really shows the same information that's on the slide on  
8 the right. Just gives a little comparison between the  
9 different regions.

10 So on the left, on the Y axis on that bar chart,  
11 that's the nameplate capacity in each region. And then  
12 the different bars which are highlighted in the same  
13 colors, that's the slide on the right, that gives the  
14 amount of nameplate capacity in that region.

15 So starting on the left, the yellow or the gold  
16 bar, again, that's over 12,000 megawatts in the PV Hub  
17 region. The Phoenix region, which is the blue bar, is  
18 around 4,800 megawatts. And then, again, as we get the  
19 Southeast Valley, which is the location of the proposed  
20 Coolidge Expansion Project, this is around 2,100  
21 megawatts of nameplate generation capacity.

22 Q. Explain to the Committee why generation location  
23 matters.

24 A. (Mr. McClellan) So when you generate  
25 electricity, you also have to be able to get that

1 generation to where you need it. So, basically, to where  
2 your load centers are at or where your customers are  
3 located.

4 And when we look at where most of SRP's  
5 customers are, they're more in the East Valley or the  
6 east part of Phoenix. So if you have generation that's  
7 located in the West Valley where there's already a lot of  
8 generation, you have to be able to get that generation  
9 over to the east to where SRP needs it, to where those  
10 loads are at. And that's really done by utilizing  
11 transmission lines. So you have to have a pathway to get  
12 that electric generation to our customers.

13 When looking at generating electricity in the  
14 West Valley or in that PV Hub area, since there's a lot  
15 of generation over there, a lot of the pathway to get  
16 that generation to the east is already nearly 100 percent  
17 utilized. So in order to get any generation in that  
18 PV Hub area or even in some of the Phoenix areas, you  
19 would have to either build new transmission lines to get  
20 that generation to SRP's customers, or you would have to  
21 find some additional transfer capability, meaning that  
22 you likely would have to purchase that transfer  
23 capability from somebody else.

24 If you're able to purchase that additional  
25 transfer capability, that would result in some additional

1 costs for SRP customers. And then the alternative, which  
2 would be to build new transmission lines, of course, that  
3 would result in additional cost for SRP customers.

4 The other thing is that it would also  
5 potentially jeopardize the schedule for the project. So  
6 if we had to build a large, long transmission line, there  
7 may be a risk that we wouldn't be able to have the  
8 capacity online we need it in 2024.

9 And then, also, by not having to build  
10 additional transmission lines, we're also able to reduce  
11 any additional risks to the project.

12 By locating the Coolidge Expansion Project in  
13 the Southeast Valley -- again, that's the red circle --  
14 we're able to take advantage of the available transfer  
15 capability and that available transmission in that area  
16 to be able to get the generation to SRP's customers and  
17 where SRP's loads are at, more in the eastern part of the  
18 Valley.

19 Q. And will this project improve the flexibility of  
20 SRP's transmission system?

21 A. (Mr. McClellan) Yes. So again, by being able  
22 to locate that generation closer to the load, that allows  
23 SRP to utilize additional pathways to be able to get the  
24 generation from the Coolidge Expansion Project, again, to  
25 our customers and where we need it.

1           In addition, at the site, we've talked about  
2 having access to both the 230kV transmission system and  
3 the 500kV transmission system. So that gives us the  
4 ability to put -- or move that generation and have that  
5 transfer capability on both systems, which allows a  
6 little bit of flexibility.

7           Also, we talked about the potential ability to  
8 convert the 500kV switchyard over to a substation  
9 sometime in the future. So the ability to be able to do  
10 that would provide SRP with some additional flexibility  
11 as well as additional reliability for the system.

12       Q.     Let's next turn to the last benefit that  
13 Mr. Smedley summarized, utilizing existing  
14 infrastructure.

15           Describe how this project will be able to rely  
16 on existing infrastructure.

17       A.     (Mr. McClellan) So, first off, I'll just  
18 mention that we do have available adequate space to be  
19 able to add the Coolidge Expansion Project. We had  
20 talked about the 100-acre parcel of land that's just  
21 south of the existing Coolidge Generating Station. So  
22 this provides us with the adequate amount of space to be  
23 able to add additional capacity to help us meet that  
24 near-term need that we're talking about today.

25           In addition to the available adequate land that

1 we're talking about, we also have access to transmission,  
2 fuel, and water.

3           For the transmission lines, we've talked about  
4 having access to both the 230kV system and the 500kV  
5 system. By being able to access those existing  
6 transmission lines, we can reduce overall costs for our  
7 customers since we don't have to build new transmission  
8 lines. Also, we're able to have a little more confidence  
9 that we're able to meet the project schedule to have this  
10 capacity online and available when we need it.

11           Very similar benefits for the fuel supply at the  
12 Coolidge site. We have access to two different  
13 independent natural gas pipelines, the TransWestern  
14 pipeline and the El Paso pipeline. So by being able to  
15 utilize those two existing pipelines, we're able to  
16 reduce overall costs for our customers. Also, we don't  
17 have to install any new natural gas pipelines. So,  
18 again, this helps us with reducing that project  
19 development risk and making sure we can meet that  
20 schedule.

21           Also, we've talked about having access to water  
22 and the ability to use those long-term storage credits  
23 and not having to depend upon groundwater.

24           Also, when you think about leveraging those  
25 existing infrastructure at the Coolidge generating site,

1 that also allows us to reduce our overall impact on the  
2 environment as well. And we'll talk about that in more  
3 detail in the next panel when we talk more about the  
4 environmental compatibility of the project.

5 Q. Mr. McClellan, was the CEC application prepared  
6 under your direction and supervision?

7 A. (Mr. McClellan) Yes.

8 Q. Do you have any corrections or changes at this  
9 time?

10 A. (Mr. McClellan) The only thing that I would  
11 like to highlight at this time is when we talked about  
12 the two different options for what we called the western  
13 portion of the transmission infrastructure. And if you  
14 remember, that was the connection from the 500kV  
15 switchyard to the existing 500kV transmission lines. I  
16 just wanted to highlight the discussion around the  
17 section option that we are now considering really our  
18 preferred option to make the connection from the  
19 switchyard to the 500kV transmission line.

20 Q. And with that supplement, is the CEC application  
21 true and accurate?

22 A. (Mr. McClellan) Yes.

23 Q. I'm going to throw this to the entire panel. Do  
24 you have any final comments for this committee?

25 A. (Mr. McClellan) Sure. I'll add a few final

1 comments.

2           And really, just in summary, SRP is seeing an  
3 unprecedented amount of growth in our service territory.  
4 And we talked about all the different resources that  
5 we're adding to try and meet that unprecedented amount of  
6 growth, calling that the "and" strategy. Even with  
7 utilizing that "and" strategy and having all of those  
8 resources, we still have 700 megawatts of additional  
9 capacity that's required by 2024, an additional 300  
10 megawatts, for a total of 1,000 megawatts, by 2025.

11           The Coolidge Expansion Project is a very  
12 critical resource to allow us to be able to meet that  
13 near-term need that we have in capacity. And it also  
14 allows us to do that while maintaining a high level of  
15 reliability.

16           In addition to maintaining that reliability, it  
17 supports the ability for SRP to meet our 2035  
18 sustainability goals, really by allowing to integrate  
19 additional reliable resources onto our system.

20           In addition, we talked about how it supports the  
21 transmission system and allows us to leverage existing  
22 infrastructure, including transmission, fuel supply, and  
23 water supply as well, which reduces overall cost to our  
24 customers and allows us to reduce our overall impact on  
25 the environment as well.

1 Q. Thank you.

2 MR. ACKEN: Mr. Chairman, this panel is  
3 available for further questions from the Committee and  
4 cross-examination.

5 CHMN. KATZ: What I'll do is I may just have --  
6 unless there's an immediate question, have  
7 cross-examination go forward, and then the Committee can  
8 address these witnesses after we've heard everything.

9 Unless -- anybody have immediate questions on  
10 the Committee that you'd like to ask of these three  
11 before we go to cross-examination?

12 (No response.)

13 CHMN. KATZ: Hearing silence, we will then go  
14 ahead with the cross-examination of this panel.

15 MR. RICH: Thank you, Mr. Chairman.

16 Witnesses, good to see you.

17 A quick note for the Committee. I'm  
18 simultaneously -- there's a hearing going on at the  
19 Corporation Commission, an open meeting, and I have an  
20 agenda item on that. I have someone monitoring it for  
21 me. I've talked to the other folks on the panel right  
22 now. I think I can get through my cross before it  
23 happens. But if I have to drop out, I apologize, I'm not  
24 trying to be rude, and I would like to reserve the  
25 opportunity to pick up my cross-examination when I return

1 as I pass it along.

2 CHMN. KATZ: And Mr. Rich advised me of this  
3 situation this morning. And we, unfortunately, have the  
4 open meeting of the Corporation Commission scheduled  
5 during the course of this hearing. So just let us know  
6 if and when you have to leave.

7 MR. RICH: Thank you. I appreciate that. And  
8 sorry for the oddity of that, but it doesn't make my life  
9 easy either.

10

11 CROSS-EXAMINATION

12 BY MR. RICH:

13 Q. Thank you all. I'm going to try to be organized  
14 here, and it's a little unusual to have to cross-examine  
15 three folks at one time. So if I direct a question  
16 potentially in the wrong direction, let me know.

17 So let's start with the discussion of ELCC. I  
18 think, Ms. Bond-Simpson, you're probably the right person  
19 to ask these questions to.

20 So the ELCC, correct me if I'm wrong, is a way  
21 that you can compare, you know, the Coolidge Expansion  
22 Project to some other alternative portfolio; is that  
23 correct?

24 A. (Ms. Bond-Simpson) ELCC helps us aid into how  
25 much we have to add to maintain reliability. So, yes, in

1 a sense, some of your question was right. It's not only  
2 limited -- it's a technology diagnostic methodology.  
3 It's not only limited to one or the other.

4 Q. Okay. That's helpful. So is there, for  
5 example, an ELCC for the Coolidge plant? I'm sorry, the  
6 proposed Coolidge Expansion Project, did you assign an  
7 ELCC number to that?

8 A. (Ms. Bond-Simpson) So E3 did calculate ELCC  
9 for the Coolidge Expansion Project. The way that we  
10 calculated the reliability of benefits of Coolidge was  
11 captured in the -- in our loss of load probability method  
12 for planning reserve margin and taking into account  
13 forced outage rates. So two different methodologies that  
14 were used in the alternatives analysis.

15 Q. Okay. So the answer is yes, you did assign or  
16 come up with an ELCC for the Coolidge Expansion Project;  
17 is that correct?

18 A. E3 came up with an ELCC methodology for the  
19 Coolidge Expansion Project, yes.

20 Q. Okay. And do you know what that ELCC was, what  
21 that number looked like for the Coolidge Expansion  
22 Project?

23 A. I believe it was 658 megawatts out of the 820  
24 nameplate. So it's around 80-something percent.

25 Q. Okay. And I asked -- I talked with the folks

1 that are running the system here earlier. There is an  
2 item that we got in the disclosure from SRP. I think  
3 we've premarked it as SC-33. If we could get that pulled  
4 up onto the projector.

5 MR. RICH: And, Mr. Chairman, this was an item  
6 that was originally disclosed as confidential. We had a  
7 discussion here today, and they've allowed me to use it.  
8 I'll get everyone a copy of that later, but in light  
9 of --

10 CHMN. KATZ: That's fine. And as long as we end  
11 up having it available on the pads.

12 MR. RICH: Thank you. And, yeah, I believe  
13 they're going to load those onto your pads when the  
14 opportunity arises.

15 Q. BY MR. RICH: So I have on the screen what we're  
16 calling SC-33. And can you identify that this is a  
17 report that the company E3 did -- or the slide depicting  
18 the results of some inquiry that E3 did for SRP?

19 A. (Ms. Bond-Simpson) This is a slide  
20 presentation that was given by a Zoom meeting to present  
21 draft results of the deliverable of an alternative  
22 portfolio.

23 Q. Okay. And this is -- you refer to in your  
24 testimony working with E3 to -- I'm not sure that I  
25 needed the slide moved yet, but -- that you worked with

1 E3 on getting information from them. This is what you  
2 all paid E3 to produce, the result of this sideshow; is  
3 that correct?

4 A. (Ms. Bond-Simpson) Correct.

5 Q. Okay. So if we could go ahead and skip forward  
6 on that to I believe the -- I'll tell you which slide.  
7 It will be Slide No. -- well, if you just flip forward  
8 for me. Sorry.

9 This one here. Thank you. If you could scroll  
10 to the bottom for the page number so I can identify it  
11 for the record.

12 Okay. So I have, on the projector in front of  
13 the Committee, page 6 of this report.

14 Are you familiar with this report,  
15 Ms. Bond-Simpson?

16 A. (Ms. Bond-Simpson) I am familiar with the slide  
17 deck.

18 Q. Slide deck. Thank you.

19 And on this slide on page 6, it looks like  
20 there's a red dotted line, and that is the 658 megawatts.  
21 Is that what you just referred to as the ELCC that was  
22 calculated for the Coolidge Expansion Project?

23 A. (Ms. Bond-Simpson) Correct.

24 Q. And what's the nameplate capacity of the  
25 Coolidge Expansion Project?

1 A. (Ms. Bond-Simpson) 820 megawatts.

2 Q. Okay. And so when E3 did their analysis for the  
3 purposes of calculating the ELCC of the Coolidge  
4 Expansion Project, they lowered that nameplate down to  
5 get to the 658 for the ELCC, correct?

6 A. (Ms. Bond-Simpson) Correct.

7 Q. Okay. And on this same page, there's a blue  
8 dotted line. Do you see that?

9 A. (Ms. Bond-Simpson) I do.

10 Q. Okay. And that represents the ELCC of a  
11 storage-only portfolio example in the year 2026. Is that  
12 what that is designed to depict?

13 A. (Ms. Bond-Simpson) I would make one correction  
14 to that statement. That represents the storage capacity  
15 in the year 2026. That is not the portfolio.

16 Q. That's -- that's what I asked you. Does that  
17 represent -- it says on there: 2026 Storage Only  
18 Portfolio Example.

19 Is that what that is?

20 A. (Ms. Bond-Simpson) For 2026, yes.

21 Q. Okay. And so does that mean that in 2026, 731  
22 megawatts of standalone storage has the same ELCC as the  
23 820 megawatts of the Coolidge Expansion Project? Yes or  
24 no?

25 A. (Ms. Bond-Simpson) It is true that in this

1 depiction, that is equal. It is also true that we assume  
2 100 percent performance of batteries in this.

3 Q. Okay. And the ELCC, you talked about that that  
4 was a process by which you incorporate and consider risks  
5 and variabilities and inconsistencies and other items,  
6 correct?

7 A. (Ms. Bond-Simpson) Correct.

8 Q. Okay. So E3 determined for SRP that 731  
9 megawatts of batteries in 2026 could provide the same  
10 value to the company as 658 -- I'm sorry, as the 820  
11 megawatts of the Coolidge Expansion Project, correct?

12 A. (Ms. Bond-Simpson) Correct.

13 MR. RICH: You can take that down. Thank you.

14 I guess I'll just move for the admission of that  
15 exhibit at this time, Your Honor, just so I don't forget.

16 CHMN. KATZ: SC-33? It will be admitted.

17 MR. ACKEN: Mr. Chairman, I don't think he's  
18 actually asked questions about every slide in there,  
19 so --

20 CHMN. KATZ: Well, wouldn't that be Slide --

21 MR. ACKEN: Slide 6.

22 Q. BY MR. RICH: Bond-Simpson, have you had a  
23 chance to look at this? You've seen this before,  
24 correct?

25 A. (Ms. Bond-Simpson) Can you clarify what "this"

1 means?

2 Q. I apologize. This slide show. You testified  
3 earlier that you've seen it before, correct?

4 A. (Ms. Bond-Simpson) I have see the individual  
5 slides that you have requested. I have not seen all four  
6 of them together.

7 Q. Okay.

8 MR. RICH: I mean, Your Honor, typically, if you  
9 introduce --

10 CHMN. KATZ: That was in my former life.

11 MR. RICH: Mr. Chairman, certainly, whenever a  
12 large bundle of evidence is introduced, you don't have to  
13 just talk about every single page. We can do that if we  
14 want to take the time to do that, but --

15 MR. ACKEN: If I can be heard on this. If he  
16 wants to have it admitted and he's going to use his  
17 witness to discuss it, that would be the proper time and  
18 place to admit it. He's only asked Ms. Bond-Simpson to  
19 speak about one slide. So maybe I'm a stickler for the  
20 rules, but you if you want -- I haven't asked for  
21 admission of any of the slides or the entire  
22 presentation, and I won't of our testimony until we're  
23 complete, until we've actually shown the Committee every  
24 slide that's in that exhibit.

25 CHMN. KATZ: Well, at this point, what I think

1 is going to be the easiest thing for all of the parties  
2 to do, especially the voluminous exhibits, is to wait  
3 until the end of this evening and offer -- keep a list of  
4 what you want to have admitted, and we'll do it at that  
5 time. But without a question, we will be admitting at  
6 least slide 6 from SC-33. But I expect we will probably  
7 admit the entire exhibit at the appropriate time.

8 MR. RICH: Thank you, Your Honor. And I just --  
9 it was a -- SRP generated the exhibit, so I figured that  
10 with their witnesses on the stand would be the  
11 appropriate time to admit it, but I'll wait until the  
12 end.

13 CHMN. KATZ: It just might being easier for  
14 bookkeeping purposes.

15 MR. RICH: Thank you.

16 I'm checking to make sure my item is not up yet.  
17 No, it's not.

18 CHMN. KATZ: That's fine.

19 MR. RICH: Okay. All right. Can we pull up  
20 Slide 96 from the testimony that was just provided. And  
21 which exhibit is that so I refer to the slide deck  
22 appropriately for the record?

23 MR. ACKEN: SRP-2.

24 MR. RICH: Okay. So Slide 96 from SRP-2.

25 Sorry, Slide 96.

1 Q. BY MR. RICH: So, Ms. Bond-Simpson, this  
2 Slide 96, you testified that the blue line is a depiction  
3 of the standalone -- the ELCC of standalone solar; is  
4 that correct?

5 A. (Ms. Bond-Simpson) That is incorrect. The blue  
6 line is the standalone storage.

7 Q. I'm sorry, I meant to say storage. Thank you.  
8 You're listening. The blue line is the depiction of  
9 standalone storage, correct?

10 A. (Ms. Bond-Simpson) Correct.

11 Q. Thank you. And we just saw the analysis that E3  
12 performed for SRP that showed that the ELCC of 731  
13 megawatts of standalone storage was equal to the ELCC of  
14 the proposed Coolidge Expansion Project. Where would  
15 that fall on this blue line?

16 A. (Ms. Bond-Simpson) So the 731 megawatts  
17 would -- if you look between the 500 and the 1,000, it  
18 would fall in the middle of that line.

19 Q. Is it your testimony that this slide is  
20 consistent with the E3 analysis that was just discussed?

21 A. (Ms. Bond-Simpson) So E3 used their own  
22 effective load carrying capability methodology and tool.  
23 What we're seeing here is SRP's effective load carrying  
24 capability using our methodology and our tool.

25 Q. So is the data that backs up this methodology or

1 tool anywhere in the record in this proceeding? Is there  
2 an exhibit that has the analysis, the assumptions, and  
3 the data that goes into this blue line?

4 A. (Ms. Bond-Simpson) This would have been our  
5 effective load carrying capability for all of our  
6 planning. So I don't believe it was admitted as specific  
7 to the Coolidge Expansion Project analysis. This was  
8 part of the annual planning methodology that we used to  
9 inform the alternative portfolio.

10 Q. Does the public have access to that analysis and  
11 those data assumptions that go into that analysis?

12 A. (Ms. Bond-Simpson) No.

13 Q. So that analysis differs with the E3 analysis  
14 that was provided to SRP that SRP paid for, and the  
15 public has no visibility into why there's that  
16 difference?

17 A. (Ms. Bond-Simpson) There's a couple of  
18 questions there that I want to make sure I address.

19 First, the inputs are the same for both sets.

20 Second, this is our system, and we don't  
21 publicly -- our system operations and performance and  
22 assumptions of our portfolio are not public information.

23 So, no, it would not be publicly available.

24 Q. So your testimony is that we should take your  
25 word for it that the inputs are the same, correct?

1       A.       (Ms. Bond-Simpson) That's a -- seems a bit of a  
2 mischaracterization, but under proper confidentiality  
3 agreements, some of the information could be made  
4 available.

5       Q.       Is this the information that would be available  
6 in your Aurora modeling?

7       A.       (Ms. Bond-Simpson) There are different types of  
8 Aurora modeling. The probabilistic information is not  
9 public. The Aurora information that we have provided for  
10 the portfolio analysis as part of your discovery requests  
11 you have available to you.

12      Q.       Okay. I want to make sure I understand because  
13 if you have the same inputs but with different outputs,  
14 how is a participant in this hearing supposed to analyze  
15 the difference between what E3 has told you and what  
16 you're telling us here today?

17      A.       (Ms. Bond-Simpson) By asking questions.

18      Q.       Okay. Are you aware that my client signed a  
19 confidentiality agreement and that SRP refused to provide  
20 us with that --

21              MR. ACKEN: Object, Your Honor. That's a gross  
22 mischaracterization of the discovery process. Mr. Rich  
23 asked for a great deal of information that, in our  
24 opinion, was outside of scope of this proceeding. We,  
25 nonetheless, did our very best to provide him everything

1 we could, even though, again, in our view it was outside  
2 the scope of this proceeding.

3 What we could not provide him, which we told him  
4 we could not provide him, was information that required  
5 third-party consents, which we were unable to obtain,  
6 which we did seek.

7 So for him to suggest that SRP refused to  
8 provide that I think is disingenuous. He knows the  
9 answer, which is SRP simply couldn't provide that  
10 information because contractually, we were prevented from  
11 doing so.

12 MR. RICH: Your Honor, we were told and we took  
13 their word that perhaps it was outside the scope of this  
14 hearing. But there's an exhibit in front of us that they  
15 have presented to you that we have no way of knowing what  
16 it is or if it's reliable, unreliable, or completely  
17 flawed, so ...

18 CHMN. KATZ: I'm going to allow the question to  
19 be asked, but I don't know if this witness can answer.

20 MR. RICH: Okay.

21 Q. BY MR. RICH: I guess just to tie up this issue,  
22 so, Ms. Bond-Simpson, the inputs in this blue line are  
23 not anywhere in the evidentiary record in this  
24 proceeding, correct?

25 A. (Ms. Bond-Simpson) Correct.

1 Q. And are you able to explain why the outputs of  
2 your analysis differ from the outputs of the E3 analysis  
3 so we can understand that?

4 A. (Ms. Bond-Simpson) Yeah. So as I explained in  
5 my direct testimony, in 2019, we began effective load  
6 carrying capability modeling. And while the industry has  
7 not developed best practices for this modeling, we are  
8 involved in a number of different industry routes, and we  
9 participate with consultants to better understand  
10 methodologies and how to continuously improve our own.

11 As part of this, we ran our own ELCC modeling  
12 with the system that we understand and the system that we  
13 operate for our customers, and we asked an independent  
14 third party, E3, to verify or validate the types of  
15 modeling approaches. And by and large, we came to a very  
16 similar conclusion, that three to four times the capacity  
17 was needed to replace the Coolidge Expansion Project.

18 And so we've done it ourselves, we've asked a  
19 third party to do it using their methodology. The  
20 methodologies vary a little bit, but they came to very  
21 similar conclusions.

22 Q. Well, Ms. Bond-Simpson, though, we just saw that  
23 E3, their analysis showed that in 2026, just 731  
24 megawatts of standalone storage, not three to four times  
25 that amount, is enough to replace the Coolidge plant,

1 correct?

2 A. (Ms. Bond-Simpson) That is not correct. In  
3 2026, it replaces Coolidge. But you did not show the  
4 remainder of the years that were required to add  
5 additional solar or additional storage to maintain  
6 reliability. So by only looking at 2026 and assuming  
7 that that would be static, you miss the additional three  
8 to four times capacity throughout the lifetime of the 30  
9 years.

10 Q. Let's skip to Slide 108, if you could, please.  
11 Thank you.

12 Let's look at the table on the right side of  
13 this. For the record, looking at Slide 108 of  
14 Exhibit SRP-2.

15 There's a sensitivity that says low gas prices.  
16 Do you see that?

17 A. (Ms. Bond-Simpson) I do.

18 Q. Are the assumptions that were used in coming up  
19 with the low gas prices on this table, are those anywhere  
20 in the record?

21 A. (Ms. Bond-Simpson) I believe they're in the  
22 record in the response to Commissioner Kennedy's request.

23 A. (Mr. Smedley) Mr. Rich, if I could, I'd like to  
24 add, there are a number of other inputs that are listed  
25 in that letter in response your questions about whether

1 the inputs are made available to the public. And that's  
2 really, from our perspective, our ability to share that  
3 information.

4 And if you wanted to have every single input to  
5 model the entire system, that's where it gets into what  
6 Mr. Acken introduced in terms of sensitive information  
7 about the prices of our contracts and things that we  
8 would need to seek consents for. So making that data  
9 publicly available, it's just -- we made publicly  
10 available everything that we could for someone to  
11 understand the results of this analysis.

12 CHMN. KATZ: For the record, I think it was  
13 Mr. Smedley.

14 Q. BY MR. RICH: So, Ms. Bond-Simpson, let me ask  
15 you, what was the assumption made with regard to the low  
16 gas price for this calculation?

17 A. (Ms. Bond-Simpson) The low gas price and, if I  
18 may, the high gas were both derived from historical  
19 sensitivities from an IHS market forecast in relation to  
20 the base forecast that was informed by Wood Mackenzie as  
21 a fundamental forecast.

22 Q. Do you just have dollars and cents of where the  
23 low and high falls so that we can determine on our own  
24 the weight that should be applied to those?

25 MR. ACKEN: Mr. Rich, I believe that Mr. Smedley

1 referenced the response from Commissioner Kennedy that's  
2 been marked for identification, so perhaps that's  
3 contained in there.

4 MS. BOND-SIMPSON: It is.

5 MR. ACKEN: It is.

6 Q. BY MR. RICH: Okay. That's not in evidence yet.  
7 I'm just asking you, as the one who testified for this,  
8 you made assumptions around low gas prices. It wasn't  
9 designed to be a trick question.

10 What is the low gas price that you assumed in  
11 calculating this number?

12 A. (Ms. Bond-Simpson) I don't have those numbers  
13 off the top of my head. What I can tell you is that the  
14 high gas price escalated to about \$10 between -- by 2050,  
15 I believe. And the spread between the high and the low  
16 is \$6 per MMBTU.

17 Q. And what about the battery costs? When you say  
18 that there was a low battery cost assumption, what was  
19 that amount?

20 A. (Ms. Bond-Simpson) So that low battery cost hit  
21 \$500 per kilowatt in six years rather than 30 years. So  
22 that was what I would refer to as a stress test, not  
23 informed by any evidence or fundamental sensitivity.

24 CHMN. KATZ: Would you just explain for us, if  
25 you would, what the dollars with the plus signs in front

1 of them actually represent. I just want to make sure we  
2 have a clear record of what the figures 637 million and  
3 872 million actually represent.

4 MS. BOND-SIMPSON: These are the net present  
5 value of a Coolidge Expansion Project compared to the  
6 alternative, which was part of my testimony. And so this  
7 looks at the 30-year investment horizon and is indicative  
8 of how much -- the value in one portfolio over another  
9 over that investment horizon.

10 CHMN. KATZ: Okay.

11 Q. BY MR. RICH: Let's turn back to the ELCC  
12 analysis.

13 When doing that, is there a cost that's  
14 associated with the risks of the use and commitment to  
15 further gas-powered generation?

16 A. (Ms. Bond-Simpson) ELCC does not incorporate  
17 any costs for any generators on it.

18 Q. Thank you.

19 And so you use the ELCC output to come up with  
20 the size of the project or to evaluate sizes of projects,  
21 and then you build cost comparisons, correct?

22 A. (Ms. Bond-Simpson) Correct.

23 Q. Okay. And when you build those cost  
24 comparisons, did SRP consider the risk with a gas-fired  
25 infrastructure?

1 A. (Ms. Bond-Simpson) Are you asking do we  
2 consider the risk in the cost or in the portfolio?

3 Q. Well, I believe your testimony was when looking  
4 at the cost of renewables and battery storage, you  
5 included adders, if you will, because of certain risk or  
6 intermittency or things like that; is that correct?

7 A. (Ms. Bond-Simpson) I don't recall testifying  
8 that we included adders or cost.

9 Q. When evaluating whether or not to move forward  
10 with this project, did you consider the risk of gas line  
11 outages?

12 A. (Ms. Bond-Simpson) So when we commit to -- when  
13 we consider a site, we look at the individual site in  
14 terms of gas supply risk. So, qualitatively, yes, this  
15 site has two different pipeline supplies, it has access  
16 to two different basins, and the overall system has  
17 access to two different gas storage facilities. So that  
18 risk was low.

19 Q. Where are those gas storage facilities located?

20 A. (Ms. Bond-Simpson) I believe one is in New  
21 Mexico and one is in Texas.

22 Q. And you don't have gas storage in the state of  
23 Arizona, correct?

24 A. (Ms. Bond-Simpson) Correct. I don't know that  
25 there is gas storage in the state of Arizona yet.

1 Q. So this project would rely on just-in-time  
2 delivery for gas, correct?

3 A. (Ms. Bond-Simpson) Yes. As with all natural  
4 gas facilities, yes.

5 A. (Mr. Smedley) If I could add, Mr. Rich, we do  
6 have flexible transportation contracts that allow us to  
7 shape deliveries and make use of that storage and  
8 optimize those deliveries. So that is something else  
9 that we think about when we think about our overall gas  
10 purchasing and supply hedging.

11 Q. Mr. -- I guess, Mr. McClellan, you testified  
12 about some of the perceived benefits of this project.

13 Let me ask you about transmission support. Can  
14 you -- you had a map -- I didn't write down the number,  
15 I guess we don't need it -- where you showed three sort  
16 of circles, areas where -- different areas of  
17 transmission. Do you recall that discussion? If you  
18 know the slide, maybe we can pull that up.

19 A. (Mr. McClellan) I don't have the number  
20 memorized, but I believe we were referring to the slide  
21 that shows the different regions and the amount of  
22 nameplate generation in those regions. That's it.

23 Q. Correct. Okay. And your testimony was that  
24 this plant can provide -- the Coolidge Expansion can  
25 provide the benefit by sort of maximizing the use of the

1 transmission system; is that correct?

2 A. (Mr. McClellan) Yes. It takes advantage of  
3 available transfer capability that's available in the  
4 Southeast Valley.

5 Q. And you would agree that battery storage can do  
6 the same thing, correct?

7 A. (Mr. McClellan) Yes. If you were to place any  
8 resource in the Southeast Valley, it could take advantage  
9 of transfer capability in the region.

10 Q. In fact, you can place battery storage in  
11 multiple locations on the grid, correct?

12 A. (Mr. McClellan) Yes.

13 Q. And when you locate battery storage  
14 appropriately, you can have additional benefits,  
15 including avoided distribution upgrades that may be  
16 required, correct?

17 A. (Mr. McClellan) I don't think I can answer  
18 questions about distribution upgrades. That's not  
19 something that I have expertise in.

20 A. (Ms. Bond-Simpson) I can answer some of that  
21 question.

22 Yes, if you strategically site batteries, in  
23 some cases, you can have transmission or distribution  
24 deferrals. Those are on a case-by-case basis.

25 Q. In addition, Mr. McClellan, you testified that

1 there was a benefit to this project and that it relies on  
2 existing infrastructure. Do you recall that?

3 A. (Mr. McClellan) Yes.

4 Q. That infrastructure included land, correct?

5 A. (Mr. McClellan) Yes. There's available land at  
6 the Coolidge site.

7 Q. And you could use that land for battery storage  
8 devices as well, correct?

9 A. (Mr. McClellan) You could, yes.

10 Q. And you testified that some of that existing  
11 infrastructure also included fuel. Do you recall that?

12 A. (Mr. McClellan) Access to natural gas  
13 pipelines. There is access to that at the site, yes.

14 Q. And with battery energy storage, you could avoid  
15 the need to have that access to that fuel, correct?

16 A. (Mr. McClellan) Yes.

17 Q. And you testified with regard to access to  
18 water. Do you recall that?

19 A. (Mr. McClellan) Yes.

20 Q. And you would agree with me that battery energy  
21 storage does not require water for its use and  
22 deployment, correct?

23 A. (Mr. McClellan) To my knowledge, they do not  
24 require much water.

25 Q. Earlier, you were asked a question about the

1 fact that Pinal County received an F rating from the  
2 American Lung Association. Do you recall that?

3 A. (Mr. McClellan) Yes.

4 Q. And you testified that -- well, let me ask you:  
5 Were you aware of that?

6 A. (Mr. McClellan) I was not until I heard the  
7 question today -- or heard the comment last night,  
8 actually.

9 Q. In preparing for this hearing, did you have a  
10 chance to review my client's exhibits?

11 A. (Mr. McClellan) Could you help me in which  
12 exhibits you're talking about?

13 Q. Well, I was going to start with any of them, and  
14 then I'll get to it. Have you had a chance to review the  
15 exhibits that my client preexchanged with your counsel?

16 A. (Mr. McClellan) I've seen them, yes.

17 Q. Okay. And have you happened to have a chance to  
18 examine SC-21, which is the American Lung Association  
19 report on Pinal County?

20 A. (Mr. McClellan) I am aware it was in there. I  
21 did not look at it in detail.

22 Q. Well, we'll have witnesses that can talk to  
23 that.

24 MR. RICH: It keeps you on your toes  
25 cross-examining three people at once.

1 Will you pull up Slide 21, which I believe was  
2 the map Mr. McClellan used, the overhead map.

3 Yep, that's it. Thank you.

4 Q. BY MR. RICH: Mr. McClellan, what is currently  
5 going on on the parcel that the expansion project is  
6 planned for?

7 A. (Mr. McClellan) It's currently used for  
8 agriculture.

9 Q. And on this map, it's surrounded in yellow, and  
10 it appears green, correct?

11 A. (Mr. McClellan) Yes, that's correct. Oh, there  
12 it goes. Yes. The location for the proposed Coolidge  
13 Expansion is located just south of the red box, which is  
14 where the existing station is located, and it is outlined  
15 in yellow.

16 Q. Okay. And that green isn't a color that you  
17 added to the map. That green is actually the color of  
18 the ground when that picture was taken, correct?

19 A. (Mr. McClellan) Yes.

20 Q. So I had heard this referred to as a brownfield  
21 project, but you can confirm that this is not being used  
22 as an industrial site today, correct?

23 A. (Mr. McClellan) No. It's currently being used  
24 as agriculture.

25 Q. And then you indicated that there was -- I don't

1 know if we can see it on here. It was a home for  
2 disabled adults. Can you point to that?

3 A. (Mr. McClellan) Yes. That's the Arizona  
4 Training Program, and it's in this area here, I believe.

5 Q. And is SRP aware of whether or not any of those  
6 disabled adults have any particular medical conditions  
7 that would be aggravated by the pollution from this  
8 plant?

9 MR. ACKEN: I'm going to object on foundation  
10 that he's assuming there will be impacts from the plant,  
11 and that certainly hasn't been established yet.

12 CHMN. KATZ: I'll sustain the objection  
13 regarding the form of the question, but you can make  
14 appropriate inquiry.

15 Q. BY MR. RICH: Are you aware of any of the health  
16 conditions of the people that live at this -- I'm sorry,  
17 what was the name of it again?

18 A. (Mr. McClellan) Arizona Training Program.

19 Q. -- that live at the Arizona Training Program?

20 A. (Mr. McClellan) No, I'm not aware.

21 Q. So SRP -- is it accurate that SRP is unaware if  
22 any of the residents of that facility will be impacted  
23 from a health standpoint by this project?

24 A. (Mr. McClellan) No, not to my knowledge.

25 Q. I'm sorry. I didn't ask that well. "No" means

1 you're not aware of whether they will be impacted?

2 A. (Mr. McClellan) No, I'm not able to speak to  
3 the health status of members that live in that community.

4 Q. Mr. Smedley, you earlier testified that SRP is,  
5 quote, on the market right now for an all-source RFP. Do  
6 you recall that?

7 A. (Mr. Smedley) Yes.

8 Q. Sorry, I'm realizing we can't really see each  
9 other well.

10 And what is the size of that RFP, and when is  
11 the delivery date that SRP is looking for?

12 A. (Mr. Smedley) We're seeking 400 megawatts in  
13 2024 and an additional 600, for 1,000, in 2026. And  
14 that's in addition to the Coolidge Expansion Project. So  
15 that's a need that we have beyond if the Coolidge  
16 Expansion Project is approved.

17 Q. Just to make sure, 400 by 2024?

18 A. (Mr. Smedley) At least 400 by summer of 2024.  
19 And an additional 600, for a total of 1,000, by summer of  
20 2026. Again, beyond the Coolidge Expansion Project.

21 Q. And do you expect -- so that's an all-source  
22 RFP, correct?

23 A. (Mr. Smedley) Correct.

24 Q. And that means solar, natural gas, wind,  
25 batteries, something else, all of them, are potential

1 winners of that RFP; is that correct?

2 A. (Mr. Smedley) Yes, it's correct. The only one  
3 we have limited is demand response because we have a  
4 separate program dedicated to that. So everything else  
5 is on the table.

6 Q. So do you expect that natural gas will win that  
7 RFP?

8 A. (Mr. Smedley) It's possible.

9 Q. And you did not do an RFP, though, for the  
10 Coolidge Expansion Project, correct?

11 A. (Mr. Smedley) Well, we had recent RFPs that  
12 were completed for solar, and then we had a wind RFI that  
13 had recently been completed as of about six months before  
14 our analysis of the Coolidge against the alternatives was  
15 performed. So we had good information on the different  
16 options and the market prices that were available.

17 Q. So why are you doing an RFP now for that 400 and  
18 600 megawatts if you have all the information you need?

19 A. (Mr. Smedley) Well, that was a year ago. And  
20 now, with the benefit of the Coolidge Expansion Project,  
21 if it's approved, we can consider a broader range of  
22 options to serve those additional needs with the  
23 confidence of a firm and reliable source capacity by  
24 Coolidge.

25 Q. You testified that the 2018 IRP is, quote, the

1 guiding principle by which we add resources.

2 Do you remember saying that?

3 A. (Mr. Smedley) Yes.

4 MR. RICH: Can we pull up SC Exhibit No. 1,  
5 please.

6 CHMN. KATZ: And while the witness is thinking,  
7 we're getting a little bit over an hour and a half. So  
8 in the next few minutes, think about a break.

9 MR. RICH: Okay. And I'm told that my item is  
10 up next at the Corporation Commission. So I could take a  
11 break and then pass the baton and come back if that's --

12 CHMN. KATZ: Let's take a 15-minute break. And  
13 if you are done at the Commission, you'll be back here.  
14 If not, the wand, so to speak, will be passed to  
15 Mr. Stafford.

16 MR. RICH: If not, I'd just like to get the wand  
17 back. I appreciate that, Mr. Chairman.

18 CHMN. KATZ: Okay. And we'll say it's 2:50, so  
19 at 3:05 or something like that, we can get started again.

20 (A recess was taken from 2:52 p.m. to 3:13 p.m.)

21 CHMN. KATZ: Why don't we go ahead. I don't  
22 know if Mr. Stafford is going to pick things up, and  
23 we'll get back later to Mr. Rich.

24 MR. STAFFORD: Thank you, Chairman.

25

1 CROSS-EXAMINATION

2 BY MR. STAFFORD:

3 Q. Good afternoon, Panel No. 2.

4 Okay. I think we've established that SRP's  
5 sustainability goal for reducing it's carbon dioxide  
6 output from its generating resources is a 65 percent  
7 reduction to its emission rate, that is, the pounds of  
8 CO2 per megawatt output, by 2035, correct?

9 A. (Ms. Bond-Simpson) Correct.

10 Q. What does that translate to on a mass basis?  
11 Like what is the percentage reduction to mass in 2005  
12 levels?

13 A. (Ms. Bond-Simpson) So that would be dependent  
14 upon the load forecast. So the 550 pounds would then be  
15 multiplied by the load forecast in 2035, so that would  
16 change when the load forecast changes.

17 Q. What is it right now?

18 A. (Ms. Bond-Simpson) I don't know that off the  
19 top of my head.

20 Q. Is somewhere in the ballpark of, say, 35  
21 percent, is that what you estimate it to be now? I seem  
22 to be recalling it somewhere in there. Does that sound  
23 right to you?

24 A. (Ms. Bond-Simpson) Can you help me understand  
25 the year? Are you looking at 2035, that date, or a

1 different date?

2 Q. That date, yeah.

3 A. (Mr. Smedley) Mr. Stafford, I would say it's  
4 important to note that that number is changing all the  
5 time. We revise our load forecast now on a quarterly  
6 basis, so it's very hard for us to say in 2035 what the  
7 mass reduction will be. We do know that we'll have a  
8 significant amount of mass reduction in that time. We  
9 just -- that's why we created an intensity basis, so that  
10 we can account for the fact that we do need to serve  
11 load, we do need to prepare for growth. But we do expect  
12 mass emissions to come down because of all the things we  
13 discussed today.

14 Q. So none of you recall telling anyone that the  
15 mass basis would be 35 percent?

16 A. (Ms. Bond-Simpson) Mr. Stafford, I think we can  
17 go to a slide in my direct testimony that would indicate  
18 the metric tons of the portfolio with the Coolidge  
19 Expansion Project, and that would show you the mass level  
20 that is in that plan.

21 Q. Right. I'm asking for the percentage reduction  
22 in mass. I mean, I think because -- didn't SRP say that  
23 a 62 percent reduction in its emission rate translated to  
24 a 42 percent reduction in mass back in July of 2020?

25 A. (Mr. Smedley) We might have said that at that

1 time, but, again, that number changes all the time. So  
2 we've since introduced additional renewable projects.  
3 Those renewable projects will accelerate those mass  
4 reductions. But then we also have an increase in the  
5 load forecast. So, again, that's why this is designed  
6 that way, to be based on a rate.

7 Q. Right. So then like the percentage reduction in  
8 mass can go up or down depending on what's happening in  
9 the future?

10 A. (Mr. Smedley) Correct.

11 Q. Okay. And then in February of 2021, SRP updated  
12 its carbon intensity percentage from 62 percent to 65  
13 percent, correct?

14 A. (Mr. Smedley) I believe we made a slight  
15 adjustment based on the number at that time. I'm not  
16 familiar with the details of that.

17 A. (Ms. Bond-Simpson) I would have to trust you on  
18 the dates, but the 65 percent is the current reduction.  
19 So there was an update. And that was based on a  
20 third-party verification of a methodology to calculate  
21 the carbon intensity output, and that changed the  
22 baseline, I believe, 2005.

23 Q. So if the -- but you can't tell me what the  
24 percentage is on a mass basis right now? You don't  
25 recall saying that it would be 35 percent, that the 65

1 reduction to rate translated to a 35 percent reduction in  
2 mass? You don't recall saying that?

3 MR. ACKEN: Can I get some clarification. Are  
4 you asking if these witnesses said that in this hearing  
5 or if SRP made that representation somewhere else? I'll  
6 be honest, I'm confused.

7 MR. STAFFORD: I believe Ms. Bond-Simpson said  
8 that. I'm asking if she remembers saying that.

9 CHMN. KATZ: And, again, just make sure you're  
10 clear as to whether you're talking about earlier  
11 testimony here.

12 MR. STAFFORD: No. Not earlier testimony here,  
13 no.

14 CHMN. KATZ: Okay. Then just indicate at some  
15 other venue or location.

16 MS. BOND-SIMPSON: Could you give me a time  
17 frame?

18 Q. MR. STAFFORD: It was last year. I believe  
19 after you revised your percentage of the rate from 62  
20 percent to 65 percent, after that, you revised the mass  
21 equivalent from a 42 percent reduction in mass to a 35  
22 percent reduction in mass.

23 A. (Ms. Bond-Simpson) I don't specifically recall  
24 the conversation, but if it was last year, it would have  
25 been tied to that particular forecast for that mass

1 value. It could have been 35 percent.

2 Q. Now, why did SRP make those changes?

3 A. (Ms. Bond-Simpson) To the load forecast?

4 Q. Because the load forecast increased, correct?

5 A. (Ms. Bond-Simpson) Correct.

6 Q. Okay. So the decrease to the reduction in mass  
7 is driven by the increase to SRP's load, then?

8 A. (Ms. Bond-Simpson) Correct.

9 Q. Okay. So it's theoretically possible that even  
10 with the reduction to the rate of carbon emissions, if  
11 the load grows enough, then the overall mass carbon  
12 emissions could increase?

13 A. (Mr. Smedley) I would say that's true in any  
14 given year. But, again, over the course of this time, as  
15 we retire our coal generation, as we implement more  
16 renewable projects, that number is going to decrease, and  
17 it will decrease significantly.

18 Q. Okay. But we can agree that if you reduce the  
19 rate but increase the load, the overall mass could stay  
20 the same, or it could go up even depending on how much  
21 the load has increased, correct?

22 A. (Mr. Smedley) Again, in any individual year,  
23 that is theoretically possible. It's designed, again, to  
24 accommodate our ability to serve load. But over the  
25 course of the time between now and 2035, we expect mass

1 emissions to decrease.

2 Q. Right. Okay. But the percentage of that  
3 decrease will change over time?

4 A. (Mr. Smedley) Correct.

5 Q. Which of you in the panel is best suited to  
6 address questions about Appendix B, the emission  
7 calculations on page 103 of your Exhibit 1?

8 A. (Mr. Smedley) That would probably be Ms. Watt  
9 on our next panel, actually.

10 Q. Okay. Well, the rest of my questions all  
11 involve that -- oh, I got one.

12 I believe, Mr. Smedley, you said earlier that  
13 the air permit would not allow SRP to run the Coolidge  
14 Expansion 24/7.

15 A. (Mr. Smedley) That's correct.

16 Q. Where does that limit fall in like number of  
17 hours per year? Let me back up a second.

18 Because with the air calculations, it appears  
19 that they're all based on about 1,000 hours of operating  
20 time for each unit. They have that plus the start and  
21 stops of two per day. That operation is under the permit  
22 limit, correct?

23 A. (Mr. Smedley) Right. So we made some  
24 assumptions in those calculations about how the units  
25 might operate. It's hard to predict how they're going to

1 run because of the way they're going to run. So, again,  
2 they're going to run to back up available resources when  
3 we need them for intermittency, and they may start up and  
4 shut down multiple times per day. Their emissions during  
5 startup and shutdown are different than their emissions  
6 during normal operations. So we made some worst-case  
7 assumptions in the air permit calculations. And, again,  
8 Ms. Watt can speak to those.

9 Q. Okay. Can they run 2,000 hours per year and  
10 still comply with the air permit?

11 A. (Mr. McClellan) I believe that could be  
12 possible, yes.

13 Q. Okay. SRP participates in the EIM, correct?

14 A. (Ms. Bond-Simpson) Yes.

15 Q. Now, that -- now, on the -- the emission  
16 calculation says annual utilization factor of 11 percent.  
17 Is that the same as the capacity factor?

18 A. (Mr. McClellan) Yes. That's analogous to  
19 capacity factor.

20 Q. And that's not a limit on how much the plants  
21 can run, right?

22 A. (Mr. McClellan) That's correct. It's not a  
23 limit that -- as Mr. Smedley just mentioned, that's a  
24 worst-case scenario that's supposed to be illustrative of  
25 how the plant could operate for the air permit. And

1 Ms. Watt can speak to that more in Panel 3.

2 Q. Okay. So it's totally possible that SRP could  
3 run all the new units at Coolidge for much more than  
4 1,000 hours per year and sell that power to California  
5 through the EIM, correct?

6 A. (Mr. Smedley) I don't think I would agree that  
7 it could be much more than 1,000 hours. And, again, we  
8 would use Coolidge primarily to serve our customers'  
9 needs. And the way we would operate in the EIM is if we  
10 had surplus power available, as a not-for-profit entity,  
11 we do look for opportunities to participate in markets  
12 available to reduce costs for our customers. So I  
13 wouldn't say it was much more, but we do -- our customers  
14 do benefit from our participation in markets, and so we  
15 do have those opportunities.

16 Q. Right. So if you're going to operate the units  
17 for 1,000 hours a year, it's 11 percent capacity factor,  
18 that leaves like 89 percent that you could potentially  
19 sell into the -- well, less than that because you can't  
20 let them at 100 percent.

21 A. (Mr. Smedley) Well, the air permit will limit  
22 our emissions, and so that 11 percent capacity factor is  
23 an example of an operating scenario that includes a  
24 certain number of startups and shutdowns per day. But we  
25 have to track our emissions as we go through the year,

1 and we can't exceed the limits that are in the air  
2 permit. So that's kind of how we would look at it.

3 Q. So what's -- okay.

4 So does SRP intend to sell into the EIM from  
5 these units?

6 A. (Mr. Smedley) Yes. As I said, we would look  
7 for opportunities to sell them into the EIM as a way to  
8 reduce costs to our customers if we've already met our  
9 customers' reliability.

10 Q. But if you can only run it a limited number of  
11 hours to comply with the air permit, every time you sell  
12 to EIM, isn't that taking away potential power you could  
13 sell to your customers?

14 A. (Mr. Smedley) Yes. So it does require us to  
15 really balance our participation in markets with our  
16 customers' needs. So we think about all of that when we  
17 dispatch our units.

18 A. (Ms. Bond-Simpson) I would just like to add on  
19 that we procure resources for our retail customers. The  
20 wholesale markets are after we have met the reliability  
21 needs of our customers. And so our base schedules in EIM  
22 are meant to serve SRP, and anything above and beyond  
23 that would sell into EIM would have to meet that air  
24 permit requirements. So it would be SRP first and then  
25 EIM.

1 Q. So could you tell -- you mentioned that the air  
2 permit won't allow -- what's the maximum number of hours,  
3 ignoring starts and stops, that each unit could run under  
4 the permit?

5 A. (Mr. McClellan) So if you ignored starts and  
6 stops, we think you could approach somewhere between 35  
7 and 40 percent capacity factor.

8 A. (Mr. Smedley) But, again, that would be if you  
9 just turned the unit on and ran it continuously, and that  
10 is not the reason that we're building these units.

11 Q. But they're capable of running like that; isn't  
12 that right? I mean, you could run it for a 24-hour  
13 period if you have to and turn it off, right?

14 A. (Mr. Smedley) We could in theory, but we don't  
15 have any incentive to operate the units that way. And,  
16 again, these are designed to help us integrate renewable  
17 energy. And during the day, renewable energy is free to  
18 dispatch. So there's no reason we would run these units  
19 above those.

20 Q. Okay. I think the rest of my questions would  
21 probably be better directed to the next panel. Ms. Watt  
22 will be the expert on the air quality permit, right?

23 A. (Mr. Smedley) That's correct.

24 MR. STAFFORD: I think that's all I have. Thank  
25 you, Committee Members.

1 CHMN. KATZ: Okay.

2 MS. POST: Mr. Rich is back.

3 Do you want to go back on, Court?

4 MR. RICH: The Corporation Commission took a  
5 ten-minute break. So I thought I would poke my head in  
6 here, but they'll be back with my item.

7 Dianne, if you could go, that would be much  
8 appreciated.

9 MS. POST: But I'm not going to be long, Court.

10 CHMN. KATZ: Well, worst-case scenario is we'll  
11 have to take another break unless we have another  
12 direction to head. But, Ms. Post, either you or  
13 Ms. Johnson are free to go ahead.

14

15 CROSS-EXAMINATION

16 BY MS. POST:

17 Q. My first question is for Mr. McClellan. How  
18 many people work in the existing plant in Randolph?

19 A. (Mr. McClellan) The Coolidge Generating Station  
20 is located in the city of Coolidge, and there's about 15  
21 people that work at that facility.

22 Q. What kind of jobs are they doing?

23 A. (Mr. McClellan) Mostly operations and  
24 maintenance of the facility.

25 Q. Do you expect the same number of jobs for the

1 expansion plant?

2 A. (Mr. McClellan) We're still working through  
3 what the staffing would look like at the facility after  
4 expansion. I do not expect there to be an additional 15  
5 people that would be required to operate after the  
6 expansion.

7 Q. So fewer than 15?

8 A. (Mr. McClellan) Well, you would have the 15  
9 that are there already plus some additional staff, yes.

10 Q. Okay. How many jobs do you expect during the  
11 construction period?

12 A. (Mr. McClellan) During the peak time of the  
13 construction, we would anticipate around 250 construction  
14 jobs. During the peak time of construction.

15 CHMN. KATZ: Did you say 150?

16 MR. MCCLELLAN: About 250.

17 Q. BY MS. POST: Have you made any concrete plans  
18 to hire local residents for construction?

19 A. (Mr. McClellan) So the hiring of the  
20 contractors for construction of the facility will be up  
21 to our EPC contractor. That's engineering, procurement  
22 and construction. And we don't have total control over  
23 who they actually hire, but we have added into our  
24 request for proposal we want them to outline their plan  
25 for how they will utilize local construction trades and

1 local labor. So we are certainly encouraging the use of  
2 local labor as well as sourcing materials locally as  
3 well.

4 Q. But at this moment, there are no concrete plans  
5 to include local labor?

6 A. (Mr. McClellan) Well, we have plans in our  
7 RFPs, and we intend to include those sorts of provisions  
8 in our contract with our construction contractors when we  
9 get to that.

10 Q. Those are plans and those are requests, but  
11 they're not mandatory at this moment; is that correct?

12 A. (Mr. McClellan) Yes.

13 Q. What about for the additional jobs that will be  
14 in the expansion plant? What kind of jobs might those be  
15 and would local residents be hired for those?

16 A. (Mr. McClellan) Those jobs would be similar to  
17 what's in the existing facility, and certainly the local  
18 residents would be eligible for hire in those positions.

19 Q. "Similar" meaning what? They're engineers?  
20 They're janitors? They're secretaries? They're computer  
21 techs?

22 A. (Mr. McClellan) I would say most of the staff  
23 at the existing power generating station in the expansion  
24 would be operators. So they're people that would walk  
25 down equipment. Also there would be maintenance

1 personnel. So they're checking equipment, performing  
2 maintenance on the equipment. And also there are some  
3 operators that would actually just operate the equipment,  
4 monitoring that it's operating properly and making sure  
5 that it's well-maintained and operating within the air  
6 permit and various other requirements of the facility.

7 Q. Do you have any training or internship  
8 possibilities or thoughts that you could put into play to  
9 engage the local residents?

10 A. (Mr. McClellan) I'm not sure about those  
11 opportunities. I think that's something that we could  
12 look into.

13 MEMBER GENTLES: Mr. Chair.

14 Could you repeat that question, please.

15 MS. POST: Do you have any plans to have  
16 training or internship programs that would engage the  
17 local residents.

18 Q. BY MS. POST: Was there any assessment done  
19 about the loss of property value in the Randolph  
20 community with the expansion?

21 MR. ACKEN: Objection to the extent it assumes  
22 there was a loss of property value, but maybe she could  
23 reframe the question.

24 MS. POST: No. I said was there any assessment  
25 done, whether there would be.

1 MR. ACKEN: That's a different question. I  
2 would withdraw my objection.

3 CHMN. KATZ: That's fine. The last question  
4 asked can be answered. And that was, was there any  
5 assessment plan done to determine whether there was any  
6 loss to property values in the subject area?

7 MR. MCCLELLAN: No, not to my knowledge.

8 Q. BY MS. POST: Yesterday Mr. Coggins said you  
9 might be the person to answer this question, which was:  
10 The natural gas pipeline that blew up at El Paso burned  
11 down a house nearby and killed two people. Do you recall  
12 that incident?

13 A. (Mr. McClellan) Yes.

14 Q. Do you know how far away that house was from the  
15 explosion?

16 A. (Mr. McClellan) I don't know the distance. It  
17 was across the street from the location of the incident.

18 Q. Quarter mile? Less? More?

19 A. (Mr. McClellan) Probably less than a quarter  
20 mile.

21 Q. My next question would be for Mr. Smedley.  
22 And what city do you live in?

23 A. (Mr. Smedley) I live in Phoenix.

24 Q. And my next would be for Ms. Bond-Simpson.  
25 What city do you live in?

1 A. (Ms. Bond-Simpson) Scottsdale.

2 MS. POST: That's the end of my questions,  
3 Mr. Chairperson.

4 CHMN. KATZ: Any suggestions as to what we --  
5 oh, I won't forget the Corporation Commission. They've  
6 just been so quiet, lately. Mr. Emedi, go ahead.

7 MR. EMEDI: Thank you, Mr. Chairman.

8

9

CROSS-EXAMINATION

10 BY MR. EMEDI:

11 Q. I only have a few questions, which I'll be  
12 directing to Mr. McClellan. However, Mr. Smedley or  
13 Ms. Bond-Simpson, if you are more appropriate for the  
14 subject, feel free to jump in.

15 Mr. McClellan, as the project manager for the  
16 Coolidge Expansion Project, are you familiar with any  
17 System Impact Study that SRP has or will conduct related  
18 to the project?

19 A. (Mr. McClellan) Yes.

20 Q. And has SRP completed a System Impact Study for  
21 the CEP?

22 A. (Mr. McClellan) The System Impact Study is not  
23 complete at this time, but it is in progress.

24 Q. And do you have any idea when the System Impact  
25 Study will be completed?

1 A. (Mr. McClellan) We anticipate that the study  
2 will be completed in the next couple months.

3 Q. And can you tell the Line Siting Committee, just  
4 generally, what is the purpose of a System Impact Study?

5 A. (Mr. McClellan) Sure. So the purpose of a  
6 System Impact Study is to take a look at the generation  
7 that you're adding to the transmission system and then  
8 analyze that for any issues that it might create, whether  
9 that be overloads to the system or other issues that  
10 could be created from addition of that generation.

11 And then through that study, you determine what  
12 mitigations you can take to correct those potential  
13 issues that you find with the System Impact Study.

14 Q. Thank you.

15 And while SRP hasn't yet completed the System  
16 Impact Study for the CEP, do you have any preliminary  
17 data on how the project will impact the grid?

18 A. (Mr. McClellan) We do. And we've done some  
19 initial high-level preliminary analysis. And through  
20 those analyses, we've determined that there would be only  
21 minor impacts to the system, and that would require very  
22 minimal mitigation, such as reconductoring of cable or  
23 potentially additional transformers to be added at  
24 locations to be determined. So, really, we don't  
25 anticipate any other mitigations that would require

1 additional transmission lines or authorization by CEC.

2 Q. Thank you, Mr. McClellan.

3 MR. EMEDI: And those are all the questions that  
4 Staff has.

5 CHMN. KATZ: I don't know if we want to start  
6 another -- are you going to have some follow-up questions  
7 with this panel?

8 MR. ACKEN: Mr. Chairman, I have one line of  
9 inquiry for redirect, but it really goes to Mr. Rich's  
10 questions, so it doesn't make sense to do that right  
11 now.

12 I would note -- I understand the scheduling  
13 issue for Mr. Rich, and I'm sympathetic to that. When  
14 you're dealing with the Commission, you just don't know  
15 when your item is going to be called. So I'm not sure  
16 how you'd like to handle this. I would note that he does  
17 have co-counsel who has appeared in this matter. And so  
18 if Mr. Hill is available, that would be one way to keep  
19 this process on track. If it's a few-minute delay, we  
20 can wait for Mr. Rich, sure. But I'm not sure -- it's  
21 really up to you and the Committee how you want to handle  
22 it.

23 CHMN. KATZ: Why don't we take a ten-minute  
24 break. If Mr. Rich is available sooner -- I mean, I  
25 don't know how extensive his presentation will be. I had

1 to appear before the Commission I think two open meetings  
2 ago, and I had to wait about a day before I actually  
3 presented. But I was able to keep track of the time, and  
4 my presentation didn't take more than about 15 or 20  
5 minutes.

6 So why don't we investigate and see where we're  
7 at. And if we can't get him back here -- by the time we  
8 get Mr. Hill involved and up to speed, I'm sure that  
9 Mr. Rich will probably be available. Let's take a short  
10 break. And don't wander too far.

11 (A recess was taken from 3:39 p.m. to 4:24 p.m.)

12 CHMN. KATZ: We can go back on the record now.

13

14 FURTHER CROSS-EXAMINATION

15 BY MR. RICH:

16 Q. Mr. Smedley, let me follow up on something I  
17 asked you. It might have been the last set of questions.  
18 We were talking about the pending RFP. Do you recall  
19 that discussion? I wanted to get a little more detail on  
20 that.

21 So there was -- and this is the RFP that's  
22 asking for 400 megawatts by 2024 and 600 megawatts by  
23 2026, right?

24 A. (Mr. Smedley) Yes.

25 Q. And when did that RFP get issued?

1 A. (Mr. Smedley) Sorry, it's actually 1,000 by  
2 2026, 1,000 megawatts.

3 Q. Okay. So, sorry, maybe I wrote it down wrong.  
4 It's 400 megawatts.

5 A. (Mr. Smedley) 400 megawatts in 2024, and an  
6 additional 600, for a total of 1,000, in 2026.

7 Q. All right. I think that was consistent with my  
8 understanding. Thanks for clarifying.

9 And when was that RFP issued?

10 A. (Mr. Smedley) I believe it was around the end  
11 of October time frame, October 2021.

12 Q. Okay. And remind me, when did SRP announce this  
13 project?

14 A. (Mr. Smedley) We presented it to the Power  
15 Committee of our board in late August 2021.

16 Q. Okay. And when did -- okay. So -- I'm sorry.  
17 This project was announced in August? I just want to  
18 make sure I'm understanding. Correct?

19 A. (Mr. Smedley) That's when we presented it, yes,  
20 to our Power Committee.

21 Q. Okay. So this RFP came out after this project  
22 was announced, correct?

23 A. (Mr. Smedley) Correct.

24 Q. Okay. But it's looking for 400 megawatts in  
25 2024, which is prior to the delivery time of this

1 project?

2 A. (Mr. Smedley) It's essentially the same, for  
3 summer of 2024.

4 Q. So there would have been time for SRP to have  
5 been done an RFP for the Coolidge Expansion Project,  
6 correct?

7 A. (Mr. Smedley) So we did have, again, an RFP  
8 that we had done for solar six months prior and an RFI  
9 for wind. So we have current pricing information and  
10 options for analyzing the alternatives to the Coolidge  
11 Expansion Project. So I think our point was it wasn't  
12 necessary to inform our alternatives analysis. And that  
13 alternatives analysis was necessary to then bring a  
14 recommendation to our board.

15 Q. Okay. My question was just SRP had time to do  
16 an all-source RFP for the Coolidge Expansion Project or  
17 some alternative, correct?

18 A. (Mr. Smedley) Yes.

19 Q. Okay. Now, I think before -- right before we  
20 left, I had asked if we could get Exhibit SC-1 up on the  
21 screen. Maybe they were anticipating that. Great.

22 Do you recognize what this is for the record?

23 A. (Mr. Smedley) Yes, I do.

24 Q. Would you mind just telling us?

25 A. (Mr. Smedley) I believe this is a letter that

1 Commissioner Kennedy sent to Mike Hummel, our CEO, with  
2 some questions on the project.

3 Q. Okay. And it's dated November 19, 2021, for the  
4 record, correct?

5 A. (Mr. Smedley) Yes.

6 Q. Okay. Now, earlier during your testimony, you  
7 said that the 2018 IRP is, quote, the guiding principle  
8 by which we add resources.

9 Do you remember saying that.

10 A. (Mr. Smedley) Yes. And I was referring to the  
11 eight strategic directions that were shown on that slide.  
12 Those are the strategic directions that guide our  
13 directions over the course of time.

14 MR. RICH: If whoever is nice enough to be  
15 operating that screen, if you can scroll down to the  
16 fourth dark bullet point that Commission Kennedy  
17 included.

18 Q. BY MR. RICH: If you see that, in that bullet  
19 point -- I'll read it out loud and ask you some  
20 questions. It says, quote: In its 2018 Integrated  
21 Resource Plan, SRP states "prior to making any financial  
22 commitments to major equipment or construction contracts  
23 for new-build generation, issue all-source RFPs for the  
24 planned capacity. That capacity will explicitly include  
25 the opportunity for cost competitive and viable energy

1 storage and demand response options."

2 I read that correctly?

3 A. (Mr. Smedley) Yes.

4 Q. And do you agree that that quote comes from your  
5 2018 Integrated Resource Plan?

6 A. (Mr. Smedley) That was one of the principles  
7 that was identified in the plan as a way that we would  
8 proceed.

9 Q. Okay. In this case, SRP did not follow that  
10 guiding principle, correct?

11 A. (Mr. Smedley) I wouldn't characterize it that  
12 way. And, again, we had information from recent RFPs  
13 that we had conducted, and we knew what the technology  
14 options were and the costs associated with them. So  
15 although it wasn't an all-source RFP, those RFPs were  
16 sufficient to inform our analysis.

17 Q. Okay. And I understand you want to explain it  
18 away, but your guiding principle, as you called it, says  
19 you will issue all-source RFP before you make major  
20 equipment and construction contracts for new-build  
21 generation, correct?

22 A. (Mr. Smedley) Yes. And, again, I just want the  
23 Committee to understand that the reason we do that is  
24 because we need to have a sense of the options and the  
25 costs associated with those options. So, to the extent

1 we have RFPs on the market at that time or recent  
2 information, that's the spirit of that recommendation.

3 Q. SRP gets a lot of solar during the middle of the  
4 day, correct?

5 A. (Mr. Smedley) Yes, that's correct.

6 Q. And as you put more solar in place, you'll  
7 increasingly have more solar in the middle of the day,  
8 correct?

9 A. (Mr. Smedley) That's correct.

10 Q. And the Coolidge Expansion Project does nothing  
11 to help SRP absorb any of that midday solar, correct?

12 A. (Mr. Smedley) So it's correct that it  
13 wouldn't -- it wouldn't absorb that solar, but it allows  
14 us to accommodate additional solar on our system by  
15 providing some of those services I described in my  
16 testimony, ramping capability, ability to back up  
17 renewables during those times, and the ability to support  
18 longer-duration reliability events.

19 Q. Battery storage would allow you - battery  
20 storage would absorb some of that midday solar, correct?

21 A. (Mr. Smedley) That's correct.

22 Q. And I know your answer wasn't concise before,  
23 but the Coolidge Expansion Project will not do that,  
24 correct?

25 A. (Mr. Smedley) Correct.

1 Q. And by absorbing that midday solar, that ramp  
2 that you all talked about would be less later in the day  
3 with the addition of more energy storage, correct?

4 A. (Mr. Smedley) That's correct. But that energy  
5 storage would need to be sufficient to be able to serve  
6 us into the evening. And, in addition, we would need to  
7 be able to serve other times of the day, as I was  
8 explaining in my testimony earlier today.

9 Q. And according to E3, the company that you paid  
10 to do an analysis, 731 megawatts of storage would satisfy  
11 that requirement, correct?

12 A. (Mr. Smedley) In the year 2026, that was what  
13 E3 found. But we would need increasing amounts of  
14 storage in the subsequent years.

15 Q. So one of the benefits you talked about with the  
16 Coolidge Expansion Project is its ability to react to  
17 cloud cover. Is that accurate?

18 A. (Mr. Smedley) Yes. It can support -- cloud  
19 cover comes over, and that shades different solar panels  
20 in our solar system. And it can quickly start up and  
21 help to back up the solar.

22 Q. And it takes ten minutes to start up, correct?

23 A. (Mr. Smedley) It takes ten minutes to start  
24 from cold to full load; but if it's already online, it  
25 can ramp very quickly to meet needs.

1 Q. And do you know how long it takes a battery  
2 storage device to ramp from cold to full output?

3 A. (Mr. Smedley) It's very fast. It's faster than  
4 the Coolidge Expansion Project.

5 Q. Is it instantaneous?

6 A. (Mr. Smedley) Yeah, it's very fast. I don't  
7 know if I'd call it instantaneous, but it's quick.

8 Q. Does anyone on the panel know if it's  
9 instantaneous?

10 Come on, you don't want to --

11 A. (Mr. Smedley) I think it depends on how we  
12 operate it. I mean, we could ramp very quickly, but that  
13 also might have detriment on the life of the battery.  
14 And that's another thing we're trying to understand with  
15 batteries, is how quickly changing their output might  
16 have effects on their overall lifespan.

17 A. (Ms. Bond-Simpson) I would like to add to this  
18 conversation that we're pointing out different value  
19 streams of batteries, and --

20 Q. Excuse me, actually. I mean, it's not a panel  
21 discussion. If I have a question, I'll ask it, if you  
22 don't mind.

23 CHMN. KATZ: It is kind of procedure to pursue  
24 one of the panelists at a time.

25 MR. RICH: I'm trying to. I apologize. I guess

1 I opened the door by saying, does anyone know, but thank  
2 you.

3 Q. BY MR. RICH: There were questions from one of  
4 the Committee Members about the communication systems  
5 with inverters. I don't know -- I think it was you,  
6 Mr. Smedley, that talked about that, correct?

7 A. (Mr. Smedley) Yes.

8 Q. And you would admit you use internet  
9 communications to communicate with the Coolidge Expansion  
10 Project in the future, correct?

11 A. (Mr. Smedley) Yes, those are used.

12 Q. So that's not an unusual feature of an inverter  
13 that you would communicate with it electronically?

14 A. (Mr. Smedley) No. But I think what makes it  
15 unique is that we're going to have a lot more of these  
16 battery and solar systems in our portfolio. And because  
17 there's more of them and they all have all different and  
18 we have unique systems, we're going to have to figure out  
19 how to operate all of those and integrate those into our  
20 operation center; whereas, the Coolidge facility only has  
21 one system. It's already integrated into our operating  
22 center.

23 Q. But if that one system goes down, you lose the  
24 entire Coolidge Expansion Project, correct?

25 A. (Mr. Smedley) Well, we have redundancy built

1 into those systems, so, yes. But I think we have  
2 redundant systems to support something like that.

3 Q. Doesn't the diversity of the battery storage  
4 projects, the number of them spread out, help mitigate  
5 against any risks of losing any one of those?

6 A. (Mr. Smedley) That's a fair statement, I think.

7 MR. RICH: Can we get Slide No. 67 of the  
8 presentation, the SRP presentation. I think it's  
9 Exhibit 2.

10 Thank you.

11 Q. BY MR. RICH: I will admit -- well, I think this  
12 still is a question for Mr. Smedley.

13 When I look at the pie chart that says Today  
14 versus the pie chart that says 2025, I see the percentage  
15 of natural gas has declined, correct?

16 A. (Mr. Smedley) Yes.

17 Q. But the amount of natural gas doesn't decline,  
18 does it?

19 A. (Mr. Smedley) No. It would because we would be  
20 serving less of our total energy needs through the year  
21 using natural gas. That's what this chart is intended to  
22 show.

23 Q. Well, I understand you're talking -- I think  
24 your answer was about the percentage, correct? And what  
25 I'm asking you about is the raw amount. The number of

1 megawatts of natural gas on the system today versus the  
2 number of megawatts of natural gas on the system in 2025.

3 A. (Mr. Smedley) Right. So that's the whole idea  
4 with the Coolidge Expansion Project. We're adding  
5 capacity, but that capacity is not going to run for a lot  
6 of hours per year. So it's going to be that reliability  
7 backbone that I talked about, where it will be there for  
8 us when we need it. But, again, these numbers show that  
9 the amount of energy we're going to serve throughout the  
10 year will be more from zero-carbon resources.

11 Q. So let me -- I think we're being ambiguous  
12 between the percentage served by natural gas and the raw  
13 amount of natural gas. So I want to ask, how much  
14 natural gas does SRP have on its system today, nameplate  
15 capacity?

16 A. (Mr. Smedley) 4,700 megawatts.

17 Q. And what will that nameplate capacity be after  
18 the Coolidge Expansion Project is complete?

19 A. (Mr. Smedley) So Coolidge will add 820  
20 megawatts. And then we have the two projects at Desert  
21 Basin and Agua Fria. So that's an additional roughly  
22 1,000. So it would be 5,700 megawatts after.

23 Q. Okay. So today -- sorry, let me write it down.

24 A. (Mr. Smedley) Today is 4,700.

25 Q. Okay. You're going from 4,700 to what number?

1 A. (Mr. Smedley) Roughly 5,700. And that's  
2 nameplate capacity, so it's not how we would necessarily  
3 run these units. That's just the capacity that's  
4 available to provide to our system.

5 Q. And what are the new projects that make up the  
6 5,700?

7 A. (Mr. Smedley) There's the two units at Agua  
8 Fria; the two units at Desert Basin that we're adding for  
9 this summer, which equates to a little under 800  
10 megawatts; and then Coolidge is about 800, 820.

11 Q. Has SRP added other gas to its repertoire of  
12 over, say, the last five years?

13 A. (Mr. Smedley) Five years? I don't believe so.

14 Q. What about Harquahala?

15 A. (Mr. Smedley) So we do have a contract for  
16 output at Harquahala for summer capacity needs, and it's  
17 a short-term contract for summer capacity.

18 Q. Is that a new contract for new gas?

19 A. (Mr. Smedley) Harquahala is an existing  
20 generating facility that's owned by an independent power  
21 provider. So we can contract for that kind of output to  
22 help us meet our needs for capacity.

23 Q. And when did you enter into that contract?

24 A. (Mr. Smedley) We've had a contract with them I  
25 think over the -- I think we had one for this past summer

1 in 2021, and then we have one for this coming summer,  
2 2022, and then in 2023.

3 Q. And how many megawatts does that entitle you to?

4 A. (Mr. Smedley) It varies a little bit over those  
5 years, but it's 3- to 400 megawatts, I believe. And then  
6 we have a little more in 2023. I don't recall the exact  
7 number.

8 MR. RICH: Maybe you could take us to Slide 112,  
9 please.

10 Q. BY MR. RICH: Okay. In this Slide 112 was this  
11 quote from NERC that you read about the adoption of -- it  
12 says: Until storage technology is developed and deployed  
13 at scale.

14 Do you recall talking about that earlier?

15 A. (Mr. Smedley) Yes.

16 Q. And what we're proposing -- what my client is  
17 proposing in this case is that you do develop battery  
18 storage at scale, a large amount. Wouldn't that answer  
19 the questions that NERC poses here? If we're waiting  
20 until it's developed at scale and we're suggesting that  
21 you develop it at scale, what's the relevance of this?

22 MR. ACKEN: I'm going to object to the extent  
23 he's asking a legal question as to relevance, but maybe  
24 he could rephrase.

25 MR. RICH: Well, I didn't mean it in a legal

1 sense.

2 Q. BY MR. RICH: You read this quote earlier, and I  
3 guess I would suggest if you do deploy battery storage at  
4 scale, doesn't that answer or respond to the point you  
5 made with regard to this quote?

6 A. (Mr. Smedley) I think that what NERC meant with  
7 this quote -- and Ms. Bond-Simpson showed those numbers  
8 in her slide -- there's only 3,000 or so megawatts or  
9 storage installed around the country right now. So it's  
10 not just one utility's actions. We all need to deploy  
11 it, and then we need to get operating experience with  
12 that technology. Again, they say it cannot be presumed  
13 to occur within the horizon of this LTRA.

14 And so I think the point is we need gas-fired  
15 generation to support our system while we're gaining that  
16 operating experience.

17 Q. But when battery storage is developed at scale,  
18 you will not need the natural gas to be a balancing  
19 resource as this suggests, correct?

20 A. (Mr. Smedley) No, I don't agree with that. I  
21 think we need to gain operating experience with those  
22 technologies and see how they operate in our climate, and  
23 I think that's really the intent here. And in the  
24 interim, you need a resource like a natural-gas facility  
25 to provide that backup.

1 Q. Until battery storage is developed at scale.  
2 That's what this is saying. Are you agreeing or  
3 disagreeing with this quote? I'm not sure.

4 A. (Mr. Smedley) Well, I referenced it, so I agree  
5 with it. I think what I'm disagreeing with is your  
6 interpretation of it. I think what they mean by this is  
7 we need to gain experience as an industry with this  
8 technology before -- and in doing so, natural gas will  
9 help us to integrate it and reduce carbon emissions over  
10 time and provide a backbone in place to provide that  
11 reliability.

12 Q. And SRP is moving forward with approximately 500  
13 megawatts of battery storage, correct?

14 A. (Mr. Smedley) Yes.

15 Q. And SRP intends to rely on that battery storage,  
16 correct?

17 A. (Mr. Smedley) Yes.

18 Q. So SRP has confidence that that battery storage  
19 will perform as SRP is relying on it?

20 A. (Mr. Smedley) Well, I think that -- I guess the  
21 way I would say it is we are optimistic that battery  
22 storage will delivery the benefits that we believe it  
23 will. But that's the reason we need this project, is to  
24 take a more measured pace at adopting higher levels of  
25 storage, and I think that's what this project will do for

1 us.

2 Q. When you were talking about this quote, you  
3 offered your conclusion that there are no other viable  
4 options right now. Do you recall saying that?

5 A. (Mr. Smedley) I think I said there are no other  
6 viable options that wouldn't risk significant reliability  
7 risks to our customers, yes.

8 Q. And E3 would disagree with you. Is that your  
9 understanding of their report?

10 A. (Mr. Smedley) Well, I also mentioned that we  
11 have concerns about relying on battery storage to the  
12 extent that we would need to, to the extent that we would  
13 need to with this project. So with that being said,  
14 there are no other viable options that would not  
15 introduce much high reliability risk for our customers.

16 Q. When we talk about battery storage, there's been  
17 talk -- you talk about the four-hour being some of -- the  
18 industry standard device today, correct?

19 A. (Mr. Smedley) Yes. That's the one that's most  
20 often sold. That's the most economic right now.

21 Q. And just for clarity, is it your understanding  
22 that -- that means it can output its full amount for four  
23 hours; is that correct?

24 A. (Mr. Smedley) Essentially, yes. I think that's  
25 an efficiency loss between the input and output, yes.

1 Q. And that means that it can output at half that  
2 amount for eight hours, correct?

3 A. (Mr. Smedley) I'm not sure.

4 Q. Okay. Is it your -- so you don't know? You  
5 compared your project to battery storage, and you don't  
6 know if it can output for eight hours at half of its  
7 capacity?

8 A. (Mr. Smedley) We assume a certain operating  
9 mode for those batteries, and, typically, it is to serve  
10 our peak. So we would discharge the full amount to get  
11 across our peak. We haven't really looked at discharging  
12 for half for a longer period, so I'm just not sure.

13 Q. Are you aware that they can discharge at a  
14 lower -- let's talk generally. Are you aware that  
15 battery storage can discharge at an amount below its full  
16 amount for a period longer than four hours?

17 A. (Mr. Smedley) I mean, I think that's correct.  
18 Again, that's not how we plan to operate them, but I  
19 think that's correct.

20 MR. RICH: Your Honor, let me just check through  
21 my notes real quick. I think I'm nearing the end. I may  
22 be completed.

23 CHMN. KATZ: That's fine.

24 MR. RICH: All right. I appreciate your  
25 patience with me earlier and thank the Committee as well.

1 CHMN. KATZ: Any redirect?

2 MR. ACKEN: Thank you, Mr. Chairman. Brief  
3 redirect.

4

5

REDIRECT EXAMINATION

6 BY MR. ACKEN:

7 Q. Ms. Bond-Simpson, it was at the beginning of  
8 Mr. Rich's cross-examination, so some time has passed,  
9 but there was a discussion of the slide from the E3 study  
10 that showed storage -- comparison of storage and the ELCC  
11 of Coolidge Expansion Project. Do you recall that line  
12 of questioning?

13 A. (Ms. Bond-Simpson) I do.

14 Q. And can you confirm for me that that slide  
15 showed a comparison in 2026?

16 A. (Ms. Bond-Simpson) Correct.

17 Q. And I believe you started to testify that the  
18 numbers would change in future years; is that correct?

19 A. (Ms. Bond-Simpson) That is correct for the  
20 battery and solar option. They would not change for  
21 Coolidge Expansion.

22 Q. So for 2030, do you know how much additional  
23 batteries you would have to add with your alternative  
24 portfolio in addition to the batteries you were already  
25 planning to add?

1 A. (Ms. Bond-Simpson) Yes. By 2030, 1,000  
2 megawatts of batteries would be needed.

3 Q. And what is the number for batteries in 2035,  
4 additional batteries?

5 A. (Ms. Bond-Simpson) In 2035, it's about 1,300  
6 megawatts. But that would not be enough. That would be  
7 paired with 684 megawatts of solar as well.

8 Q. And those are both numbers that would be in  
9 addition to beyond the commitments that this panel has  
10 already discussed today with respect to what SRP is doing  
11 for both solar and storage, correct?

12 A. (Ms. Bond-Simpson) It would be the plan  
13 commitments at the time of the analysis, yes.

14 Q. There was a line of questioning from Mr. Rich  
15 concerning use of batteries. And I think you had wanted  
16 to add something to the discussion, and Mr. Rich wanted  
17 to direct his questions to Mr. Smedley at that time. But  
18 I'd like you to share your thoughts for the Committee at  
19 this time.

20 A. (Ms. Bond-Simpson) Thank you.

21 What I wanted to share is that there are several  
22 technically feasible opportunities for battery value.  
23 That was the testimony that Mr. Smedley talked about and  
24 benefits.

25 SRP has many activities in that space, but these

1 are pilot projects. And the reason they're pilot  
2 projects is because those value streams right now are  
3 independent. And our concern with reliability is the  
4 extent that you can stack them together at the same time  
5 or sequence them together in the same day and not  
6 sacrifice reliability because of the state of the charge.

7 So I appreciate all of the different value  
8 streams. We agree, but our difference in opinion is how  
9 they are being able to be deployed reliably.

10 Q. And, Ms. Bond-Simpson, let me ask you one final  
11 question: Do you have any other additional comments or  
12 thoughts in response to the questions that Mr. Rich  
13 directed to Mr. Smedley?

14 A. (Ms. Bond-Simpson) In terms of the E3 study or  
15 the comment about the E3 ELCC study and the CEP project,  
16 I think that has been covered as far as the 2026.

17 What I will say is that the ask for that  
18 deliverable was an alternative portfolio. It wasn't a  
19 recommendation that SRP should do something over the CEP.  
20 The ask was a reliably equivalent portfolio.

21 MR. ACKEN: Thank you. I have no further  
22 questions.

23 MEMBER GRINNELL: Mr. Chairman.

24 CHMN. KATZ: Yes, sir.

25 MEMBER GRINNELL: I want to go back to some of

1 these questions regarding the storage, the battery  
2 storage sequence.

3 There was a chart, forgive me, I forget what  
4 number it was, but you have the three circles with the  
5 three zones. You had the East Valley and --

6 CHMN. KATZ: With the circles on it.

7 MEMBER GRINNELL: -- the South Valley. You had  
8 those three areas.

9 CHMN. KATZ: We can pull that back up. It was  
10 the slide with the three service areas.

11 MEMBER GRINNELL: Thank you.

12 MEMBER HAMWAY: 118.

13 CHMN. KATZ: It's not there yet.

14 MEMBER GRINNELL: Well, he mentioned something  
15 about having battery storage capability all along the  
16 route. And, No. 1, my question is, would those have to  
17 be a series circuit in order for them to provide the same  
18 amount of power, No. 1?

19 No. 2, with the establishments of these battery  
20 storage facilities en route to the various regions,  
21 wouldn't we also need a separate CEC for gen-ties?

22 And I don't know who can answer that.

23 MR. ACKEN: Mr. Chairman, Member Grinnell, I'll  
24 take the first swing at it as I think it calls for a  
25 legal answer. And the answer is yes. Solar facilities,

1 battery facilities themselves, are not subject to siting  
2 jurisdiction, but the gen-ties to connect them to the  
3 grid are.

4 MEMBER GRINNELL: Correct. So you would have to  
5 have a gen-tie connection in order for these battery  
6 facilities to get tied into the circuit, correct?

7 MR. MCCLELLAN: Yes.

8 MEMBER GRINNELL: And having those, you would  
9 still have to adhere to the same safety, ADEQ, all the  
10 other studies that are incorporated with this. And  
11 potentially depending on where they're sited or located,  
12 you would also potentially have to run into NEPA. Is  
13 that a possibility?

14 MR. ACKEN: And I will defer -- I think  
15 Mr. McClellan can answer that line of questioning, so I  
16 will defer to him.

17 MR. MCCLELLAN: Yes. I think that depending on  
18 the project and the scope of that project, you certainly  
19 could and would have to do some of those various  
20 permitting activities, up to and including NEPA.

21 MEMBER GRINNELL: And depending on the number of  
22 facilities, how much of a time delay in establishing the  
23 backup power, No. 1, and how much of an additional cost  
24 to the ratepayers?

25 MR. MCCLELLAN: I think it's hard to

1 characterization the decision-making amount of time.  
2 That would extend the schedule significantly. And I  
3 think it's also hard to determine what the cost to the  
4 SRP customers would be. Certainly, again, if you have to  
5 add additional transmission, it would be a higher cost to  
6 SRP's customers.

7 MEMBER GRINNELL: And when I was discussing the  
8 inverters earlier on in the day, I brought up the point  
9 the concern for me was not necessarily the internet  
10 connection, but the real concern was the potential for  
11 inverter failures as they have not been, I would say,  
12 fully brought into understanding and how they work or  
13 their long-term capacity to function.

14 MR. SMEDLEY: Member Grinnell, I can address  
15 that and add that that is correct. And there have been  
16 some incidences where, not sure it's a failure, but the  
17 inverter has tripped in an incident where perhaps it  
18 shouldn't have. And solar or facilities like that have  
19 dropped offline as a result of that, and it's caused  
20 reliability issues.

21 So I agree we need to learn more about inverters  
22 and how they work and make sure that they're operating  
23 correctly and that we know how to operate them reliably.

24 MEMBER GRINNELL: Thank you.

25 CHMN. KATZ: Anyone else?

1 MEMBER LITTLE: Mr. Chairman.

2 CHMN. KATZ: Yes. Is that Member Little?

3 MEMBER LITTLE: Yes.

4 CHMN. KATZ: Go ahead.

5 MEMBER LITTLE: I have a question. It's  
6 probably for Mr. McClellan. I'm not certain. Whoever  
7 can answer it is fine.

8 Staff asked about the System Impact Study that's  
9 being done. It's in progress right now. What is the  
10 system? Is it just SRP's system? Is it Arizona? Is it  
11 the whole Western interconnect? What are we talking  
12 about?

13 MR. MCCLELLAN: We look at the entire system, so  
14 that would include the systems of other utilities as  
15 well. It's really a very comprehensive study to make  
16 sure that there aren't any issues with the addition of  
17 the generation.

18 MEMBER LITTLE: How big an area?

19 MR. MCCLELLAN: I'm not sure what the entire  
20 area encompasses as far as the entire system. I'd have  
21 to follow up on that.

22 MEMBER LITTLE: [Inaudible]

23 CHMN. KATZ: You're going to have to start  
24 again. You're cutting in and out.

25 MEMBER LITTLE: Okay. Let me try.

1 Do you or anybody else know whether the WECC  
2 studies or WestConnect studies that are currently being  
3 done include the CEP?

4 MR. MCCLELLAN: I don't know the answer to that.  
5 I don't know if the other panel members do or not.

6 MR. SMEDLEY: Member Little, are you referring  
7 to the most recent WECC assessment of reliability?

8 MEMBER LITTLE: Yes.

9 MR. SMEDLEY: I believe that one -- I need to  
10 verify. I'm not sure.

11 MEMBER LITTLE: Thank you.

12 CHMN. KATZ: Anybody else on the Committee have  
13 any concerns or questions that they want to ask to any of  
14 the three members of this panel?

15 MEMBER BRANUM: Mr. Chairman, I have a question.

16 CHMN. KATZ: Yes, Mr. Branum.

17 MEMBER BRANUM: So kind of building off of  
18 Member Little's question, I'm familiar with the WECC  
19 Resource Adequacy Assessment that was done for 2021. And  
20 if I'm not mistaken, the overall assessment covers the  
21 entire Western interconnection.

22 But then there are further deeper dives, if you  
23 will, on subregions of the Western interconnection. And  
24 for the Desert Southwest, the issues that were identified  
25 related to resource adequacy was essentially that with

1 higher penetrations of renewable energy coming onto the  
2 system, utility planning paradigms essentially have to  
3 shift. And I think I've heard some of that in testimony  
4 here today from SRP.

5 But I was wondering if you could speak to how,  
6 if at all, the Coolidge Expansion Project alleviates or  
7 addresses some of these resource adequacy concerns for  
8 the Desert Southwest region.

9 MR. SMEDLEY: Sure. And I can attempt to answer  
10 that, Member Branum.

11 I think it comes back to what we were talking  
12 earlier about providing firm, flexible, and reliable  
13 generation. And with that kind of generation providing  
14 backbone for our system, we can add more variable energy  
15 and limited duration energy resources to the system, more  
16 solar and battery energy storage, wind, with the right  
17 measures in place as we transition. So I think projects  
18 like the Coolidge Expansion Project are going to be  
19 necessary and will be helpful in maintaining that  
20 reliability.

21 And I believe that's one of the key  
22 recommendations from that WECC report, was that, one, we  
23 need to change planning paradigms, and I talked about  
24 that earlier; and that, two, utilities need to add these  
25 kind of resources in order to be able to ensure

1 reliability going forward.

2 MS. BOND-SIMPSON: I would like to add to that,  
3 if I could. When we're talking about resource adequacy,  
4 keep in mind that we're planning for the unplanned. And  
5 in with this new shift, we're not only having to  
6 accommodate varying customer demand with new technologies  
7 like electrification and electric vehicle load, so we  
8 know that our customer load is going to change, but we  
9 also know that the supply-side resources that we're  
10 having to serve that are going to be larger penetrations  
11 of variable generation, which means our supply-side  
12 resources are going to be harder to predict too.

13 And so that is exactly why Mr. Smedley testified  
14 that this reliability backbone and having firm, flexible  
15 generation in place acts as an insurance policy to help  
16 us navigate that transition.

17 MEMBER BRANUM: Thank you. I appreciate the  
18 additional information. I think earlier today, we heard  
19 kind of the immediate project benefits and needs, you  
20 know, both locally within the SRP service territory or on  
21 the SRP network, if you will, and then more of the  
22 statewide perspective.

23 I was hoping to just kind of hear more about how  
24 it spills over into a -- you know, regional benefits and  
25 things of that nature. So I appreciate the additional

1 information. I think you probably won't be speaking with  
2 us any longer once this panel concludes. But if there's  
3 additional information throughout the remainder of the  
4 hearing related to the subregional kind of benefits, I'd  
5 be interested in hearing about it, but thank you.

6 CHMN. KATZ: Anything further before we recess?

7 MR. RICH: Mr. Chairman, there were a couple  
8 items there that were discussed that I think went beyond  
9 the original direct testimony or any previous cross, and  
10 I'd like to ask an opportunity for recross on those  
11 issues, particularly this issue of a NEPA process being  
12 needed for battery storage installations, which I think  
13 some factual questions would help resolve that issue. I  
14 promise to be quick.

15 MR. ACKEN: Mr. Chairman, if I could be heard.  
16 It is -- in my mind, I don't think I've ever heard  
17 recross following Committee Member questions. So I think  
18 this would be a first. And I think the answer is  
19 self-explanatory and speaks for itself.

20 CHMN. KATZ: One of the things that we have to  
21 realize is that there's some checkerboarding still in  
22 Maricopa County where you have federal land, State Trust  
23 land interspersed with private lands. So if any federal  
24 lands become involved, there might be the need for a NEPA  
25 process, but I don't think we have long, drawn-out

1 Environmental Policy Act issues.

2 MR. RICH: Well, one of the benefits of storage  
3 is it can be installed on a modular basis, avoiding the  
4 need for transmission infrastructure, and I'd like to be  
5 able to -- because the lawyer on the other side was able  
6 to offer contradictory testimony on that point, I'd like  
7 to at least --

8 CHMN. KATZ: Why don't you ask a couple of  
9 questions. And then if there's anything that Mr. Acken  
10 wants to ask on the same subject matter, we will let him.

11 MR. RICH: Thank you. I appreciate that, and I  
12 will be brief.

13

14

RECROSS-EXAMINATION

15 BY MR. RICH:

16 Q. I just wanted to follow up on those questions.

17 You're aware that battery storage can be  
18 installed and often is on the distribution grid, correct?

19 A. (Mr. Smedley) Yes.

20 A. (Mr. McClellan) Yes.

21 Q. And if it's installed on the distribution grid,  
22 there's no need for the CEC for the lines that would  
23 connect it to that grid, correct?

24 A. (Mr. Smedley) I don't know the answer.

25 A. (Mr. McClellan) I don't think I do either.

1 Q. Okay. Have you ever -- well, the Committee --  
2 we can -- as far as a legal issue, are you aware of  
3 whether or not the Committee has jurisdiction over  
4 distribution level -- distribution lines?

5 CHMN. KATZ: We don't -- I think it's 130  
6 kilovolt that our jurisdiction kicks in.

7 MR. RICH: I appreciate that.

8 Q. BY MR. RICH: And to the extent there's not a  
9 CEC necessary, you wouldn't have to go through this  
10 process to install those battery storage devices,  
11 correct?

12 A. (Mr. Smedley) That's true. But I think the  
13 question was about the NEPA process, and I think that  
14 could be triggered by multiple different things. I think  
15 that's possible.

16 Q. Well, you control, no doubt, where you put the  
17 battery storage, correct?

18 A. (Mr. Smedley) Well, it depends how quickly you  
19 want to bring it online. So if you want to bring it  
20 online quickly, you need to go through the System Impact  
21 Studies, you need to go through the facility studies.  
22 And so it needs to be in the queue at some location. And  
23 that location, again, could just -- it could trigger  
24 additional requirements. I think that was the question.

25 Q. And battery storage can be collocated with

1 existing solar as well, correct?

2 A. (Mr. Smedley) Yes.

3 Q. And that would not require a new CEC to use the  
4 existing transmission with those solar facilities,  
5 correct?

6 MR. ACKEN: I'm going to object to that because  
7 it really depends on facts that are not in evidence and  
8 what that interconnection would look like, and he's also  
9 asking for a legal conclusion from this panel.

10 CHMN. KATZ: The one thing I'd be concerned  
11 about about getting into this is the fact that every  
12 configuration is different. Battery storage and solar  
13 sometimes are together and are using the same  
14 transmission lines. It would be dependent upon where the  
15 batteries are located relevant to the solar panels. So  
16 we're getting into --

17 MR. RICH: I just didn't want to leave the  
18 Committee with the idea that every new battery storage  
19 facility requires a new CEC.

20 CHMN. KATZ: When we see battery facilities that  
21 want to get connected, we'll get the application for the  
22 CECs. But until then, I don't want to speculate or guess  
23 what the future holds in store for us regarding battery  
24 storage.

25 MR. RICH: Thank you. That's all I have.

1 MR. ACKEN: Nothing further, Chairman.

2 CHMN. KATZ: I think we're done for the day.

3 MEMBER DRAGO: Excuse me, Mr. Chairman. I have  
4 a question.

5 CHMN. KATZ: Go ahead, Mr. Drago.

6 MEMBER DRAGO: Back when there was a discussion  
7 if this Committee were to deny the CEC, what you would  
8 have to do is go purchase on the open market, right?  
9 Just from my own understanding, when you purchase, do you  
10 know what you're getting, whether it's renewable  
11 resources or not or -- because you have to -- you want to  
12 move toward your goals for becoming carbon-free  
13 eventually someday.

14 MR. SMEDLEY: That's exactly right. And the way  
15 we would do it, again, from a resource planning  
16 perspective, we wouldn't be relying on the day-ahead  
17 market. So we would be purchasing -- we would be  
18 entering into a contract with an existing generator. So  
19 we wouldn't know what we're getting. We do have a good  
20 sense of what's out there. And, again, we don't know of  
21 any resource that could provide the capacity and the  
22 flexibility and the long duration that we need for this  
23 project.

24 MEMBER DRAGO: Thank you.

25 CHMN. KATZ: Anything further?

1 (No response.)

2 CHMN. KATZ: Are we meeting at 9:15 out front or  
3 9 -- what time do we want to meet for the tour tomorrow?

4 MR. ACKEN: Thank you, Mr. Chairman. I think  
5 9:15 assembly will work for the schedule if that works  
6 for the Committee.

7 CHMN. KATZ: And I would urge everyone on the  
8 buses to be masked for the comfort of everyone on the  
9 bus, even if you feel like you don't need protection, so  
10 we all stay safe.

11 And the other thing is that Thursday morning,  
12 first thing, that representative -- the supervisor from  
13 Pinal County is going to want to briefly speak with us,  
14 and I said it was okay because he's isolated now with  
15 COVID, and that's why he couldn't participate yesterday  
16 or this morning.

17 Anyway, we'll leave it at that. Everybody  
18 relax. Don't think about power lines or power plants  
19 this evening. Although some of you lawyers might have to  
20 do some extra work, I'm going to relax.

21 Take care. We do stand in recess.

22 (The hearing recessed at 5:12 p.m.)

23

24

25

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